

2023 Adopted Budget

Capital, Operating and Utility



The Corporation of the City of Kenora
Kenora, Ontario
Canada

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Land Acknowledgement

In the spirit of reconciliation, the City of Kenora acknowledges that we are on the traditional territory of the Anishinaabe and Metis of Treaty #3. The City of Kenora was originally the land base of one collective First Nation community, which was separated into three communities now known as Wauzhushk Onigum, Niisaachewan, and Washagamis Bay First Nations. Kenora now sustains many others, all of whom have been welcomed to peacefully share and care for these ancestral Lands and Waters.

To support stewardship of the land, the City recognizes the importance of a strong relationship with our Treaty #3 partners. The City of Kenora acknowledges that our economy greatly benefits from the Anishinaabe and Metis that live in and around the city.



Kenora City Council



Back (left to right): Councillor Robert Bernie, Councillor Lindsay Koch, Councillor Lisa Moncrief, Councillor Graham Chaze

Front (left to right): Councillor Kelsie Van Belleghem, Mayor Andrew Poirier, Councillor Barbara Manson



Charting our Course - City Strategic Plan

The City's Corporate Strategic Plan lays the foundation for the City's future, Charting Our Course 2027. The cornerstones of our Strategic Plan are the Vision and Mission Statements.

Vision Statement

Kenora provides a high quality of life for residents and unforgettable experiences for visitors by celebrating and embracing the community's rich heritage, diversity, and natural environment.

Mission Statement

To be an accountable, collaborative, and informed team that takes pride in delivering value-added municipal services.

Corporate Values

The City's values as defined in its Strategic Plan, provide the City with guidelines for evaluating and determining its actions. To ensure that the City budget considerations are done in conjunction with these values as presented within the strategic plan, they are reviewed in conjunction with the budget deliberations, and have been set out below:

- **Collaboration:** We are a key partner, connector, and voice in addressing complex community needs.
- **Communication:** We ensure respectful and inclusive communications with our staff, community and partners.
- **Citizen and Customer Service:** We put people at the forefront when delivering services.
- **Environmental Sustainability:** We are committed to being respectful of our natural environment to ensure it can continue to enrich future generations.
- **Fiscal Responsibility:** We administer municipal finances in a prudent, accountable, and transparent manner that is mindful of our financial implications of our daily decisions.
- **Innovation:** We strive for continuous service improvements through curiosity, leadership, and implementing best practices.
- **Readiness:** We actively engage in planning, prevention, and protection to mitigate risk and address complex challenges.
- **Trust and Respect:** We act with integrity, honesty and fairness in all our actions, fostering a corporate culture that promotes trust and respect of our staff, our community and our partners.



Kenora at a Glance

- Kenora's population of approximately 15,000 residents is bolstered by a seasonal resident population estimated to be two to three times larger than the permanent resident population.
- Kenora is an internationally recognized visitor destination and gateway for the world renowned Lake of the Woods. Visitors and residents are provided access to a limitless range of recreation, leisure, and adventure opportunities.
- The region's original inhabitants, the Anishinaabe, have resided in the Kenora and Northwest Ontario region for millennia. Three neighbouring communities include Wauzhushk Onigum Nation, Niisaachewan Nation, and Washagamis Bay First Nation.
- Kenora has evolved from its traditional resource-based economy into a modern and thriving service-based economy that includes strong tourism, health care, retail, hospitality, education, and government services sectors.
- Kenora is an active community where residents have access to eight municipal parks, five beaches, 30 kilometers of trails, and recreational facilities that include hockey rinks, indoor and outdoor soccer pitches, ball diamonds, swimming pool, dog park and much more!
- Kenora has a vibrant arts and cultural community supported by key facilities such as the MUSE, two municipal libraries and countless special events, festivals, and other activities.



Budget Principles

In developing and reviewing the municipal operating budget for 2023, the City has adhered to budgeting principles established to guide overall spending within the budget process. These principles are as follows:

- Adhere to and uphold the guiding principles laid out in the City's Strategic Plan.
- Ensure that the budget will maintain the long-term financial viability of the City.
- Provide financial forecast to allow for improved decision making while maintaining fiscal discipline and service delivery.
- Maintain the integrity of the reserves.
- Consider projects dependent on funding through the issuance of long term debt on a case by case basis to ensure that there is sufficient benefit to the taxpayer to justify approving those projects.
- Provide a comprehensive view of services and costs related to those services.

Operating Budget

The section consists of the City services categorized in functions including a description, three year budget and actuals by major account categories, full-time equivalent, revenue and expense variance explanations, and sub-services within the function.

The Operating Budget Summary provides the total Tax Levy required and the corresponding Tax Levy Impact as a percentage of prior years' Budgeted Tax Levy. Options to balance have been provided as means to decrease the impact at the discretion of Council.

Capital Budget

The Capital Budget section includes capital budget summary listing of 2022 Adopted, 2023-2027 capital listing by function and the capital project detail.

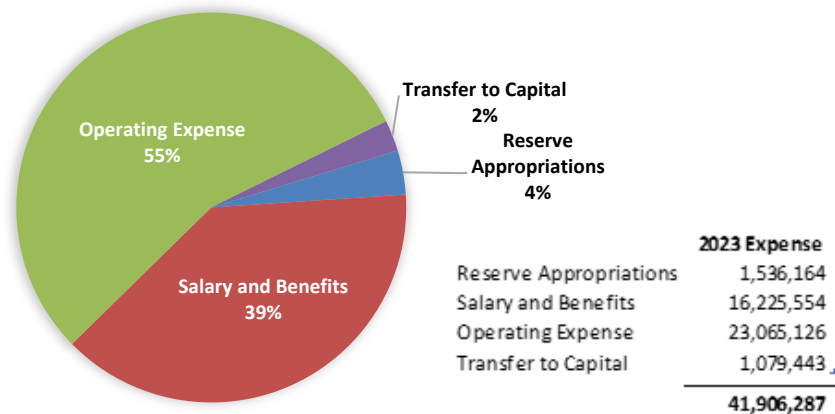
Appendices

Provide additional context and information in support of the budget.

2023 Operating Budget Highlights

The 2023 operating budget has total operating expenditures of \$41.9 million including capital expenditures (tax supported amount), reserve appropriations and debt payments.

OPERATING EXPENSE OVERVIEW

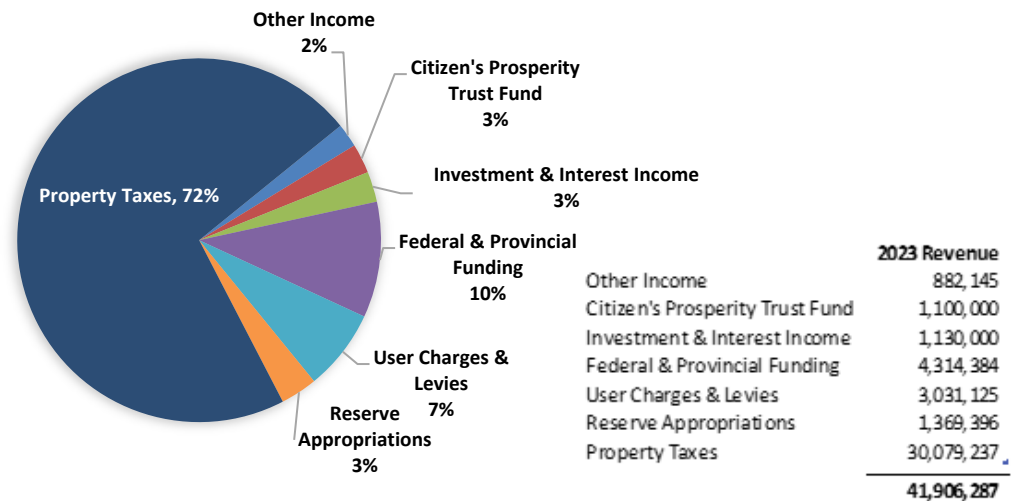


Primary cost drivers accountable for the Net Tax Levy amount of \$1.5 million increase from 2022 Adopted Budget including inflationary pressures and return of budgets to pre-COVID levels.

Primary Cost Drivers	
Salary and Benefits - includes Vacancy Management	1,675,410
Community Safety and Wellbeing & Sustainability	237,000
KDSB - Increase for land ambulance service	150,000
Advertising	125,000
Fuel - Inflation	125,000
Utility - Inflation	120,000
Audit Fees & Asset retirement Obligation	76,000
Travel and Conference - restate to Pre-COVID levels	67,000
Insurance	60,000
General Maintenance - Inflation	60,000
Cleaning - Inflation	44,000
Utilization of the Tax Write-Off Reserve	(653,630)
OPP - 2023 decrease	(511,417)
Transfer to Capital - Decrease Net Tax Levy financed Capital	(105,840)
Miscellaneous	65,338
Total Increases	1,533,861

The City will require \$30.079 million through general Tax Levy, Tax Levy is the City's most significant funding source, representing 72% of combined operating revenues.

OPERATING REVENUE OVERVIEW



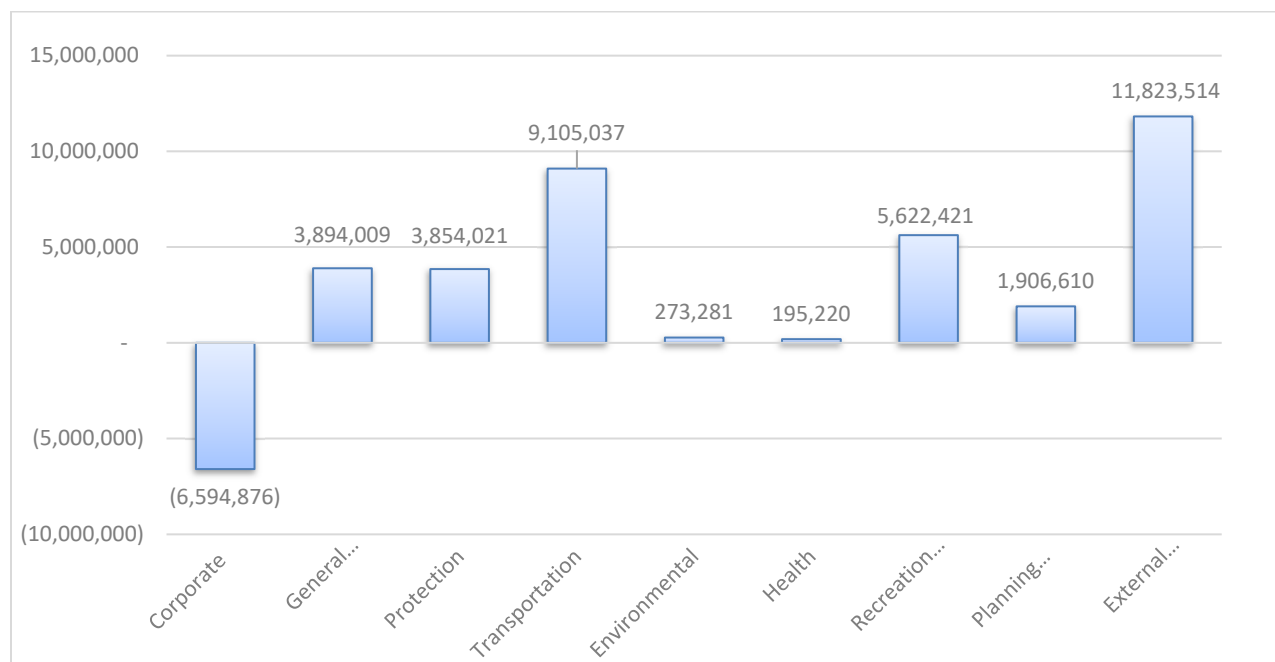
2023 Capital Budget Highlights

The City of Kenora Capital Budget consists of a 2023 investment of \$16.590 million and 5 year plan of \$70.488 million. The Net Tax Levy allocation to capital is \$1.079 million. Additional funding sources support the capital plan: Provincial \$7.907 million, \$3.806 Federal, Reserves \$4.746 million, Debt \$0.307, \$0.104 Other/Recovery.

Reserves are utilized to stabilize and fund annual capital expenditures, the City has established a number of reserves and reserve funds for specific purposes.

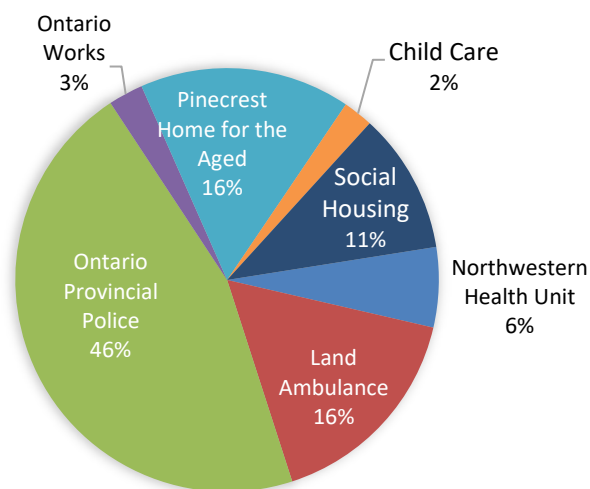
Net Program Cost and External Organizations

The City budget includes the functional costs with the External Organizations representing the largest portion followed by Transportation and Recreation.



The transfer to the **External Organizations** mandated by the Province of Ontario:

- Ontario Provincial Police (OPP)
- Northwestern Health Unit
- Kenora District Services Board (KDSB)
- District of Kenora Home for the Aged (Pinecrest).

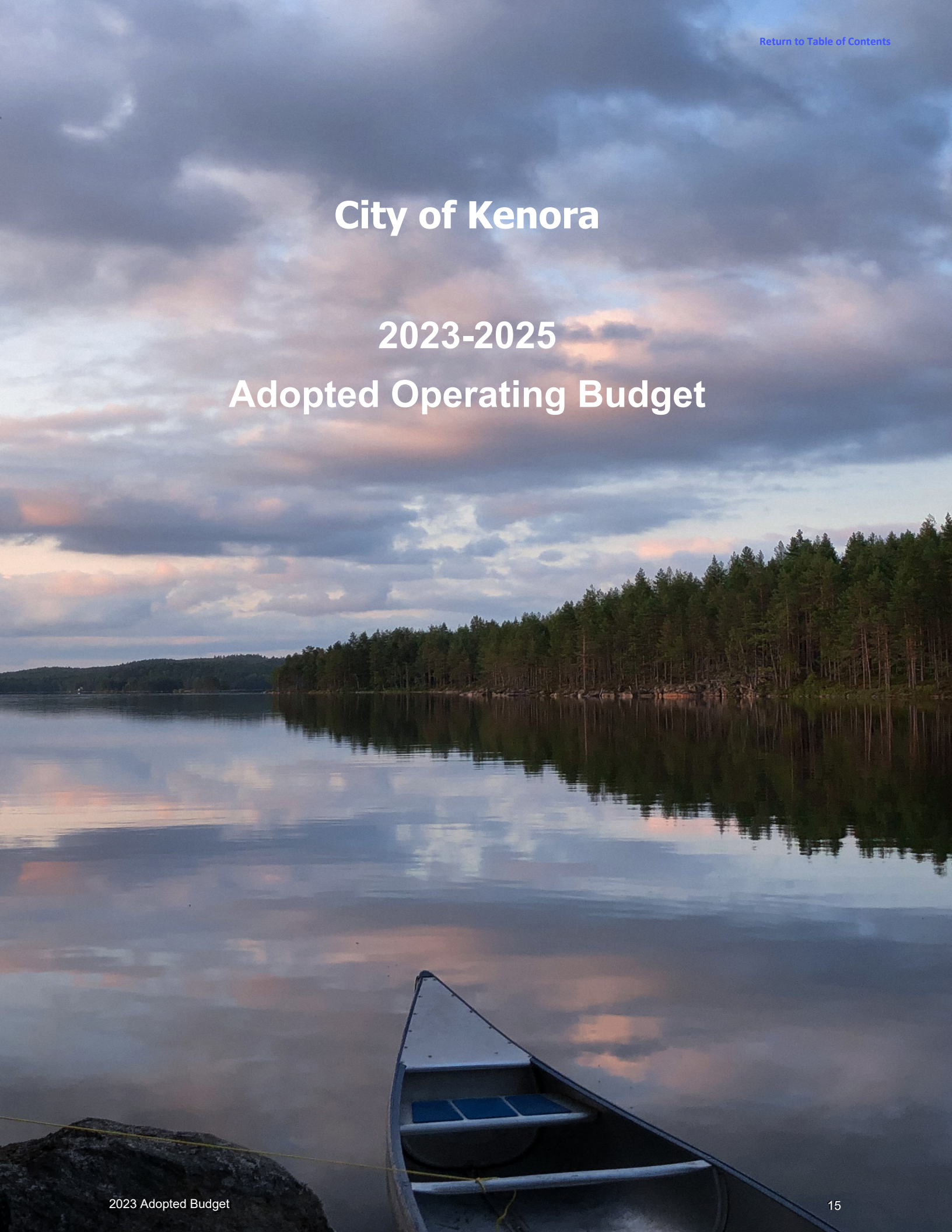


There are transfers to other external organizations whereby budget allocations are at the discretion of the City, specifically Kenora Handi-Transit, the Kenora Public Library, and the Lake of the Woods Museum and Arts Centre. These organizations are not included within the external organizations' information.



Utility Budget

The City Water & Sewer and Solid Waste Utility operations do not form part of the overall City budgets, although they have been included with City operating and capital budget. The Utility operations are independent and self-supported through user fees and do not impact the tax levy.



City of Kenora

2023-2025

Adopted Operating Budget

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Summary - Operating Budget

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Revenue					
User Charges	\$1,950,874	\$2,936,427	\$3,031,125	\$3,080,933	\$3,111,000
Federal Government Funding	\$196,275	\$230,000	\$270,000		
Provincial Government Funding	\$4,810,214	\$4,103,507	\$4,044,385	\$3,994,291	\$3,989,791
Miscellaneous Revenue	\$4,154,784	\$5,575,020	\$3,112,145	\$3,223,716	\$3,223,736
Appropriations from Reserve	\$578,777	\$1,414,181	\$1,369,396	\$130,928	\$70,000
Total Revenue	\$11,690,924	\$14,259,135	\$11,827,051	\$10,429,868	\$10,394,527
Expense					
Appropriations to Reserve	\$4,795,909	\$3,731,144	\$1,536,164	\$1,827,777	\$1,810,878
Salaries Expense	\$11,812,422	\$13,895,623	\$16,225,554	\$16,388,460	\$16,670,029
Operating Expense	\$21,865,684	\$23,992,461	\$23,065,127	\$23,319,467	\$23,803,469
Transfer to Capital	\$1,540,727	\$1,185,283	\$1,079,443	\$2,289,475	\$2,537,927
Total Expense	\$40,014,742	\$42,804,511	\$41,906,288	\$43,825,179	\$44,822,303
Total Surplus / (Tax Support)	(\$28,323,818)	(\$28,545,376)	(\$30,079,237)	(\$33,395,311)	(\$34,427,776)
Full-time Equivalent Positions			179.83	179.83	179.83

Corporate

Corporate revenues support the operating departments. General support revenue includes Provincial Power Dam and Ontario Municipal Partnership Fund. Interest Income and Contribution from the Citizen Trust are included in the Corporate planning center.

Operating Budget	2021 Actual	2022 Adopted Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$53,834	\$55,500	\$55,500		\$55,500	\$55,500
Provincial Government Funding	\$3,970,585	\$3,551,746	\$3,485,746		\$3,485,746	\$3,485,746
Miscellaneous Revenue	\$3,797,372	\$2,431,000	\$2,400,000		\$2,330,000	\$2,330,000
Appropriations from Reserve			\$653,630			
Total Revenue	\$7,821,791	\$6,038,246	\$6,594,876	1	\$5,871,246	\$5,871,246
Expense						
Total Expense						
Total Surplus / (Tax Support)	\$7,821,791	\$6,038,246	\$6,594,876		\$5,871,246	\$5,871,246

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Increase in transfer from Tax Write-Off Reserve	\$653,630
Decrease in one-time COVID funding	(\$100,000)
Decrease in Ontario Municipal Partnership Fund	(\$66,000)
Increase in Penalties	\$69,000
	<u>\$556,630</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Corporate	\$7,821,791	\$6,038,246	\$6,594,876	\$5,871,246	\$5,871,246
	\$7,821,791	\$6,038,246	\$6,594,876	\$5,871,246	\$5,871,246

General Government

Mayor & Council - Operating the office of the Mayor and Council, as well as the advertising, promotion and travel of the seven members of Council, including election costs during an election year.

Organizational Support - Chief Administrative Office, City Clerks, Human Resources, Finance and Administration and Information Technology support provides leadership and professional service to the public service. Provides organizational leadership in implementing council values and priorities, supports council meeting protocol and statutory obligations, deliver on strategic business needs through development of a high performance workforce, and provide financial services, planning and budgeting, accounting and reporting.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$174,554	\$184,510	\$191,472		\$196,263	\$198,685
Federal Government Funding	\$89,437					
Provincial Government Funding	\$25,725					
Appropriations from Reserve	\$33,316	\$200,894	\$136,999			
Total Revenue	\$323,032	\$385,404	\$328,471	1	\$196,263	\$198,685
Expense						
Appropriations to Reserve	\$1,192,418	\$210,000	\$236,885		\$384,370	\$380,999
Salary and Benefits	\$2,414,912	\$2,828,286	\$3,868,733		\$3,830,626	\$3,939,977
Operating Expense	\$885,145	\$521,111	\$116,862		\$144,868	\$12,429
Transfer to Capital	\$17,000	\$17,000				
Total Expense	\$4,509,475	\$3,576,397	\$4,222,480	2	\$4,359,864	\$4,333,405
Total Surplus / (Tax Support)	(\$4,186,443)	(\$3,190,993)	(\$3,894,009)		(\$4,163,601)	(\$4,134,720)
Full-time Equivalent Positions			32.06		32.06	32.06

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Decrease appropriation from Reserve	(\$63,895)
Increase in User Fees	\$6,962
	(\$56,933)

2. Expenses

Increase in Salary and Benefits	\$1,040,448
Increase for Sustainability Committee and Safety Well-Being	150,000
Increase in Travel and Conference	45,809
Increase in Software	38,270
Increase in Legal	27,100
Increase in Advertising	35,312
Increase in Miscellaneous expense	37,553
Increase Audit Fees	35,806
Increase in General Maintenance	32,096
Increase appropriation to Reserve	26,885
Increase in Vacancy Management	(620,000)
Decrease in Contract Services	(61,757)
Decrease in Elections expense	(85,750)
Increase in Recoveries	(37,264)
Decrease in Capital	(17,000)
Miscellaneous adjustments	(1,424)
	\$646,084

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Mayor and Council	(\$1,063,366)	(\$386,513)	(\$413,731)	(\$511,876)	(\$514,225)
Organizational Support	(\$3,123,077)	(\$2,804,480)	(\$3,480,278)	(\$3,651,725)	(\$3,620,495)
	(\$4,186,443)	(\$3,190,993)	(\$3,894,009)	(\$4,163,601)	(\$4,134,720)

Protection

Fire - Emergency response, fire prevention and public fire safety education and training.

Police - Police service board, Ontario Provincial Police costs are included in External Organization

Emergency Management - Provision of emergency management, including updating the plan and co-ordination of emergency activities and exercises.

By-Law - Provision of by-law enforcement within City limits, and in particular the enforcement of the Animal Control By-law.

Building Inspection - Examination of plans, issuing building permits, inspection of construction and plumbing within City limits. Enforcement of building and property standards, by-laws and the Ontario Building Code. Maintenance of Municipal Street Addressing, issuance of outstanding work order certificates and responsible for facility management for City buildings.

Facilities Maintenance - A centralized service for all of the City's buildings and facilities.

911 Emergency Access - Provision of access to 911 emergency services

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$203,604	\$275,850	\$262,177		\$263,753	\$272,968
Federal Government Funding	\$71,680					
Provincial Government	\$8,300					
Appropriations from Reserve	\$5,265	\$60,896				
Total Revenue	\$288,849	\$336,746	\$262,177	1	\$263,753	\$272,968
Expense						
Appropriations to Reserve	\$77,000	\$45,000	\$45,000		\$45,000	\$45,000
Salary and Benefits	\$2,649,797	\$2,880,983	\$3,045,835		\$3,100,747	\$3,156,662
Operating Expense	\$1,002,010	\$1,098,157	\$1,025,363		\$1,047,569	\$1,033,790
Transfer to Capital	\$13,703	\$30,000				
Total Expense	\$3,742,510	\$4,054,140	\$4,116,198	2	\$4,193,316	\$4,235,452
Total Surplus / (Tax Support)	(\$3,453,661)	(\$3,717,394)	(\$3,854,021)		(\$3,929,563)	(\$3,962,484)
Full-time Equivalent Positions			31.32		31.32	31.32

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Decrease in Provincial Offensive fees	(\$13,673)
Decrease in Appropriation from Reserve	(\$60,896)
	<u>(\$74,569)</u>

2. Expenses

Increase Salary and Benefits	\$164,852
Decrease Contract Services	(\$60,000)
Decrease Computer Maintenance - Evergreening	(\$30,243)
Decrease in Capital	(\$30,000)
Miscellaneous adjustments	\$17,449
	<u>\$62,058</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Fire	(\$2,702,150)	(\$2,974,241)	(\$3,058,522)	(\$3,076,094)	(\$3,144,937)
Police	(\$33,662)	(\$26,669)	(\$34,028)	(\$35,110)	(\$36,276)
By-Law/Building Inspections/POA	(\$638,074)	(\$675,986)	(\$739,582)	(\$746,437)	(\$759,832)
Emergency Management	(\$79,775)	(\$40,498)	(\$21,889)	(\$71,922)	(\$21,439)
Total Surplus / (Tax Support)	(\$3,453,661)	(\$3,717,394)	(\$3,854,021)	(\$3,929,563)	(\$3,962,484)

Transportation

Roads & Bridges - Repair and maintenance of municipal streets in the City of Kenora, including facility operations for employees and related vehicles and equipment. Roads maintenance includes: bridge maintenance, grass mowing, bush / tree trimming and removal, debris and litter pickup, sweeping, cleaning and flushing, general roads maintenance, sidewalks, lanes, sidewalk and road, safety devices, storm drains, highway signage, dust control, ditching and culvert thawing and storm sewers.

Engineering - Municipal engineering services, including: contract supervision, project management, GIS mapping, asset inventory management landfill leachate monitoring management and development review.

Winter Control - plowing and snow removal, sanding and salting.

Transit - General operation of the City's conventional transit service.

Docks & Wharfs - Repair and maintenance of municipal docks and wharfs.

Parking - Operation costs for various City parking lots, including Kenora Parkade, Chipman Parking Lot, McLellan Parking Lot, Mall Parking Lot and the Harbourfront Parking Lots.

Street lighting - Repairs, maintenance and utility costs related to all street lighting and traffic lights within City limits.

Garage - Maintenance provision on all City owned vehicles and equipment, excluding items repaired through suppliers.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$737,405	\$889,800	\$919,300		\$938,320	\$947,523
Provincial Government Funding	\$30,374					
Appropriations from Reserve	\$142,093	\$720,666	\$306,666		\$120,000	\$70,000
Total Revenue	\$909,872	\$1,610,466	\$1,225,966	1	\$1,058,320	\$1,017,523
Expense						
Appropriations to Reserve	\$1,500,380	\$822,644	\$850,779		\$994,907	\$981,379
Salary and Benefits	\$3,016,876	\$3,523,733	\$4,326,709		\$4,356,301	\$4,409,638
Operating Expense	\$2,974,140	\$4,046,609	\$4,074,072		\$3,867,963	\$3,943,336
Transfer to Capital	\$1,468,993	\$1,030,000	\$1,079,443		\$2,289,475	\$2,537,927
Total Expense	\$8,960,389	\$9,422,986	\$10,331,003	2	\$11,508,646	\$11,872,280
Total Surplus / (Tax Support)	(\$8,050,517)	(\$7,812,520)	(\$9,105,037)		(\$10,450,326)	(\$10,854,757)
Full-time Equivalent Positions			41.80		41.80	41.80

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Decrease appropriation from Reserves	(\$414,000)
Decrease Transit Fare revenue	(\$19,500)
Increase in Docking and Parking Fees	\$50,000
Miscellaneous adjustments	(\$1,000)
	(\$384,500)

2. Expenses

Increase Salary and Benefits	\$802,976
Increase in Capital	\$49,443
Increase appropriation to Reserves	\$28,135
Miscellaneous Adjustments	\$27,463
	\$908,017

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Roads, Bridges & Storm Sewers	(\$4,618,329)	(\$4,767,296)	(\$5,514,448)	(\$6,817,988)	(\$7,189,468)
Winter Control	(\$956,133)	(\$1,028,387)	(\$734,000)	(\$734,000)	(\$734,000)
Transit	(\$311,218)	(\$358,301)	(\$392,408)	(\$395,744)	(\$400,719)
Parking	\$128,225	\$347,815	\$299,355	\$136,588	\$143,566
Streetlighting	(\$392,086)	(\$289,293)	(\$283,586)	(\$181,026)	(\$192,853)
Docks & Wharfs	(\$50,560)	(\$76,900)	\$0	(\$0)	(\$0)
Garage & Warehouse	(\$1,173,696)	(\$961,745)	(\$1,268,979)	(\$1,335,532)	(\$1,337,951)
Engineering & Administration	(\$676,720)	(\$678,413)	(\$1,210,971)	(\$1,122,624)	(\$1,143,332)
	(\$8,050,517)	(\$7,812,520)	(\$9,105,037)	(\$10,450,326)	(\$10,854,757)

Recycling

Recycling activities for the City of Kenora.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$45,562	\$56,000	\$56,000		\$56,000	\$56,000
Miscellaneous Revenue	\$296,114	\$433,000	\$218,528		\$422,056	\$422,056
Total Revenue	\$341,676	\$489,000	\$274,528	1	\$478,056	\$478,056
Expense						
Salary and Benefits	\$209,100	\$196,612	\$200,559		\$206,388	\$207,609
Operating Expense	\$340,996	\$358,743	\$347,250		\$266,500	\$267,000
Total Expense	\$550,096	\$555,355	\$547,809	2	\$472,888	\$474,609
Total Surplus / (Tax Support)	(\$208,420)	(\$66,355)	(\$273,281)		\$5,168	\$3,447
Full-time Equivalent Positions			2.50		2.50	2.50

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Decrease Circular Material Curbside collection	(\$214,472)
	<u>(\$214,472)</u>

2. Expenses

Increase Salary and Benefits	\$3,947
Decrease in Contract Services	(\$11,493)
	<u>(\$7,546)</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Recycling	(\$208,420)	(\$66,355)	(\$273,281)	\$5,168	\$3,447
Total Surplus / (Tax Support)	(\$208,420)	(\$66,355)	(\$273,281)	\$5,168	\$3,447

Cemetery

Cemeteries - Net operations for the Lake of the Woods Cemetery, which is owned and operated by the City, including turf and grounds maintenance, customer service, public registry, genealogy traces, tours, ice candle campaign, headstone installation & maintenance, burials, interments and columbarium placement . Lake of the Woods Cemetery is operated under a separate fund by the City. Also includes an annual grant to the St. Nicholas Ukrainian Cemetery.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
Total Revenue	-	-	-	-	-	-
Expense						
Operating Expense	\$121,197	\$246,394	\$195,220		\$195,515	\$195,896
Total Expense	\$121,197	\$246,394	\$195,220	2	\$195,515	\$195,896
Total Surplus / (Tax Support)	(\$121,197)	(\$246,394)	(\$195,220)		(\$195,515)	(\$195,896)

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

2. Expenses

Decrease in City funding due to increased Fee revenue	(\$51,174)
	<u>(\$51,174)</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Cemetery	(\$121,197)	(\$246,394)	(\$195,220)	(\$195,515)	(\$195,896)
Total Surplus / (Tax Support)	(\$121,197)	(\$246,394)	(\$195,220)	(\$195,515)	(\$195,896)

Recreation & Culture

Parks - Repairs and turf maintenance of all City parks and open spaces including beaches, ball fields, tennis courts, recreational parks, open green spaces, city owned properties and roadside maintenance.

Community Events - Miscellaneous expenses incurred by the City with respect to community events, for example, the Main St. Christmas tree.

Recreation Centres - costs related to maintenance, contracts, consulting services and the Recreation Manager. Programs include the arena, aquatic centre, fitness centre, room rentals, outdoor field rentals, tennis courts, basketball courts and the skate park.

Recreation Programs - Net operations related to various recreation programs offered through the recreation facilities, and in particular as organized by the Recreation Programmer.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$648,779	\$1,353,447	\$1,410,221		\$1,433,327	\$1,453,754
Provincial Government Funding	\$3,723					
Miscellaneous Revenue	\$23,563	\$54,000	\$18,077		\$18,100	\$18,100
Appropriations from Reserve	\$182,336	\$45,000	\$67,000		\$10,000	
Total Revenue	\$858,401	\$1,452,447	\$1,495,298	1	\$1,461,427	\$1,471,854
Expense						
Appropriations to Reserve	\$450,995	\$403,500	\$403,500		\$403,500	\$403,500
Salary and Benefits	\$2,343,604	\$2,880,959	\$3,311,423		\$3,394,824	\$3,423,244
Operating Expense	\$3,177,944	\$3,228,906	\$3,402,796		\$3,538,074	\$3,708,210
Transfer to Capital	\$41,031	\$58,283				
Total Expense	\$6,013,574	\$6,571,648	\$7,117,719	2	\$7,336,398	\$7,534,954
Total Surplus / (Tax Support)	(\$5,155,173)	(\$5,119,201)	(\$5,622,421)		(\$5,874,971)	(\$6,063,100)
Full-time Equivalent Positions			58.98		58.98	58.98

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Increase in User Charges	\$56,774
Increase appropriation from Reserve	\$22,000
Decrease in Miscellaneous Revenue	(\$35,923)
	<u>\$42,851</u>

2. Expenses

Increase Salary and Benefits	\$430,464
Increase in Utilities	\$90,765
Increase Contractor Services	\$61,899
Increase in Insurance	\$22,756
Increase in Fuel	\$9,800
Decrease in Capital	(\$58,283)
Decrease Computer Maintenance - Evergreening	(\$13,587)
Miscellaneous adjustments	\$2,256
	<u>\$546,070</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Parks	(\$1,074,351)	(\$1,306,349)	(\$1,519,512)	(\$1,596,670)	(\$1,644,547)
Community & Special Events	(\$210,256)	(\$50,718)	(\$53,865)	(\$57,015)	(\$60,170)
Recreation Centres & Programs	(\$2,595,548)	(\$2,429,155)	(\$2,666,581)	(\$2,830,929)	(\$2,932,344)
LOTW Museum & Library	(\$1,275,018)	(\$1,332,979)	(\$1,382,463)	(\$1,390,357)	(\$1,426,039)
Total Surplus / (Tax Support)	(\$5,155,173)	(\$5,119,201)	(\$5,622,421)	(\$5,874,971)	(\$6,063,100)

Planning & Development

Development Services - Planning & development services, including: land use planning / heritage conservation, major capital projects and property acquisition & disposal. Includes costs for the Manager of Development Services.

Business Enterprise Centre - Support and advisory services to encourage and support viable small to medium sized business opportunities in their start up and early growth. Job creation / retention and enhancing long-term economic development in the Kenora & Rainy River Districts.

Economic Development - Staffing and administrative costs for economic development activities.

Tourism - Staffing and administrative costs for tourism activities, and special events. Also includes costs related to tourism buildings such as the Pavilion, White Cap, and Discovery Centre.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$39,064	\$71,320	\$86,455		\$87,770	\$76,570
Federal Government Funding	\$35,158	\$230,000	\$270,000			
Provincial Government Funding	\$402,393	\$177,761	\$146,500		\$94,500	\$88,000
Miscellaneous Revenue	\$37,735	\$2,657,020	\$475,540		\$453,560	\$453,580
Appropriations from Reserve	\$215,767	\$386,725	\$205,101		\$928	
Total Revenue	\$730,117	\$3,522,826	\$1,183,596	1	\$636,758	\$618,150
Expense						
Appropriations to Reserve	\$1,575,116	\$2,250,000				
Salary and Benefits	\$1,178,133	\$1,585,050	\$1,472,295		\$1,499,574	\$1,532,899
Operating Expense	\$948,705	\$1,725,040	\$1,617,911		\$1,077,925	\$1,065,778
Transfer to Capital		\$50,000				
Total Expense	\$3,701,954	\$5,610,090	\$3,090,206	2	\$2,577,499	\$2,598,677
Total Surplus / (Tax Support)	(\$2,971,837)	(\$2,087,264)	(\$1,906,610)		(\$1,940,741)	(\$1,980,527)
Full-time Equivalent Positions			13.17		13.17	13.17

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Decrease in Miscellaneous Revenue - Land Sale	(\$2,250,000)
Decrease appropriation from Reserves	(\$181,624)
Decrease Provincial Revenue	(\$31,261)
Increase Municipal Accommodation Tax	\$77,000
Increase FEDNOR funding Economic Development	\$40,000
Increase in User Charges	\$15,135
Miscellaneous adjustments	(\$8,480)
	(\$2,339,230)

2. Expenses

Decrease appropriation to reserve	(\$2,250,000)
Decrease in Salary and Benefits	(\$112,755)
Decrease in Contracted Services	(\$42,628)
Decrease in Legal	(\$50,000)
Decrease in Capital	(\$50,000)
Miscellaneous adjustments	(\$14,501)
	(\$2,519,884)

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Development Services	(\$2,249,976)	(\$784,521)	(\$809,819)	(\$832,298)	(\$849,090)
Business Enterprise Centre	(\$41,686)	(\$40,288)	(\$50,568)	(\$46,711)	(\$50,759)
Economic Development	(\$165,068)	(\$358,187)	(\$305,468)	(\$308,284)	(\$310,582)
Tourism	(\$515,107)	(\$904,268)	(\$740,755)	(\$753,448)	(\$770,096)
Total Surplus / (Tax Support)	(\$2,971,837)	(\$2,087,264)	(\$1,906,610)	(\$1,940,741)	(\$1,980,527)

External

Northwest Health Unit - Mandatory funding to the Northwestern Health Unit (NWHU) to support mandatory programs based on NWHU levy. Funding is charged on a per capita basis.

District of Kenora Home for the Aged - Mandatory funding to the District of Kenora Home for the Aged (Pinecrest) for assistance provided to Seniors.

Police - Police services for the City of Kenora, provided by the Ontario Provincial Police (OPP)

Child Care - Mandatory funding to the Kenora District Services Board (KDSB) for child care.

Social Housing - Mandatory funding to the Kenora District Services Board (KDSB) for social housing operations.

Ontario Works - Mandatory funding to the Kenora District Services Board (KDSB) for Ontario Works.

Land Ambulance - Mandatory funding to the Kenora District Services Board (KDSB) for land ambulance operations.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$48,072	\$50,000	\$50,000		\$50,000	\$50,000
Provincial Government Funding	\$369,114	\$374,000	\$412,139		\$414,045	\$416,045
Total Revenue	\$417,186	\$424,000	\$462,139	1	\$464,045	\$466,045
Expense						
Operating Expense	\$12,415,547	\$12,767,501	\$12,285,653		\$13,181,053	\$13,577,030
Total Expense	\$12,415,547	\$12,767,501	\$12,285,653	2	\$13,181,053	\$13,577,030
Total Surplus / (Tax Support)	(\$11,998,361)	(\$12,343,501)	(\$11,823,514)		(\$12,717,008)	(\$13,110,985)

Full-time Equivalent Positions

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Increase in OPP Revenue	\$38,139
	<u>\$38,139</u>

2. Expenses

Decrease in OPP expense	(\$811,667)
Increase in contribution to External Organizations	
Northwest Health Unit	\$17,801
Land Ambulance	\$202,115
Ontario Works	\$9,137
Pine Crest Home for the Aged	\$55,408
Child Care	\$7,876
Social Housing	\$37,002
Miscellaneous adjustments	\$480
	<u>(\$481,848)</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
External	(\$11,998,361)	(\$12,343,501)	(\$11,823,514)	(\$12,717,008)	(\$13,110,985)
	(\$11,998,361)	(\$12,343,501)	(\$11,823,514)	(\$12,717,008)	(\$13,110,985)

A construction worker wearing a green shirt, yellow hard hat, and safety vest is working on a large blue pipe in a trench. The worker is using a tool to adjust the pipe. Another worker in orange pants is visible in the background. The trench is filled with dark soil and some debris.

City of Kenora

2023-2025

Adopted Utility Budget

Water/Wastewater

The City's water and wastewater operations provide clean drinking water and treatment of wastewater to the City residents. The water and wastewater operation is a separate utility funded solely through user fees. A long range Financial Plan for the Drinking Water System has been prepared in accordance with Ontario Regulation 453/07 to direct fiscal planning and rate setting.

The City's residential drinking water system is Municipal Drinking Water Licensed in accordance with Ontario Regulation 188/07 under the Safe Drinking Water Act (SDWA), 2002.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$10,658,179	\$11,150,524	\$11,099,244		\$11,437,585	\$11,786,415
Appropriations from Reserve	\$180,570					
Total Revenue	\$10,838,749	\$11,150,524	\$11,099,244	1	\$11,437,585	\$11,786,415
Expense						
Appropriations to Reserve	\$4,807,503					
Salaries Expense	\$2,537,077	\$2,909,521	\$3,082,811		\$3,160,951	\$3,202,976
Operating Expense	\$3,494,169	\$4,398,028	\$4,602,976		\$4,781,112	\$4,817,564
Total Expense	\$10,838,749	\$7,307,549	\$7,685,787	2	\$7,942,063	\$8,020,540
Total Surplus/(Deficit)	\$0	\$3,842,975	\$3,413,457		\$3,495,522	\$3,765,875
Full-time Equivalent Positions			30.23		30.23	30.23

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Decrease in Residential User Charge revenue	\$51,280
	<u>(\$51,280)</u>

2. Expenses

Increase in Contract Services	\$220,884
Increase in Salary and Benefits	\$173,290
Miscellaneous adjustments	<u>(\$15,936)</u>
	<u>\$378,238</u>

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Wastewater	(\$247,933)	\$1,553,174	\$1,491,794	\$1,402,833	\$1,492,053
Water	\$247,933	\$2,289,801	\$1,921,663	\$2,092,689	\$2,273,822
	\$0	\$3,842,975	\$3,413,457	\$3,495,522	\$3,765,875

Solid Waste

The City's solid waste operations are responsible for the collection and disposal of non-hazardous waste for the City of Kenora and surrounding area. Solid waste is directed through the transfer station located on Mellick ave with final disposal occurring at the Kenora area landfill located on Jones Road.

Operating Budget	2021 Actual	2022 Budget	2023 Adopted Budget	Variance Expl.	2024 Projected	2025 Projected
Revenue						
User Charges	\$2,600,704	\$2,904,895	\$3,178,857		\$3,178,857	\$3,178,857
Provincial Government Funding	\$19,843					
Miscellaneous Revenue	\$42,455	\$5,500	\$5,500		\$5,600	\$5,600
Appropriations from Reserve	\$25,907					
Total Revenue	\$2,688,909	\$2,910,395	\$3,184,357	1	\$3,184,457	\$3,184,457
Expense						
Appropriations to Reserve	\$777,295					
Salaries Expense	\$1,080,556	\$1,227,136	\$1,329,376		\$1,435,380	\$1,464,088
Operating Expense	\$831,058	\$979,048	\$1,110,922		\$1,074,396	\$1,097,412
Total Expense	\$2,688,909	\$2,206,184	\$2,440,298	2	\$2,509,776	\$2,561,500
Total Surplus/(Deficit)	\$0	\$704,211	\$744,059		\$674,681	\$622,957
Full-time Equivalent Positions			16.3		16.3	16.3

Explanation of Changes from 2022 Adopted Budget to 2023 Adopted Budget

1. Revenue

Increase in User Charge revenue	\$273,962
	\$273,962

2. Expenses

Increase in Salary and Benefits	\$102,240
Increased in fuel	\$109,325
Decrease Computer Replacement	(\$6,411)
Miscellaneous adjustment	\$28,960
	\$234,114

Subservice	2021 Actual	2022 Budget	2023 Adopted Budget	2024 Projected	2025 Projected
Collections	\$0	\$349,144	\$231,968	\$205,513	\$188,443
Disposals	\$0	\$355,067	\$512,091	\$469,168	\$434,514
	\$0	\$704,211	\$744,059	\$674,681	\$622,957

City of Kenora

2023-2027

Adopted Capital Budget

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CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
GENERAL GOVERNMENT								
City Hall								
Buildings & Grounds Maint								
Air Exchangers for City Hall	47	50,000	60,000	-	-	-	-	60,000
Information Technology								
Network Upgrades	48	17,000	17,000	17,000	17,000	17,000	17,000	85,000
Surveillance Cameras - CCTV Camera Project		40,000	-	-	-	-	-	-
Server Upgrades	49	100,000	-	-	100,000	-	-	100,000
Filehold Records Management System		100,000	-	-	-	-	-	-
Firewall	50		-	-	20,000	-	-	20,000
Rentals								
Keewatin Medical Center Roof Replacement	51		40,000	-	-	-	-	40,000
243 Rabbit Lake Window Replacement	52		-	50,000	-	-	-	50,000
GENERAL GOVERNMENT TOTAL		307,000	117,000	67,000	137,000	17,000	17,000	355,000
PROTECTION								
Fire								
Bunker Suits		30,000	-	-	-	-	-	-
Scott SCBA Replacement	53		95,000	95,000	95,000	95,000	95,000	475,000
PROTECTION TOTAL		30,000	95,000	95,000	95,000	95,000	95,000	475,000
TRANSPORTATION - ROADS, BRIDGES, OPERATIONS, FLEET								
Engineering								
Plotter Scanner		20,000	-	-	-	-	-	-
GIS Update and Aerial Photo	54		-	125,000	-	-	-	125,000
Photocopier for 2nd Floor	55		-	12,000	-	-	-	12,000
Engineering Computer Replacement	56	30,000	-	-	30,000	-	-	30,000
GPS Surveying Equipment	57		-	-	-	-	82,000	82,000
Bridges								
Keewatin Channel Repainting Study, Design, Tender and Construction	58		50,000	4,500,000	-	-	-	4,550,000
Portage Bay Bridge Study, Design, Tender and Construction	59		-	100,000	10,000,000	-	-	10,100,000
Bridge Rehabilitation-Engineering Based on 2022 and 2024 Inspections	60		-	-	100,000	100,000	100,000	300,000
Bridge Rehabilitation-Construction Based on 2022 and 2024 Inspections	61		-	-	-	-	2,500,000	2,500,000

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
Paved Roads								
Arterial Roads Resurfacing	62		1,360,000	-	1,350,000	798,000	1,150,000	4,658,000
CP Rail 16th Avenue North Crossing Upgrade	64		250,000	-	-	-	-	250,000
Municipal Paving Program	65	750,000	1,600,000	1,587,500	1,675,000	1,762,500	1,850,000	8,475,000
Municipal Lane Paving	67	50,000	5,000	55,000	60,000	60,000	65,000	245,000
Railway Street Phase 2		1,656,785	-	-	-	-	-	-
Railway Street Phase 3	68		1,965,495	-	-	-	-	1,965,495
Railway Street Phase 4	70		-	943,000	-	-	-	943,000
Highway 17 East Paving	72	850,000	-	450,000	-	-	-	450,000
Surface Treated Roads								
Surface Treated Roads Program	73	247,500	272,250	299,475	329,422	362,364	398,000	1,661,511
Essex Road Geotechnical Analysis & Grade Raise	74		68,000	750,000	-	-	-	818,000
Loosetop Roads								
Loosetop, Ditching and Culvert Replacement	76		250,000	262,500	275,000	287,500	300,000	1,375,000
Coker Road Geotechnical Analysis	78		57,000	-	-	-	-	57,000
Docks								
Dock Upgrade	79		560,000	-	-	-	-	560,000
Public Works Barsky Facility								
A/C System Replacement		20,000	-	-	-	-	-	-
Office Renovation and Expansion	80		862,000	-	30,000	-	-	892,000
DVR - Operations	81		-	-	-	10,000	-	10,000
Garage & Shop								
Small Equipment Replacement		30,000	-	-	-	-	-	-
Fleet								
Light Fleet	82	75,300	141,700	51,000	77,000	139,000	142,000	550,700
Medium Fleet	83		-	-	155,000	-	-	155,000
Heavy Fleet	84	275,000	288,000	1,185,000	490,000	235,000	690,000	2,888,000
Equipment Fleet	85	592,000	460,000	616,500	22,000	1,281,000	110,000	2,489,500
Roads - Water tanker		32,500	-	-	-	-	-	-
Roads - Street sweeper		285,000	-	-	-	-	-	-
Roads - 2500 SL Silverado Crew		59,900	-	-	-	-	-	-
Recreation - Kabota UTV		34,283	-	-	-	-	-	-
TRANSPORTATION ROAD, BRIDGES, OPERATIONS, FLEET TOTAL		5,008,268	8,189,445	10,936,975	14,593,422	5,035,364	7,387,000	46,142,206

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
ENVIRONMENT								
Storm Sewers								
Storm Sewer Program	86	200,000	200,000	260,000	200,000	300,000	350,000	1,310,000
Gould Road Culvert Replacement	87		300,000	-	-	-	-	300,000
Culverts on East Mellick		90,000	-	-	-	-	-	-
Recycling Facility								
Paving in Front of Recycle Canopy		50,000	-	-	-	-	-	-
ENVIRONMENT TOTAL		340,000	500,000	260,000	200,000	300,000	350,000	1,610,000
HEALTH - CEMETERY								
Cemetery								
Two Columbariums	89	150,000	-	-	-	-	-	-
Cemetery Office		75,000	-	-	-	-	-	-
Expansion Study and Engineering		20,000	-	-	-	-	-	-
HEALTH - CEMETERY TOTAL		245,000	-	-	-	-	-	-
RECREATION & CULTURE								
Parks								
Central Community Club Construction	90	1,161,272	-	-	-	-	-	-
Park Repairs and Improvements	91	10,000	476,666	-	-	-	-	476,666
Upgrades to the Rideout Community Club	92		-	-	-	-	120,000	120,000
Groundskeeping Equipment		15,000	-	-	-	-	-	-
Anicinabe Park								
Repair and Extend Boat Launches Anicinabe Park	94	20,000	-	-	-	-	-	-
Coney Island								
Playground Replacement Coney Island	95		-	-	50,000	-	-	50,000
Coney Island Docks, Boardwalk Repl and Accessibility Ramp		75,000	-	-	-	-	-	-
Norman Park								
Playground Replacement Norman Park	96	150,000	662,247	-	-	-	-	662,247
Parking Lot Expansion Norman Park	98		30,000	-	-	-	-	30,000
Ball Fields								
Baseball Field Fence Repair and Diamond Upgrades	99		785,000	-	-	-	-	785,000
KRC Complex								
KRC Complex Projects	100		504,000	205,000	227,000	-	500,000	1,436,000
Boiler Lifecycle Study	101		15,000	-	-	-	-	15,000
Shower Tile Replacement		25,000	-	-	-	-	-	-

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
KRC Thistle Arena								
Ice Pad Replacement and Dressing Room Enhancements	102		1,800,000	-	-	-	-	1,800,000
Pool								
Pool Projects	103	75,000	-	-	100,000	-	90,000	190,000
Hot Tub Filtration		15,000	-	-	-	-	-	-
Electrical Pumps and Systems		13,500		-	-	-	-	-
KRC External Facilities								
Boat Launch and Parking Lot Enhancement	104	1,583,000	17,000	-	-	-	-	17,000
Retaining Wall Replacement	105		45,000	-	-	-	-	45,000
Tennis Court Resurface	106		-	-	500,000	-	-	500,000
Asphalt Firelanes and Back Entrance	107		500,000	-	-	-	-	500,000
Parking Lot Enhancements	108		-	-	-	50,000	-	50,000
Keewatin Memorial Arena								
Keewatin Memorial Arena Upgrades	109		595,000	-	-	14,000	-	609,000
Zamboni and Plant Room Roof Project		100,000	-	-	-	-	-	-
Sportsplex / JM Arena								
Replace Defective Lighting	110		30,000	-	-	-	-	30,000
Boiler Replacement		10,000	-	-	-	-	-	-
Fitness Centre								
Fitness Equipment	111	190,000	60,000	-	-	-	-	60,000
RECREATION & CULTURE TOTAL		3,442,772	5,519,913	205,000	877,000	64,000	710,000	7,375,913
RECREATION & CULTURE - LIBRARY								
Library								
Window Replacement and Repair	112		50,000	-	-	50,000	-	100,000
Library Mechanical Study		15,000	-	-	-	-	-	-
RECREATION & CULTURE - LIBRARY TOTAL		15,000	50,000	-	-	50,000	-	100,000
RECREATION & CULTURE - MUSEUM & ARTS CENTRE								
Museum								
New Roof Project and Rehabilitation Projects	113		470,000	25,000	-	-	-	495,000
Fire Alarm Replacement		20,000	-	-	-	-	-	-
Fencing Around AC Unit		20,000	-	-	-	-	-	-
Accessible Washroom		30,000	-	-	-	-	-	-

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
Arts Centre								
Landscaping Between Arts Centre and Service Ontario	114		10,000	-	-	-	-	10,000
Upgrade Insulation in the Attic of the Older Section of Art Centre	115		-	10,000	-	-	-	10,000
Rewiring of Art Centre Studio		15,000	-	-	-	-	-	-
Safety Gate at Entrance of AC Annex		12,000	-	-	-	-	-	-
Window and Facia painting - AC Annex		15,000	-	-	-	-	-	-
RECREATION & CULTURE - MUSEUM & ARTS CENTRE TOTAL		112,000	480,000	35,000	-	-	-	515,000
PLANNING & DEVELOPMENT								
Economic Development								
E-Permitting Platform		80,900	-	-	-	-	-	-
Economic Development								
Abitibi Mill Site Development	116		1,600,000	-	-	-	-	1,600,000
Comfort Inn Lot Servicing - Hwy 17 E		150,000	-	-	-	-	-	-
Tourism Facilities								
Whitecap Pavilion	117		29,500	-	200,000	-	550,000	779,500
Thistle Pavilion Stairs Repair	118		10,000	-	-	-	-	10,000
Loony Bear Ground Works		15,000	-	-	-	-	-	-
Thistle Pavilion Washroom Upgrade		35,000	-	-	-	-	-	-
Infrastructure								
Chipman Lot Redevelopment - Pocket Park	119	408,426	-	-	-	-	-	-
DTR Matheson and First St S - Tender, Construction Surface and Storm Works	120		-	-	-	25,000	5,500,000	5,525,000
Economic Development / Infrastructure								
Harbourfront - Business Development Plan - Design	121	844,000	-	-	-	-	-	-
Harbourfront Business Development Plan - Implementation	122	941,280	-	-	6,000,000	-	-	6,000,000
PLANNING & DEVELOPMENT TOTAL		2,474,606	1,639,500	-	6,200,000	25,000	6,050,000	13,914,500
TOTAL CITY CAPITAL PROGRAM		11,974,646	16,590,858	11,598,975	22,102,422	5,586,364	14,609,000	70,487,619

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
<u>CAPITAL PROGRAM - Water & Wastewater and Solid Waste</u>								
Water and Wastewater		6,068,680	3,493,000	4,853,000	3,550,000	3,881,000	4,955,000	20,732,000
Solid Waste		919,887	1,160,000	127,000	600,000	400,000	190,000	2,477,000
Total Capital Programs - Water and Wastewater and Solid Waste		6,988,567	4,653,000	4,980,000	4,150,000	4,281,000	5,145,000	23,209,000
WATER & WASTEWATER OPERATIONS								
Wastewater System								
Wastewater Collection Program	123	1,500,000	1,100,000	1,415,500	1,495,500	1,340,000	1,650,000	7,001,000
Replace and Inspect Forcemain on the Marine Line	129	160,000	365,000	-	-	-	-	365,000
Sanitary Relining Program	131		-	400,000	-	-	-	400,000
DTR Matheson and First Street South Sewer Main Renewal	132		-	-	-	-	500,000	500,000
Wastewater Lift Stations								
Replacement of Wastewater Pumps	133	75,000	75,000	75,000	75,000	75,000	75,000	375,000
Roof Replacement on Pumping Stations	134	130,000	80,000	80,000	80,000	80,000	-	320,000
Delta to Wye Conversion	135	60,000	-	50,000	50,000	50,000	50,000	200,000
Lift Station Upgrades	136		87,000	437,000	62,000	-	-	586,000
Wastewater Treatment Plant								
Building Renovation	137		100,000	-	-	-	-	100,000
Replace MCC Panel in 100 Building	139		100,000	-	-	-	-	100,000
Bottom Bearing North Screw Pump	140		75,000	-	-	-	-	75,000
Clarifier Fall Arrest System	141		40,000	-	-	-	-	40,000
Repair Air Leaks to Aeration Tanks	142		-	250,000	-	-	-	250,000
Replace MCC Electrical Panel in 400 Building	143		-	-	-	-	100,000	100,000
Replace Scum Box East Clarifier	144		-	-	-	-	25,000	25,000
SCADA Update/Replacement	145		-	-	50,000	-	-	50,000
Replace Bent Sluice Gate and Valve Stem	146		-	-	-	200,000	-	200,000
Replace Screw Pump Generator	147		-	-	-	500,000	-	500,000
Grit Separator Raking Mechanism		165,000	-	-	-	-	-	-
Repair of Sluice Gate Valve and Return Sludge Pipe Leak		200,000	-	-	-	-	-	-

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
Water & Wastewater Vehicles & Equipment								
Water & Wastewater Vehicles and Equipment	148	697,680	241,000	325,000	92,000	146,000	105,000	909,000
Water Delivery Tanker		180,000	-	-	-	-	-	-
Waterworks								
Watermain Program	149	1,600,000	880,000	1,415,500	1,495,500	1,340,000	1,650,000	6,781,000
Coney Island Water Main Replacement Phases #1-5	155		50,000	50,000	50,000	50,000	50,000	250,000
DTR Matheson and First Street South Watermain Renewal	156		-	-	-	-	650,000	650,000
Water Standpipes and Booster Station								
Paint Maintenance for Standpipes	157		100,000	75,000	-	-	-	175,000
Upgrading Brinkman and Crawford Water Dispensers	158		-	80,000	-	-	-	80,000
Upgrading Standpipes		200,000	-	-	-	-	-	-
Instrumentation Upgrading		56,000	-	-	-	-	-	-
Water Treatment Plant								
Roof & Window Repairs	159	75,000	-	100,000	-	-	-	100,000
Pump Replacement	160	50,000	200,000	100,000	100,000	100,000	100,000	600,000
Online Log Book Entry System		70,000	-	-	-	-	-	-
Generator Replacement		800,000	-	-	-	-	-	-
Chlorination System Improvements		50,000	-	-	-	-	-	-
WATER & WASTEWATER TOTALS		6,068,680	3,493,000	4,853,000	3,550,000	3,881,000	4,955,000	20,732,000
SOLID WASTE OPERATIONS								
Transfer Facility								
Weigh Scale Replacement		200,000	-	-	-	-	-	-
New Booth Near the Recycle Gate		50,000	-	-	-	-	-	-
Garbage Building Floor/Door Repair		90,000	-	-	-	-	-	-
Jones Road Landfill								
Peripheral Road With Settling Basin Phase 2	161		800,000	-	-	-	-	800,000
Landfill Development Peripheral Road		82,368	-	-	-	-	-	-
Grizzly Screener for Cover Materials		17,000	-	-	-	-	-	-

CAPITAL PROJECTS SUMMARY	PAGE NO.	ADOPTED BUDGET	ADOPTED					5-YEAR TOTAL
			BUDGET	FORECAST				
		2022	2023	2024	2025	2026	2027	2023-2027
Solid Waste Vehicles & Equipment								
Solid Waste Vehicles and Equipment	162	480,519	360,000	127,000	600,000	400,000	190,000	1,677,000
SOLID WASTE TOTALS		919,887	1,160,000	127,000	600,000	400,000	190,000	2,477,000
WATER & WASTEWATER & SOLID WASTE TOTAL		6,988,567	4,653,000	4,980,000	4,150,000	4,281,000	5,145,000	23,209,000
TOTAL CITY AND UTILTY CAPITAL PROGRAM		18,963,213	21,243,858	16,578,975	26,252,422	9,867,364	19,754,000	93,696,619

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City of Kenora

Capital Projects

Project	23-125-004 Air Exchanger for City Hall		
Department	Building & Grounds Maint		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
City Hall Air Exchange system for two floors. Each floor requires its own Air Exchanger.
PROJECT JUSTIFICATION
City Hall has no air exchange except when the windows are left open to introduce fresh air into the space. This is an issue if windows are left open during rain events or periods of high humidity. The air exchange is an important parameter for the quality of the air in working spaces. It should be guaranteed that the air exchange rate in working spaces is high enough to reduce the concentration of pollutants emitted indoors.
ADDITIONAL COMMENTS / NOTES
Ensuring ventilation, eliminating excess moisture and preventing the growth of mould that can cause health problems. Air exchangers also prevent condensation from forming on walls and windows. COVID has highlighted the need for proper air exchange in buildings with no air handling capacity.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	107,340	47,340	60,000				
	107,340	47,340	60,000				
Expenditures Total	107,340	47,340	60,000				
Funding							
100							
100 Contingencies Reserve	(47,340)	(47,340)					
100 New City Hall Reserve	(60,000)		(60,000)				
	(107,340)	(47,340)	(60,000)				
Funding Total	(107,340)	(47,340)	(60,000)				



City of Kenora

Capital Projects

Project	23-134-01 Network Upgrades			
Department	Information Technology			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
This annual recurring budget is required to provide ongoing maintenance, upgrades and expansion of the underlying network hardware and software.
PROJECT JUSTIFICATION
These systems provide connectivity for all City IT assets such as computers, servers, surveillance systems and mobile devices.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	85,000		17,000	17,000	17,000	17,000	17,000
	85,000		17,000	17,000	17,000	17,000	17,000
Expenditures Total	85,000		17,000	17,000	17,000	17,000	17,000
Funding							
100							
100 Computer Systems	(85,000)		(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
	(85,000)		(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Funding Total	(85,000)		(17,000)	(17,000)	(17,000)	(17,000)	(17,000)



City of Kenora Capital Projects

Project	25-134-04 Server Upgrade		
Department	Information Technology		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

This includes the City's server and SAN upgrades as a hyper-converged system.

PROJECT JUSTIFICATION

These systems are the most critical assets within the City's IT infrastructure library. It is important that these systems be refreshed every 3 to 5 years in order to ensure continuity of the City's IT services.

ADDITIONAL COMMENTS / NOTES

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	100,000				100,000		
	100,000				100,000		
Expenditures Total	100,000				100,000		
Funding							
100							
100 Computer Systems	(100,000)				(100,000)		
	(100,000)				(100,000)		
Funding Total	(100,000)				(100,000)		



City of Kenora Capital Projects

Project	25-134-03 Firewall		
Department	Information Technology		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Firewall upgrades are on a 5 year replacement schedule.

PROJECT JUSTIFICATION

Firewall software is utilized as a network security device that monitors incoming and outgoing network traffic and decides what needs to be blocked based on a defined set of security rules.

ADDITIONAL COMMENTS / NOTES

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	20,000				20,000		
	20,000				20,000		
Expenditures Total	20,000				20,000		
Funding							
100							
100 Computer Systems	(20,000)				(20,000)		
	(20,000)				(20,000)		
Funding Total	(20,000)				(20,000)		



City of Kenora

Capital Projects

Project	23-152-001 Keewatin Medical Center Roof Replacement		
Department	Rentals		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace existing roof surface.
PROJECT JUSTIFICATION
Existing roof was damaged during a wind event and patched. However the surface is well worn and needs replacement to prevent water damage to the building. This building is rented to the Keewatin Medical Center.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	40,000		40,000				
	40,000		40,000				
Expenditures Total	40,000		40,000				
Funding							
100							
100 Rentals - Rental Buildings Reserve	(40,000)		(40,000)				
	(40,000)		(40,000)				
Funding Total	(40,000)		(40,000)				



City of Kenora Capital Projects

Project	24-152-001 243 Rabbit Lake Window Replacement		
Department	Rentals		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
This is a rental building and has several windows in need of replacement.
PROJECT JUSTIFICATION
Regular maintenance is not enough to get ahead of the aging of the windows. They need to be replaced to keep the building in acceptable shape.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	50,000			50,000			
	50,000			50,000			
Expenditures Total	50,000			50,000			
Funding							
100							
100 Rentals - Rental Buildings Reserve	(50,000)			(50,000)			
	(50,000)			(50,000)			
Funding Total	(50,000)			(50,000)			



City of Kenora Capital Projects

Project	23-211-02 Scott SCBA Replacement			
Department	Fire Dept			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Replace Self Contained Breathing Apparatus (SCBA)
PROJECT JUSTIFICATION
The Current SCBA being utilized by City of Kenora Fire and Emergency Services were manufactured in 2001-2003 and are at the end of their 15-20 year expected life cycle. The Standard for Open Circuit Self-Contained Breathing Apparatus is the internationally recognized standard for fire fighter safety has had multiple edition updates including 2002, 2007, 2013 and 2018. The changes include improvements to the SCBA's that increase fire fighter safety including low air alarm sounding at 33% as opposed to the previous 25%, stricter testing methods for electronic components, increased face piece lens integrity, new voice communication intelligibility requirements, and new requirements for Emergency Breathing Safety System.
ADDITIONAL COMMENTS / NOTES
This project would be a 5 year lease with a small buy out in the fourth year. Replacing all packs, masks, cylinders and RIT bags at the same time allows for adequate training to happen on the new equipment prior to it going into service. Completing a full replacement also assists with fire fighter familiarity with the SCBA as they would not be potentially using 2 or 3 different model years while the transition takes place over multiple years. The lease will be offset by the revenue from Fire Marque annually.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	475,000		95,000	95,000	95,000	95,000	95,000
	475,000		95,000	95,000	95,000	95,000	95,000
Expenditures Total	475,000		95,000	95,000	95,000	95,000	95,000
Funding							
All							
Fire Marque	(475,000)		(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
	(475,000)		(95,000)	(95,000)	(95,000)	(95,000)	(95,000)
Funding Total	(475,000)		(95,000)	(95,000)	(95,000)	(95,000)	(95,000)

Project	24-395-01 GIS Update and Aerial Photo		
Department	Engineering		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Creation of new aerial photo and vector line work for GIS purposes.
PROJECT JUSTIFICATION
The GIS aerial photo and vector line work is updated on a 5 year cycle to keep the system current and relevant which is used by City staff in their day-to-day work and planning.
ADDITIONAL COMMENTS / NOTES
Regardless of the Priority Rating for this project, it cannot be considered for deletion or be deferred due to its importance to the City. Future consideration should be looked at changing the existing 5 year cycle to a 3 year updating cycle for the GIS to be more current.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	125,000			125,000			
	125,000			125,000			
Expenditures Total	125,000			125,000			
Funding							
100							
100 Contingencies Reserve	(60,161)			(60,161)			
	(60,161)			(60,161)			
300							
300 GIS Reserve	(64,839)			(64,839)			
	(64,839)			(64,839)			
Funding Total	(125,000)			(125,000)			



City of Kenora Capital Projects

Project	24-395-02 Photocopier for 2nd Floor Operations		
Department	Engineering		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacement of printer/photocopier/scanner for the second floor operations staff and offices.
PROJECT JUSTIFICATION
Typically this type of equipment is replaced on a 5 year cycle to ensure there are no interruptions from older equipment breakdowns. The unit services Engineering, Planning, Building, Economic Development, Roads and Facilities that are located on the second floor of the Operations building.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
G.I.S.	12,000			12,000			
	12,000			12,000			
Expenditures Total	12,000			12,000			
Funding							
300							
300 Operations Facility Reserve	(12,000)			(12,000)			
	(12,000)			(12,000)			
Funding Total	(12,000)			(12,000)			



City of Kenora Capital Projects

Project	25-395-01 Engineering Computer Replacement		
Department	Engineering		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace General Manager of Engineer, 2 Project Engineer, 2 Civil Technologist and GIS Technologist computers.
PROJECT JUSTIFICATION
These computers are higher end units than run the AutoCAD design and GIS programs that the Engineering Division use on a daily basis. They are replaced on a 4 year cycle to keep current with technology changes and to stay pace with the design software demands and avoid software slowness and crashes.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
G.I.S.	30,000				30,000		
	30,000				30,000		
Expenditures Total	30,000				30,000		
Funding							
300							
300 GIS Reserve	(30,000)				(30,000)		
	(30,000)				(30,000)		
Funding Total	(30,000)				(30,000)		



City of Kenora Capital Projects

Project	27-395-001 GPS Surveying Equipment		
Department	Engineering		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacement of Trimble GPS survey equipment.
PROJECT JUSTIFICATION
The current survey equipment purchased in 2015 will be at or near the end of its useful life in 2027. The GPS survey equipment is required to determine horizontal and vertical locations of project features during the design development and construction stages. The proposed new equipment possesses new features greatly improving survey accuracy and the ease of the task.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Equipment	82,000						82,000
	82,000						82,000
Expenditures Total	82,000						82,000
Funding							
300							
300 GIS Reserve	(82,000)						(82,000)
	(82,000)						(82,000)
Funding Total	(82,000)						(82,000)



City of Kenora Capital Projects

Project	23-312-01 Keewatin Channel Repainting Study, Design, Tender and Construction		
Department	Maintenance - Bridges		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Engineering consultant to conduct study, design and tender for the repainting of Keewatin Channel Bridge steel arch span for 2024 construction season.

PROJECT JUSTIFICATION

The repainting of the steel arch has been identified in the 2020 bridge inspection report as required work to be conducted in 1 to 5 years.

ADDITIONAL COMMENTS / NOTES

Delay of this project will lead to further bridge condition degradation and an accelerated replacement of the structure.

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	4,550,000		50,000	4,500,000			
	4,550,000		50,000	4,500,000			
Expenditures Total	4,550,000		50,000	4,500,000			
Funding							
All							
OCIF	(50,000)		(50,000)				
Canada Community Building Fund	(4,500,000)			(4,500,000)			
	(4,550,000)		(50,000)	(4,500,000)			
Funding Total	(4,550,000)		(50,000)	(4,500,000)			



City of Kenora Capital Projects

Project	24-312-01 Portage Bay Bridge Study, Design, Tender and Construction		
Department	Maintenance - Bridges		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Engineering consultant to conduct study, design and tender for the rehabilitation of the Portage Bay bridge for the 2025 construction season.
PROJECT JUSTIFICATION
The rehabilitation of the bridge has been identified in the 2020 bridge inspection report as required work to be conducted in 1 to 5 years.
ADDITIONAL COMMENTS / NOTES
Delay of this project will lead to further bridge condition degradation and an accelerated replacement of the structure .

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	10,100,000			100,000	10,000,000		
	10,100,000			100,000	10,000,000		
Expenditures Total	10,100,000			100,000	10,000,000		
Funding							
All							
OCIF	(100,000)			(100,000)			
Debt Financing	(10,000,000)				(10,000,000)		
	(10,100,000)			(100,000)	(10,000,000)		
Funding Total	(10,100,000)			(100,000)	(10,000,000)		



City of Kenora Capital Projects

Project	25-312-02 Bridge Rehabilitation - Engineering Based on 2022 and 2024 Inspections		
Department	Maintenance - Bridges		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Bridge Rehabilitation - Engineering TBD for 2026, 2027, and 2028 construction based on 2022 and 2024 Bridge Inspection Reports.
PROJECT JUSTIFICATION
Require a place holder engineering design and tender project for potential and currently unknown bridge construction projects for 2026, 2027 and 2028.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	300,000				100,000	100,000	100,000
	300,000				100,000	100,000	100,000
Expenditures Total	300,000				100,000	100,000	100,000
Funding							
All							
OCIF	(300,000)				(100,000)	(100,000)	(100,000)
	(300,000)				(100,000)	(100,000)	(100,000)
Funding Total	(300,000)				(100,000)	(100,000)	(100,000)



City of Kenora

Capital Projects

Project	27-312-001 Bridge Rehabillitation - Construction Based on 2022 and 2024 Inspections		
Department	Maintenance - Bridges		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Bridge Rehabilitation - Construction TBD for 2027 based on 2022 and 2024 inspection reports.
PROJECT JUSTIFICATION
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	2,500,000						2,500,000
	2,500,000						2,500,000
Expenditures Total	2,500,000						2,500,000
Funding							
All							
OCIF	(2,500,000)						(2,500,000)
	(2,500,000)						(2,500,000)
Funding Total	(2,500,000)						(2,500,000)

City of Kenora

Capital Projects

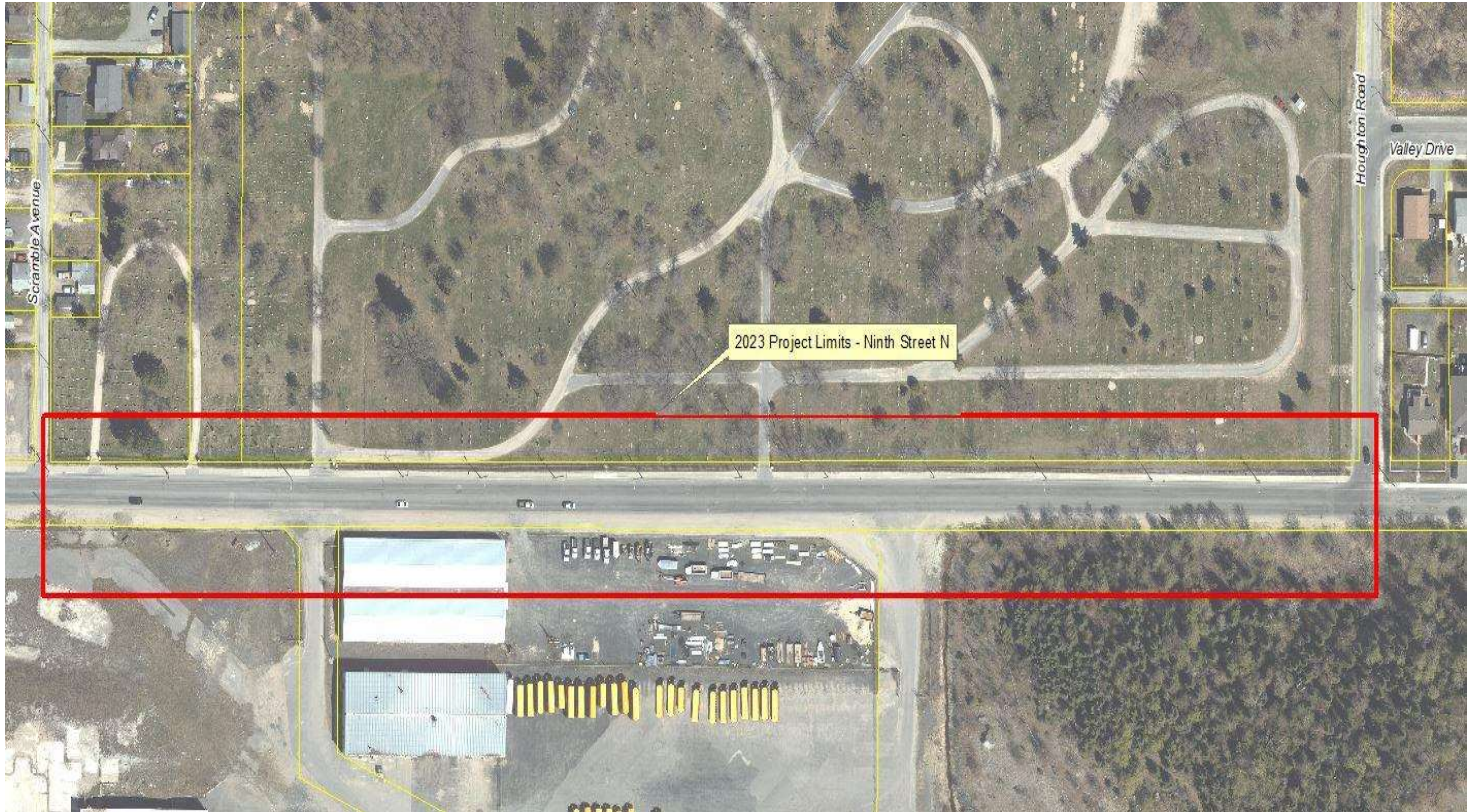
Project	23-313-001 Arterial Roads Resurfacing			
Department	Maintenance - Paved Roads			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Resurfacing and rehabilitation of major arterial roads. Ninth Street N from Houghton Road to Scramble Ave planned for resurfacing in 2023.
PROJECT JUSTIFICATION
The City of Kenora has numerous arterial roadways that will be due for rehabilitation and/or reconstruction within the next 5 to 10 years. A proactive approach is required in developing a resurfacing program specifically for these large arterial roadways to address the asset condition prior to complete degradation. Proactive management of large arterial roads provides flexibility during project planning to address areas of concern prior to critical failure. Furthermore, alternative pavement resurfacing methods can potentially be used thereby reducing capital expenditures and reducing traffic interruptions to the public.
ADDITIONAL COMMENTS / NOTES
2023 Location: Ninth Street N from Houghton Road to Scramble Ave. Project selected in favour of HWY 17E paving, \$450,000 identified in 2024 for HWY 17E paving to be allocated to Ninth Street N. \$120,000 of storm works funded through storm capital 23-421-01. 2025 HWY17 from Winnipeg River West Bridge to Winnipeg River East Bridge 2026 Rabbit Lake Road from Birchwood Crescent to Community Centre Road 2027 Veterans Drive from CP Underpass to 9th Street Intersection

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	4,658,000		1,360,000		1,350,000	798,000	1,150,000
	4,658,000		1,360,000		1,350,000	798,000	1,150,000
Expenditures Total	4,658,000		1,360,000		1,350,000	798,000	1,150,000
Funding							
All							
OCIF	(2,158,000)		(1,360,000)			(798,000)	
Canada Community Building Fund	(2,500,000)				(1,350,000)		(1,150,000)
	(4,658,000)		(1,360,000)		(1,350,000)	(798,000)	(1,150,000)
Funding Total	(4,658,000)		(1,360,000)		(1,350,000)	(798,000)	(1,150,000)

Project	23-313-001 Arterial Roads Resurfacing		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

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City of Kenora Capital Projects

Project	23-313-002 Canadian Pacific Rail 16th Avenue North Crossing Upgrades		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Canadian Pacific Railway (CP) is completing upgrades to the 16th Ave N crossing surface in 2023. The work entails removing the asphalt crossing surface and replacing with a panelized concrete surface. In addition CP will be removing a track that is no longer required. It is important to note this work was not planned nor included in the Railway Street Phase 3 scope and driven completely by CP.

PROJECT JUSTIFICATION

The City of Kenora is required to cover 50% of the total estimated costs as per a cost-sharing agreement between the City and CP. The work is required to ensure the crossing meets CP and Transport Canada engineering design and safety standards. In addition, CP and the City has received complaints from users regarding the surface condition at the asphalt and rail track transitions.

ADDITIONAL COMMENTS / NOTES

The project is in its infancy and the level of detail the City has received from CP is minimal. The project scope and limits need to be confirmed throughout the winter. There is potential opportunities for the City which may arise as more information becomes available; as an example, the ability to further improve safety of the south approach grades should the south track be removed.

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	250,000		250,000				
	250,000		250,000				
Expenditures Total	250,000		250,000				
Funding							
All							
Net Tax Levy	(250,000)		(250,000)				
	(250,000)		(250,000)				
Funding Total	(250,000)		(250,000)				



Project	23-313-01 Municipal Paving program		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Annual project related to repaving and reconstruction of paved urban roads.
PROJECT JUSTIFICATION
On an on going basis paved roads are degrading faster than they are being rehabilitated and without this project the paved road system will eventually all become into a state of disrepair and failure. Locations have been selected using pavement condition ratings and asset risk ratings. The locations proposed in 2023 are streets with high volume traffic and severe pavement degradation.
ADDITIONAL COMMENTS / NOTES
As of 2022, there remains a significant capital expenditure shortfall to provide adequate municipal paved roads. Recommend increasing capital expenditure in future years. Location 1: Mellick Ave from 11th Ave N to 13th Ave N Location 2: 6th Ave s from 6th Street S to Confederation College west entrance

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	8,525,000	50,000	1,600,000	1,587,500	1,675,000	1,762,500	1,850,000
	8,525,000	50,000	1,600,000	1,587,500	1,675,000	1,762,500	1,850,000
Expenditures Total	8,525,000	50,000	1,600,000	1,587,500	1,675,000	1,762,500	1,850,000
Funding							
300							
300 Roads Reserve	(50,000)	(50,000)					
	(50,000)	(50,000)					
Other							
Roads Reserve Fund JM	(168,724)		(168,724)				
Roads Reserve Fund Keewatin	(10,970)		(10,970)				
	(179,694)		(179,694)				
All							
Net Tax Levy	(7,070,444)		(195,444)	(1,587,500)	(1,675,000)	(1,762,500)	(1,850,000)
OCIF	(1,224,862)		(1,224,862)				
	(8,295,306)		(1,420,306)	(1,587,500)	(1,675,000)	(1,762,500)	(1,850,000)
Funding Total	(8,525,000)	(50,000)	(1,600,000)	(1,587,500)	(1,675,000)	(1,762,500)	(1,850,000)

Project	23-313-01 Municipal Paving Program		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

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2023





City of Kenora Capital Projects

Project	23-313-02 Municipal Lane Paving		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Annual project related to repaving and paving of urban lanes.
PROJECT JUSTIFICATION
On an on going basis paved lanes are degrading faster than they are being rehabilitated and without this project the paved lane system will eventually all come into a state of disrepair and failure.
ADDITIONAL COMMENTS / NOTES
Location: Laneway Between 1st St S and 2nd St S and 6th Ave S and 7th Ave S Locations for 2024-2027 TBD

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	295,000	50,000	5,000	55,000	60,000	60,000	65,000
	295,000	50,000	5,000	55,000	60,000	60,000	65,000
Expenditures Total	295,000	50,000	5,000	55,000	60,000	60,000	65,000
Funding							
300							
300 Sidewalks / Lane Paving Reserve	(111,495)	(50,000)	(5,000)	(55,000)	(1,495)		
	(111,495)	(50,000)	(5,000)	(55,000)	(1,495)		
All							
Net Tax Levy	(183,505)				(58,505)	(60,000)	(65,000)
	(183,505)				(58,505)	(60,000)	(65,000)
Funding Total	(295,000)	(50,000)	(5,000)	(55,000)	(60,000)	(60,000)	(65,000)

City of Kenora

Capital Projects

Project	23-313-04 Railway Street Phase 3		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Realignment and repaving of Railway Street from Sedesky Road for approx. 600 m easterly including sidewalk on the north side and 1.5 m paved shoulders on both sides to the 16th Ave N rail crossing, rail crossing intersection improvements and associated grade improvements at the 16th Ave N rail crossing, and street light improvements.
PROJECT JUSTIFICATION
Railway Street has been in a poor condition for a number of years and lacks a safe pedestrian corridor and paved shoulders, including improvements that are required at the rail crossing to make it safer. Phases 1 and 2 of the project have already commenced in 2020 and 2022 respectively with Phases 3 and 4 in 2023 and 2024 to complete the project. In July of 2022 the City of Kenora was ordered by Transport Canada, the inspection authority for railways, to improve the safety of the crossing. Phase 3 of the project will improve safety at the 16th Ave rail crossing to satisfy Transport Canada.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	2,405,495	440,000	1,965,495				
	2,405,495	440,000	1,965,495				
Expenditures Total	2,405,495	440,000	1,965,495				
Funding							
All							
ICIP Funding	(1,301,930)	(320,000)	(981,930)				
NORDS - Northern ON Resource Dev	(813,213)	(120,000)	(693,213)				
Debt Financing	(290,352)		(290,352)				
	(2,405,495)	(440,000)	(1,965,495)				
Funding Total	(2,405,495)	(440,000)	(1,965,495)				

Project	23-313-04 Railway Street Phase 3		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

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City of Kenora

Capital Projects

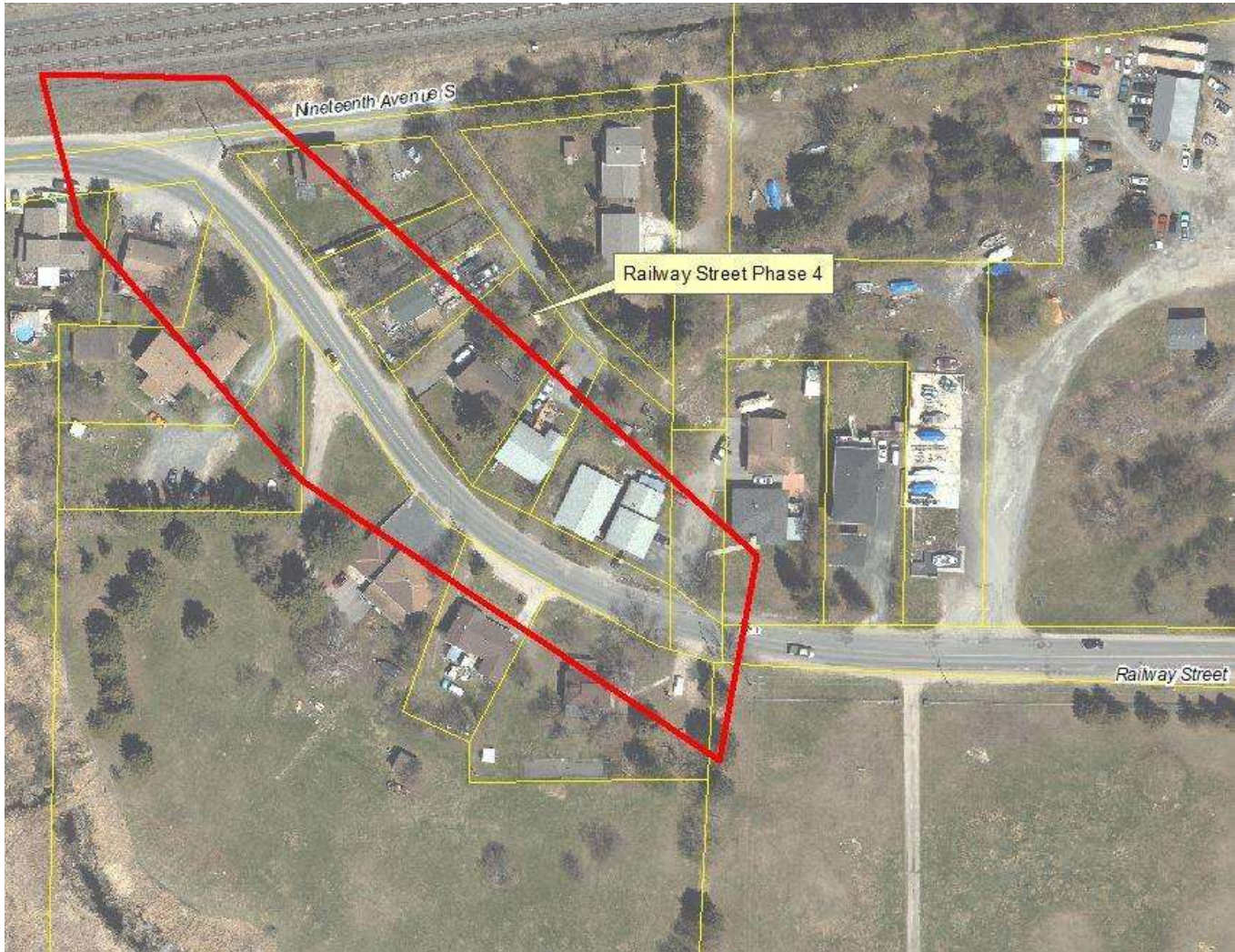
Project	24-313-04 Railway Street Phase 4		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Realignment and repaving of Railway Street from 1629 Railway St 217 m easterly including sidewalk on the south side and paved shoulder(s), and street light improvements.
PROJECT JUSTIFICATION
Railway Street has been in a poor condition for a number of years and lacks a safe pedestrian corridor and paved shoulders. Phases 1 and 2 of the project have already commenced in 2020 and 2022 respectively with Phase 3 planned for 2023. Phase 4 would mark the final phase of the project. There is substantial Provincial ICIP and NORDS funding secured for the project and is projected to be exhausted during Phase 3 in 2023.
ADDITIONAL COMMENTS / NOTES
Phase 4 of a 4 phase project. The project currently includes the installation of sidewalk to the south however, it is dependent on private land purchase from multiple residents in 2023.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	943,000			943,000			
	943,000			943,000			
Expenditures Total	943,000			943,000			
Funding							
All							
Debt Financing	(943,000)			(943,000)			
	(943,000)			(943,000)			
Funding Total	(943,000)			(943,000)			

Project	24-313-04 Railway Street Phase 4		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

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City of Kenora Capital Projects

Project	24-313-03 Highway 17 East Paving		
Department	Maintenance - Paved Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Repaving of Highway 17 E from River Drive to Transmitter Road.
PROJECT JUSTIFICATION
Highway 17 E is the major arterial route through the City and with the volume and type of traffic it experiences and with the current condition it is due for a resurfacing. Part of the Arterial program.
ADDITIONAL COMMENTS / NOTES
Phase 3 of a 3 phase project.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	450,000			450,000			
	450,000			450,000			
Expenditures Total	450,000			450,000			
Funding							
All							
Canada Community Building Fund	(450,000)			(450,000)			
	(450,000)			(450,000)			
Funding Total	(450,000)			(450,000)			



City of Kenora Capital Projects

Project	23-314-01 Surface Treatment Roads Program		
Department	Maint - Surface Treat Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Hard surfacing sections of roads that are in need of repair that have reached the end of their life cycle and are starting to deteriorate. Start incorporating new roads that need re-surfacing.
PROJECT JUSTIFICATION
Cost of repairs can continue to increase if roads are not kept up to a certain level. Maintaining the deteriorating roads is important to keeping the City's expected levels of service. Rural roads needs assessment will assist in determining needs.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	1,661,511		272,250	299,475	329,422	362,364	398,000
	1,661,511		272,250	299,475	329,422	362,364	398,000
Expenditures Total	1,661,511		272,250	299,475	329,422	362,364	398,000
Funding							
All							
Net Tax Levy	(1,661,511)		(272,250)	(299,475)	(329,422)	(362,364)	(398,000)
	(1,661,511)		(272,250)	(299,475)	(329,422)	(362,364)	(398,000)
Funding Total	(1,661,511)		(272,250)	(299,475)	(329,422)	(362,364)	(398,000)



City of Kenora

Capital Projects

Project	24-314-001 Essex Road Grade Raise		
Department	Maint - Surface Treat Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Road grade raise on Essex Road from Hooterville Trail northerly approximately 700 m.
PROJECT JUSTIFICATION
With the record 2022 flooding event the entire roadway was overtaken due to flooding and was required to be closed for several months. Every spring lake level will rise along this area of roadway which puts the road in jeopardy of flooding.
ADDITIONAL COMMENTS / NOTES
There are also residents that live along this section of roadway which is their only access to their properties. 2023 scope of work is for geotechnical investigation with 2024 being construction and improvement works.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	818,000		68,000	750,000			
	818,000		68,000	750,000			
Expenditures Total	818,000		68,000	750,000			
Funding							
300							
300 Roads Reserve	(38,000)		(38,000)				
	(38,000)		(38,000)				
All							
OCIF	(780,000)		(30,000)	(750,000)			
	(780,000)		(30,000)	(750,000)			
Funding Total	(818,000)		(68,000)	(750,000)			

Project	24-314-001 Essex Road Grade Raise		
Department	Maint - Surface Treat Roads		
Version	2023-2027 Adopted Budget	Year	2023

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City of Kenora

Capital Projects

Project	23-315-001 Loosetop, Ditching and Culvert Replacement			
Department	Maintenance - Loosetop Roads			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Rehabilitation of loose top roads with granular A, ditching existing ditches for proper drainage and culvert replacement where any replacements will be required.
PROJECT JUSTIFICATION
Loose tops roads north of the by pass are in need of granular A, ditching and culverts as they are beginning to fail because they have rusted out. Several roads have cordaroy, rocks exposed due to lack of granular A material remaining on the roads. Also, there is limited material to work with while grading of roads. There is no existing crown left on roads affecting drainage, causing water to remain on the road instead of draining to the shoulders of the roads.
ADDITIONAL COMMENTS / NOTES
Several culverts have begun to fail, rusted out because of age. Ditches are being taken over with brush and trees that are affecting drainage causing damage to existing roads due to inadequate drainage.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	1,375,000		250,000	262,500	275,000	287,500	300,000
	1,375,000		250,000	262,500	275,000	287,500	300,000
Expenditures Total	1,375,000		250,000	262,500	275,000	287,500	300,000
Funding							
All							
Net Tax Levy	(1,375,000)		(250,000)	(262,500)	(275,000)	(287,500)	(300,000)
	(1,375,000)		(250,000)	(262,500)	(275,000)	(287,500)	(300,000)
Funding Total	(1,375,000)		(250,000)	(262,500)	(275,000)	(287,500)	(300,000)

City of Kenora

Capital Projects

Project	23-315-001 Loosetop, Ditching and Culvert Replacement		
Department	Maintenance - Loosetop Roads		
Version	2023-2027 Adopted Budget	Year	2023

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City of Kenora

Capital Projects

Project	23-315-002 Coker Road Geotechnical Analysis		
Department	Maintenance - Loosetop Roads		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Geotechnical analysis and recommendations of a 290m long section of the Coker Road east of Kelly Road that experienced a failure in the fall of 2022.
PROJECT JUSTIFICATION
Due to the nature of the failure and attempts made to rehabilitate the road showing no results, geotechnical engineering analysis is required to reopen and/or rehabilitate the road.
ADDITIONAL COMMENTS / NOTES
Council approved entering into a contract with an engineering firm in December of 2022 and an agreement has been executed.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	57,000		57,000				
	57,000		57,000				
Expenditures Total	57,000		57,000				
Funding							
300							
300 Roads Reserve	(57,000)		(57,000)				
	(57,000)		(57,000)				
Funding Total	(57,000)		(57,000)				



City of Kenora Capital Projects

Project	23-381-001 Dock Upgrade		
Department	Docks		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Upgrades to numerous dock systems in the City of Kenora through a successful NOHFC grant application.
PROJECT JUSTIFICATION
Locations include several of our rental locations as well as parks. Upgrades to include better accessibility for the public and families with small children while having more durable and better designed docks for lower maintenance.
ADDITIONAL COMMENTS / NOTES
Funded through NOHFC Grant #7510077.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	560,000		560,000				
	560,000		560,000				
Expenditures Total	560,000		560,000				
Funding							
300							
300 Docks (General) Reserve	(48,251)		(48,251)				
	(48,251)		(48,251)				
All							
Net Tax Levy	(31,749)		(31,749)				
NOHFC	(480,000)		(480,000)				
	(511,749)		(511,749)				
Funding Total	(560,000)		(560,000)				



City of Kenora Capital Projects

Project	23-390-005 Office Renovation and Expansion		
Department	Barsky Facility		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Office relocations and expansion.
PROJECT JUSTIFICATION
Office alterations to existing space to allow for the addition of six new office spaces in the existing lunch room.
Relocation and expansion of HR offices for Payroll Department and a meeting / common room.
Allow the Roads Supervisor to have a window for better visual on changing weather conditions (currently in an interior office).
ADDITIONAL COMMENTS / NOTES
Includes: Office Relocation and Expansion Ceiling Fans for Vehicle Storage Area Replace Exhaust Fans in Mechanics Shops Operations Centre Window Replacement

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	987,000	95,000	862,000		30,000		
	987,000	95,000	862,000		30,000		
Expenditures Total	987,000	95,000	862,000		30,000		
Funding							
100							
100 Contingencies Reserve	(95,000)	(95,000)					
100 Rentals - Rental Buildings Reserve	(500,000)		(500,000)				
	(595,000)	(95,000)	(500,000)				
300							
300 Operations Facility Reserve	(100,000)		(70,000)		(30,000)		
300 Public Works Building - Keewatin	(50,000)		(50,000)				
	(150,000)		(120,000)		(30,000)		
All							
Reserve Funding	(242,000)		(242,000)				
	(242,000)		(242,000)				
Funding Total	(987,000)	(95,000)	(862,000)		(30,000)		



City of Kenora Capital Projects

Project	26-390-01 DVR Operations		
Department	Barsky Facility		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
This budget is for the replacement of the digital video recording systems that store the video footage collected by the City's surveillance cameras.
PROJECT JUSTIFICATION
There are currently 3 systems in production, one at City Hall, one at Operations, and one at the Kenora Recreation Centre. It is important that these systems be refreshed every 5 years in order to ensure continuity of video recording services.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	10,000					10,000	
	10,000					10,000	
Expenditures Total	10,000					10,000	
Funding							
100							
100 Computer Systems	(10,000)					(10,000)	
	(10,000)					(10,000)	
Funding Total	(10,000)					(10,000)	



City of Kenora Capital Projects

Project
Department
Version

FLEET - Light Vehicles		
Vehicles & Equipment		
2023-2027 Adopted Budget	Year	2023

Description							
PROJECT DESCRIPTION							
Fleet purchases - Light Duty Vehicles 2023 - Administrative / Command Vehicle for the Deputy Fire Chief - This unit is used for administrative tasks, transportation to meetings, fire inspections and emergency responses. This unit will hold PPE and communication devices. 2023 - 2027 - Replacement of fleet units - Includes 1/2 ton pick-up trucks, truck reg cab with electric dump box and SUV							
PROJECT JUSTIFICATION							
Fleet units have reached the end of their useful life and require replacement							
ADDITIONAL COMMENTS / NOTES							
Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Fleet	626,000	75,300	141,700	51,000	77,000	139,000	142,000
Expenditures Total	626,000	75,300	141,700	51,000	77,000	139,000	142,000
Funding							
200 New Fire Station - Kenora Reserve	(70,000)		(70,000)				
300 Vehicle/Equipment Repl. Reserve	(556,000)	(75,300)	(71,700)	(51,000)	(77,000)	(139,000)	(142,000)
Funding Total	(626,000)	(75,300)	(141,700)	(51,000)	(77,000)	(139,000)	(142,000)



City of Kenora Capital Projects

Project
Department
Version

FLEET - Medium Vehicles		
Vehicles & Equipment		
2023-2027 Adopted Budget	Year	2023

Description							
PROJECT DESCRIPTION							
Fleet purchases - Medium Duty Vehicles 2025 - 3/4 ton pick-up with Tommy gate - This unit is used heavily by sidewalk crew in summer and labourers in winter for regular road maintenance and flagging 2025 - Events Vehicle - 3/4 ton crew cab with 8' box to allow for multiple uses							
PROJECT JUSTIFICATION							
Fleet units have reached the end of their useful life and require replacement							
ADDITIONAL COMMENTS / NOTES							
Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Fleet	155,000	0	0	0	155,000	0	0
Expenditures Total	155,000	0	0	0	155,000	0	0
Funding							
	0						
300 Vehicle/Equipment Repl. Reserve	(155,000)	0	0	0	(155,000)	0	0
Funding Total	(155,000)	0	0	0	(155,000)	0	0



City of Kenora Capital Projects

Project
Department
Version

FLEET - Heavy Vehicles			
Vehicles & Equipment			
2023-2027 Adopted Budget	Year	2023	

Description							
PROJECT DESCRIPTION							
Fleet purchases - Heavy Duty Vehicles 2023 - Tandem Sander - This truck is used in the winter for sanding and in the summer as a dump truck 2023 - Loader - The loader is at the end of its life cycle 2024 - Transit Bus - This is an important part of the fleet as it serves the general public 2024 - Dump Sander - This will allow the fleet to have the sand truck/dump and a chipper truck 2024 - Tandem Sander / Plow - This truck is used in the winter for sanding and plowing and in the summer as a dump truck 2025 and 2027 - 2 Graders - Graders are key in maintaining all the gravel roads and are used to reclaim material from side of gravel roads with the sod mulcher attachment; cleans streets in winter; snow blowing 2026 - Highway Tractor - This unit would be the number one highway tractor that would run the recycle trailers to locations outside the City 2027 - Co-mingle Truck - Recycle portion - This truck is used for curbside pick-up of garbage and recyclable							
PROJECT JUSTIFICATION							
Fleet units have reached the end of their useful life and require replacement							
ADDITIONAL COMMENTS / NOTES							
Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Fleet	3,158,000	270,000	288,000	1,185,000	490,000	235,000	690,000
Expenditures Total	3,158,000	270,000	288,000	1,185,000	490,000	235,000	690,000
Funding							
Dedicated Canada Community Building Fund	(625,000)			(625,000)			
300 Vehicle/Equipment Repl. Reserve	(2,533,000)	(270,000)	(288,000)	(560,000)	(490,000)	(235,000)	(690,000)
Funding Total	(3,158,000)	(270,000)	(288,000)	(1,185,000)	(490,000)	(235,000)	(690,000)



City of Kenora Capital Projects

Project
Department
Version

FLEET - Equipment Vehicles		
Vehicles & Equipment		
2023-2027 Adopted Budget	Year	2023

Description							
PROJECT DESCRIPTION							
Fleet purchases - Equipment Vehicles 2023 - Tanker Truck - fire vehicle - This unit will hold more water and provide improved rural water operations and allow for training of additional members in the operation of the vehicle 2023 - Asphalt Recycler and Asphalt Hot Box - This unit will allow the City to produce its own asphalt year round, enabling the filling of pot holes 2023 - Snow Blower - This attaches to the front end of a rubber tire loader to remove snow banks 2023 - GPS Equipment - This allows for electronic driver logs and schedule one inspections; reduces paper 2023 - Bob Cat - This replaces a unit that needs to be flat decked to work sites rather than driven 2024 - Pump 2 replacement - This unit is the backup pumper for large scale fires and frontline pumper for fires such as forest fires 2024 - Chipper; Parks mower; Zamboni 2025 - Cemetery mower 2026 - Pump 1 replacement - This unit is a frontline pumper for fires 2026 - Rubber Tire Excavator - This is used heavily by Roads division for ditching, culvert replacing and by Water & Waste division 2026 - Tandem trailers 2027 - Mini Rubber track excavator							
PROJECT JUSTIFICATION							
Fleet units have reached the end of their useful life and require replacement							
ADDITIONAL COMMENTS / NOTES							
Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Fleet	3,066,500	577,000	460,000	616,500	22,000	1,281,000	110,000
Expenditures Total	3,066,500	577,000	460,000	616,500	22,000	1,281,000	110,000
Funding							
Debt Financing	(1,250,000)	(450,000)				(800,000)	
200 New Fire Station - Kenora Reserve	(198,277)			(198,277)			
200 New Fire Station - Keewatin Reserve	(151,723)			(151,723)			
300 Vehicle/Equipment Repl. Reserve	(1,466,500)	(127,000)	(460,000)	(266,500)	(22,000)	(481,000)	(110,000)
Funding Total	(3,066,500)	(577,000)	(460,000)	(616,500)	(22,000)	(1,281,000)	(110,000)

City of Kenora

Capital Projects

Project	23-421-01 Storm Sewer		
Department	Storm Sewers		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacement and rehabilitation of storm sewer linear assets and associated point assets.
PROJECT JUSTIFICATION
There has been a long time neglect of storm sewer main assets and divergent correlation between the work being done on these assets versus their condition and age related to the infrastructure deficit. In the last few years, both funding and work have increased to start closing this gap and this initiative needs to be maintained to make head way in keeping the storm sewer system in an acceptable state of repair.
ADDITIONAL COMMENTS / NOTES
2023 Project 1: Ninth Street N critical storm crossing at Houghton Road Project 2: Relining of storm mains in the 6th Street N area N of CP rail lines. 2025-2027 to be determined

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	1,310,000		200,000	260,000	200,000	300,000	350,000
	1,310,000		200,000	260,000	200,000	300,000	350,000
Expenditures Total	1,310,000		200,000	260,000	200,000	300,000	350,000
Funding							
400							
400 Storm Sewers Reserve	(240,000)		(120,000)	(120,000)			
	(240,000)		(120,000)	(120,000)			
All							
Net Tax Levy	(1,070,000)		(80,000)	(140,000)	(200,000)	(300,000)	(350,000)
	(1,070,000)		(80,000)	(140,000)	(200,000)	(300,000)	(350,000)
Funding Total	(1,310,000)		(200,000)	(260,000)	(200,000)	(300,000)	(350,000)



City of Kenora Capital Projects

Project	23-421-003 Gould Road Culvert Replacement		
Department	Storm Sewers		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Four existing CSP culverts need to be replaced with 2 x 1200 mm round concrete culverts. Shoulder of road at inlet will need to be armored with geo cloth & blast rock to help protect and give stability to shoulders. Steel guide rail at each side of road to be installed.

PROJECT JUSTIFICATION

Existing culverts are rusted out, causing erosion under and around culverts. With any high water the road becomes damaged with erosion, sinkholes start forming on roadway causing safety concerns. This road has high vehicle traffic.

ADDITIONAL COMMENTS / NOTES

2022 flooding caused damaged to the existing section of road which required temporary repair.

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	300,000		300,000				
	300,000		300,000				
Expenditures Total	300,000		300,000				
Funding							
400							
400 Storm Sewers Reserve	(300,000)		(300,000)				
	(300,000)		(300,000)				
Funding Total	(300,000)		(300,000)				

Project	23-421-003 Gould Road Culvert Replacement		
Department	Storm Sewers		
Version	2023-2027 Adopted Budget	Year	2023

Gallery





City of Kenora Capital Projects

Project	23-571-001 Two Columbariums		
Department	Cemetery		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Installation of two new Columbarium to meet existing demand.
PROJECT JUSTIFICATION
The City last purchased columbarium's in 2019. Through sale of niche's, the existing columbarium's are almost fully sold, requiring the City to acquire additional columbarium's to meet future demand.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	150,000	150,000					
	150,000	150,000					
Expenditures Total	150,000	150,000					
Funding							
500							
500 Columbarium Reserve	(150,000)	(150,000)					
	(150,000)	(150,000)					
Funding Total	(150,000)	(150,000)					

Project

23-711-008 Central Community Club Construction

Department

Parks

Version

2023-2027 Adopted Budget

Year

2023

Description
PROJECT DESCRIPTION
Central Community Club rebuild including green space and amenity construction.
PROJECT JUSTIFICATION
ADDITIONAL COMMENTS / NOTES

		Budget						
		Total	Carry	2023	2024	2025	2026	2027
Expenditures								
Capital								
Contract Services		671,143	671,143					
		671,143	671,143					
	Expenditures Total	671,143	671,143					
Funding								
200								
200 Police Station Replacement		(344,457)	(344,457)					
		(344,457)	(344,457)					
700								
700 Community Club Rehabilitation		(89,288)	(89,288)					
		(89,288)	(89,288)					
All								
ICIP Funding		(237,398)	(237,398)					
		(237,398)	(237,398)					
	Funding Total	(671,143)	(671,143)					



City of Kenora

Capital Projects

Project	23-711-002 Parks Repairs and Improvements		
Department	Parks		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Conduct upgrades to public washrooms.
PROJECT JUSTIFICATION
Washroom retrofits and improvements to meet safety and accessibility standards. Upgrades include replacing outdated fixtures, updating lights, painting and much more.
ADDITIONAL COMMENTS / NOTES
NOHFC #7510070

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	456,666	10,000	446,666				
Materials & Supplies	30,000		30,000				
	486,666	10,000	476,666				
Expenditures Total	486,666	10,000	476,666				
Funding							
100							
100 Accessibility Reserve	(38,666)		(38,666)				
	(38,666)		(38,666)				
700							
700 Parks Reserve	(10,000)	(10,000)					
	(10,000)	(10,000)					
Other							
Parklands Reserve Fund	(4,507)		(4,507)				
	(4,507)		(4,507)				
All							
NOHFC	(427,000)		(427,000)				
Recovery	(6,493)		(6,493)				
	(433,493)		(433,493)				
Funding Total	(486,666)	(10,000)	(476,666)				

City of Kenora

Capital Projects

Project	27-711-002 Upgrades to the Rideout Community Club		
Department	Parks		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Upgrades to the Rideout Community Club.
PROJECT JUSTIFICATION
The facility is run with volunteer labour and donations. The building has deteriorated to a poor state of condition. Windows, siding, flooring, doors and painting are required immediately. Additionally, a lighting upgrade to the rink from the current incandescent lighting to LED and rink board repairs are required. Also a potential sliding hill to be added to offer additional services.
ADDITIONAL COMMENTS / NOTES
This project can be staged over several years and potential grant applications will be sought to subsidize the cost of repairs.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	120,000						120,000
	120,000						120,000
Expenditures Total	120,000						120,000
Funding							
700							
700 Community Club Rehabilitation	(120,000)						(120,000)
	(120,000)						(120,000)
Funding Total	(120,000)						(120,000)

Project	27-711-002 Upgrades to the Rideout Community Club		
Department	Parks		
Version	2023-2027 Adopted Budget	Year	2023

Gallery





City of Kenora Capital Projects

Project	23-713-001 Repair and Extend Boat Launches Anicinabe Park		
Department	Anicinabe Park		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Repair and extend the two (2) boat launches at Anicinabe Park.
PROJECT JUSTIFICATION
During low water, the boat launches are short with a steep drop off at the end of the ramp. In 2021 there were numerous reports of damage to trailers because of the drop off. The intent is to repair the existing launch where required and to add in concrete panels and fill to extend the West launch to prevent damage.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	15,500	15,500					
	15,500	15,500					
Expenditures Total	15,500	15,500					
Funding							
700							
700 Parks Reserve	(15,500)	(15,500)					
	(15,500)	(15,500)					
Funding Total	(15,500)	(15,500)					



City of Kenora Capital Projects

Project	25-714-01 Playground Replacement Coney Island		
Department	Coney Island Park		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Project involves removing the existing playground located in the Coney Island green space near the beach. This project will fund a new accessible playground that meets the current accessibility and safety standards.
PROJECT JUSTIFICATION
The City performs annual audits of its playground equipment. The existing equipment is now end of life and does not meet accessibility standards.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	50,000				50,000		
	50,000				50,000		
Expenditures Total	50,000				50,000		
Funding							
100							
100 Accessibility Reserve	(50,000)				(50,000)		
	(50,000)				(50,000)		
Funding Total	(50,000)				(50,000)		



City of Kenora Capital Projects

Project	23-715-001 Playground Replacement Norman Park		
Department	Norman Park		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Playground at Norman Park is at the end of life with features that do not meet current specifications.
PROJECT JUSTIFICATION
We have performed several accessibility upgrades to the park over the last couple of years including paved paths, water fountain, paved parking area and mobi mats yet the playground is not accessible due to its age.
ADDITIONAL COMMENTS / NOTES
NOHFC Project #7510072

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	768,694	106,447	662,247				
	768,694	106,447	662,247				
Expenditures Total	768,694	106,447	662,247				
Funding							
100							
100 Accessibility Reserve	(100,000)	(100,000)					
	(100,000)	(100,000)					
All							
Ontario Trillium Foundation	(260,000)		(260,000)				
NOHFC	(402,247)		(402,247)				
Recovery	(6,447)	(6,447)					
	(668,694)	(6,447)	(662,247)				
Funding Total	(768,694)	(106,447)	(662,247)				

Project	23-715-001 Playground Replacement Norman Park		
Department	Norman Park		
Version	2023-2027 Adopted Budget	Year	2023

Gallery





City of Kenora

Capital Projects

Project	23-715-002 Parking Lot Expansion Norman Park			
Department	Norman Park			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Parking lot addition to Norman Park
PROJECT JUSTIFICATION
With the expanded services available at Norman Park (Splash Pad, new Playgrounds, Walking Paths) we have run out of parking for vehicles and need to expand the parking area on Pearson Street for more vehicles. Also a partial walking path is required to access the park.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	30,000		30,000				
	30,000		30,000				
Expenditures Total	30,000		30,000				
Funding							
300							
300 Parkade / Parking Rentals	(30,000)		(30,000)				
	(30,000)		(30,000)				
Funding Total	(30,000)		(30,000)				



City of Kenora Capital Projects

Project	23-717-001 Baseball Field Fence Repairs and Diamond Upgrades		
Department	Ballfields		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Repairs to baseball field fencing and diamond upgrades in numerous locations.
PROJECT JUSTIFICATION
Repairs and extensions to baseball field fences and diamonds. Frost heaving, higher fencing, damage all to be corrected where possible.
ADDITIONAL COMMENTS / NOTES
NOHFC Funding #7510087

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	785,000		785,000				
	785,000		785,000				
Expenditures Total	785,000		785,000				
Funding							
700							
700 Recreation Complexes	(160,000)		(160,000)				
	(160,000)		(160,000)				
All							
ICIP Funding	(125,000)		(125,000)				
NOHFC	(500,000)		(500,000)				
	(625,000)		(625,000)				
Funding Total	(785,000)		(785,000)				

City of Kenora

Capital Projects

Project	23-730-002 KRC Complex Projects		
Department	KRC Complex		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Implement phase protection for pumps & motors throughout the Kenora Rec Centre, replace flooring in multi-purpose room, reposition front desk, replace hot water tank, Wellness Centre roof curb replacement and roof replacement, walking track replacement, dectron lifecycle study, BAS electrical efficiency project, digital video recording system replacement.
PROJECT JUSTIFICATION
Majority of the pumps and motors in the Kenora Rec Centre do not have phase protection. This process would protect against damaged caused by phase loss (ie. Power Outage due to storm). This will be a two stage approach with a second capital budget request for the following year. Staff will prioritize which units should receive phase protection first. Repositioning front desk allows for restriction of access to pool/gym area. Hot water tank replacement is needed every three to five years. Building Automated System (BAS) heating/cooling computer program is expired and no longer serviced. Updates allow direct reporting to our central terminal to assist with energy reporting and trends. Wellness Centre roof leaks in multiple areas.
ADDITIONAL COMMENTS / NOTES
ICIP KRC

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	1,436,000		504,000	205,000	227,000		500,000
	1,436,000		504,000	205,000	227,000		500,000
Expenditures Total	1,436,000		504,000	205,000	227,000		500,000
Funding							
100							
100 Computer Systems	(22,000)		(22,000)				
	(22,000)		(22,000)				
700							
700 Recreation Complexes	(314,000)		(82,000)	(205,000)	(27,000)		
	(314,000)		(82,000)	(205,000)	(27,000)		
All							
ICIP Funding	(600,000)		(400,000)		(200,000)		
Debt Financing	(500,000)						(500,000)
	(1,100,000)		(400,000)		(200,000)		(500,000)



City of Kenora Capital Projects

Project	23-730-005 Boiler Lifecycle Study		
Department	KRC Complex		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Complete a study to determine the remaining life cycle of the boilers are the Kenora Rec Centre.
PROJECT JUSTIFICATION
The boilers were installed in 2005 as part of the Wellness Centre expansion. They are currently nearing the end of their life and require assessment to ensure maximum life span of boilers. Staff will engage a third party expert to determine the remaining life cycle of the boilers. This information will be utilized for future capital budgeting.
ADDITIONAL COMMENTS / NOTES
ICIP

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	15,000		15,000				
	15,000		15,000				
Expenditures Total	15,000		15,000				
Funding							
700							
700 Recreation Complexes	(15,000)		(15,000)				
	(15,000)		(15,000)				
Funding Total	(15,000)		(15,000)				



City of Kenora Capital Projects

Project	23-732-001 Ice Pad Replacement and Dressing Room Enhancements		
Department	KRC Thistle Arena		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Remove and replace existing concrete ice pad at the Kenora Recreation Centre and dressing room enhancements.

PROJECT JUSTIFICATION

The current concrete slab has been in place since the building was built in the 1960's. The brine lines under the slab that connect to the header trench are becoming brittle and often crack. Staff have worked with Cimco to fix these lines with a special sealant over time. There is a bit of heaving near center ice on the penalty box side. A new slab system similar to Keewatin Memorial Arena will allow for better temperature control and improve ice in and ice out procedures.

Dressing room enhancements include expansion of referee room, enhanced storage, expand dressing room.

ADDITIONAL COMMENTS / NOTES

This project is being funded through ICIP KRC.

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	1,800,000		1,800,000				
	1,800,000		1,800,000				
Expenditures Total	1,800,000		1,800,000				
Funding							
All							
ICIP Funding	(1,800,000)		(1,800,000)				
	(1,800,000)		(1,800,000)				
Funding Total	(1,800,000)		(1,800,000)				

City of Kenora

Capital Projects

Project	23-733-001 Pool Projects		
Department	MSFC Pool		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Lane pool pilot replacement, locker replacement, waterslide, leisure pool liner replacement.
PROJECT JUSTIFICATION
If the pool pilots were to fail to the point that they cannot be repaired, we would be unable to generate chlorine, therefore shutting down the lane pool. Replace lockers in mens change room. Lockers were installed in 2005 and are in need of replacement (family and womens change rooms have been replaced). Waterslide - replace stairs and deck where individuals enter the waterslide, including the structure that is holding the deck. TSSA noted that due to corrosion and shifting replacement will be required. Leisure pool liner will cover the leisure pool basin. Currently the paint in the leisure pool chips and flakes and staff scrape and repaint annually.
ADDITIONAL COMMENTS / NOTES
The pool pilots were ordered in July and due to manufacturing issues won't be available until early 2023. Waterslide columns are in good shape currently, and project is in 2027 budget. ICIP KRC

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	265,000	75,000			100,000		90,000
	265,000	75,000			100,000		90,000
Expenditures Total	265,000	75,000			100,000		90,000
Funding							
700							
700 Recreation Complexes	(265,000)	(75,000)			(100,000)		(90,000)
	(265,000)	(75,000)			(100,000)		(90,000)
Funding Total	(265,000)	(75,000)			(100,000)		(90,000)



City of Kenora Capital Projects

Project	23-735-004 Boat Launch and Parking Lot Enhancements		
Department	KRC External		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Boat Launch and Parking Lot Enhancements at the Kenora Recreation Centre.
PROJECT JUSTIFICATION
Demand for boat launching and trailer parking is growing yearly.
ADDITIONAL COMMENTS / NOTES
NOHFC #7520032

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	1,582,510	1,565,510	17,000				
	1,582,510	1,565,510	17,000				
Expenditures Total	1,582,510	1,565,510	17,000				
Funding							
All							
NOHFC	(800,000)	(800,000)					
Debt Financing	(782,510)	(765,510)	(17,000)				
	(1,582,510)	(1,565,510)	(17,000)				
Funding Total	(1,582,510)	(1,565,510)	(17,000)				



City of Kenora Capital Projects

Project	23-735-002 Retaining Wall Replacement		
Department	KRC External		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Replace the skate park retaining wall that is alongside the path that connects the sidewalks

PROJECT JUSTIFICATION

The retaining wall beside the skate park has begun to fail and needs to be replaced.

A rough estimate is at the worst locations the wall is around 12 to 15 degrees out of plumb. Staff feel the wall should be setback at 4cm per block, at the worst area where 6 blocks are present you would expect a 0.2 m setback however the wall is set forward 0.072m. This equates to an approximately 0.272m or around a foot out of plumb.

ADDITIONAL COMMENTS / NOTES

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	45,000		45,000				
	45,000		45,000				
Expenditures Total	45,000		45,000				
Funding							
100							
100 Contingencies Reserve	(45,000)		(45,000)				
	(45,000)		(45,000)				
Funding Total	(45,000)		(45,000)				



City of Kenora Capital Projects

Project	25-735-002 Tennis Court Resurface			
Department	KRC External			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Resurface/re-level the tennis courts at the Kenora Rec Centre.
PROJECT JUSTIFICATION
Tennis courts are in need of an overhaul. There are cracks in the surface and the courts are slanted at a grade that exceeds what is recommended.
ADDITIONAL COMMENTS / NOTES
ICIP KRC

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	500,000				500,000		
	500,000				500,000		
Expenditures Total	500,000				500,000		
Funding							
All							
ICIP Funding	(500,000)				(500,000)		
	(500,000)				(500,000)		
Funding Total	(500,000)				(500,000)		

City of Kenora

Capital Projects

Project	23-735-003 Asphalt Firelanes and Back Entrance		
Department	KRC External		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Complete the Parking lot enhancement project by asphaltting both fire lanes and the back entrance to the Kenora Rec Centre.
PROJECT JUSTIFICATION
We were successful in receiving NOHFC funding to enhance lots 5, 6, and 7. This did not include the back entrance or fire lanes. As part of the ICIP application this additional work was approved.
ADDITIONAL COMMENTS / NOTES
Will be funded through ICIP KRC

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	500,000		500,000				
	500,000		500,000				
Expenditures Total	500,000		500,000				
Funding							
All							
ICIP Funding	(500,000)		(500,000)				
	(500,000)		(500,000)				
Funding Total	(500,000)		(500,000)				



City of Kenora

Capital Projects

Project	26-735-001 Parking Lot Enhancements			
Department	KRC External			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Kenora Recreation Centre parking lot enhancements.
PROJECT JUSTIFICATION
The City of Kenora and NOHFC invested significant dollars in upgrades to lots 5, 6 and 7 in 2023. However the entire project wasn't able to be complete. This project will continue to enhance the space until complete: -parking lot controls -repaving of fire lanes
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	50,000					50,000	
	50,000					50,000	
Expenditures Total	50,000					50,000	
Funding							
700							
700 Recreation Parking Reserve	(50,000)					(50,000)	
	(50,000)					(50,000)	
Funding Total	(50,000)					(50,000)	

City of Kenora

Capital Projects

Project	23-736-001 Keewatin Memorial Arena Upgrades		
Department	KMA & Complex		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Install a lift at the Keewatin Memorial Arena to go from the main lobby to the second floor community hall. Replace the thermastore, rooftop dehumidifier and replace the flooring in the community hall, lobby and concession.
PROJECT JUSTIFICATION
Installing a lift will allow for accessibility between the main floor and the community space above. The thermastore reallocates excess heat generated by the ice plant and reallocates it to heat building areas. The dehumidifier is no longer supported by the manufacturer and parts are difficult to source.
ADDITIONAL COMMENTS / NOTES
NOHFC - Keewatin Memorial Upgrades #7510075:

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	609,000		595,000			14,000	
	609,000		595,000			14,000	
Expenditures Total	609,000		595,000			14,000	
Funding							
700							
700 Recreation Complexes	(129,000)		(115,000)			(14,000)	
	(129,000)		(115,000)			(14,000)	
All							
NOHFC	(480,000)		(480,000)				
	(480,000)		(480,000)				
Funding Total	(609,000)		(595,000)			(14,000)	



City of Kenora

Capital Projects

Project	23-738-001 Replace Defective Lighting		
Department	JM Arena		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Multiple lights on playing field are failing causing issues on the playing surface.
PROJECT JUSTIFICATION
The manufacturer of the lights has gone out of business. Some lights have been replaced through goodwill but a majority need to be replaced at cost. 28 lights have failed thus far.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	30,000		30,000				
	30,000		30,000				
Expenditures Total	30,000		30,000				
Funding							
700							
700 Recreation Complexes	(30,000)		(30,000)				
	(30,000)		(30,000)				
Funding Total	(30,000)		(30,000)				



City of Kenora Capital Projects

Project	23-741-01 Fitness Equipment		
Department	Fitness Centre		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace gym equipment in Fitness Area.
PROJECT JUSTIFICATION
The majority of the current equipment was purchased in 2005 and though staff have kept it in good working condition, it is nearing end of life cycle. Parts are becoming obsolete.
ADDITIONAL COMMENTS / NOTES
The Fitness centre is a major draw to the Kenora Recreation Centre. ICIP KRC

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Equipment	250,000	190,000	60,000				
	250,000	190,000	60,000				
Expenditures Total	250,000	190,000	60,000				
Funding							
700							
700 Recreation Centre Machinery	(250,000)	(190,000)	(60,000)				
	(250,000)	(190,000)	(60,000)				
Funding Total	(250,000)	(190,000)	(60,000)				



City of Kenora Capital Projects

Project	23-771-001 Window Replacement and Repair		
Department	Library		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacements and repairs to multiple windows to provide better energy efficiency.
PROJECT JUSTIFICATION
Multiple windows are very old and not energy efficient. Multiple windows to be replaced and or repaired to improve efficiency and reduce energy costs.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	100,000		50,000			50,000	
	100,000		50,000			50,000	
Expenditures Total	100,000		50,000			50,000	
Funding							
700							
700 Library Building Reserve	(100,000)		(50,000)			(50,000)	
	(100,000)		(50,000)			(50,000)	
Funding Total	(100,000)		(50,000)			(50,000)	



City of Kenora Capital Projects

Project	23-781-001 New Roof Project and Rehabilitation Projects		
Department	Museum		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Installation of new metal roof, rehabilitation of concrete entryway, replacement of window, doors and air conditioner.
PROJECT JUSTIFICATION
Existing roof is at the end of life and current soffits and fascia are heavily deteriorated. Air conditioner is important for the preservation of the collection.
ADDITIONAL COMMENTS / NOTES
Funded through NOHFC Grant #7510071

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	495,000		470,000	25,000			
	495,000		470,000	25,000			
Expenditures Total	495,000		470,000	25,000			
Funding							
700							
700 Museum Building Reserve	(95,000)		(70,000)	(25,000)			
	(95,000)		(70,000)	(25,000)			
All							
NOHFC	(400,000)		(400,000)				
	(400,000)		(400,000)				
Funding Total	(495,000)		(470,000)	(25,000)			

City of Kenora

Capital Projects

Project	23-783-01 Landscaping Between Art Centre and Service Ontario		
Department	Arts Centre		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Landscaping of space north of the Art Centre, between it and the Service Ontario building.
PROJECT JUSTIFICATION
This space was originally intended to be used for outdoor programming and possibly exhibition space (e.g. sculpture) for the new Art Centre. It has been partially completed but there is still some leveling, seeding and general landscaping that is required to make this space usable during the spring, summer and fall months. It has been gated to keep the space private and safe.
ADDITIONAL COMMENTS / NOTES
NOHFC #7510071

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	10,000		10,000				
	10,000		10,000				
Expenditures Total	10,000		10,000				
Funding							
700							
700 Art Centre Building Reserve	(10,000)		(10,000)				
	(10,000)		(10,000)				
Funding Total	(10,000)		(10,000)				

City of Kenora

Capital Projects

Project	24-783-001 Upgrade Insulation in the Attic of the Older Section of Art Centre		
Department	Arts Centre		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Increase insulation in the attic of the older portion of the Art Centre.
PROJECT JUSTIFICATION
There is very little insulation in the attic of the older part (former Land Titles building) of the Art Centre. Additional insulation will improve heat retention in that portion of the building in the winter and cooling in the summer. At present, the temperature in that portion of the Art Centre fluctuates dramatically between seasons, either making it uncomfortably cold in the administrative/programming space or uncomfortably hot. This impacts the work space of staff and a public programming area.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	10,000			10,000			
	10,000			10,000			
Expenditures Total	10,000			10,000			
Funding							
Other							
Museum Annex Reserve Fund	(10,000)			(10,000)			
	(10,000)			(10,000)			
Funding Total	(10,000)			(10,000)			



City of Kenora

Capital Projects

Project	23-825-001 Abitibi Mill Site Development		
Department	Economic Dev		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
This project involves the construction of the municipal infrastructure required (roadways, water/sewer, lighting, sidewalk) to service the plan of subdivision located on the former Abitibi Mill site.
PROJECT JUSTIFICATION
The City of Kenora has signed a "Letter of Intent" to pay for the works, and assume the infrastructure, pending a contractual agreement with the developer. This project, upon completion, will lead to the creation of 108 new housing units and 9 new residential lots.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	1,600,000		1,600,000				
	1,600,000		1,600,000				
Expenditures Total	1,600,000		1,600,000				
Funding							
Other							
Future Land Development Reserve	(1,600,000)		(1,600,000)				
	(1,600,000)		(1,600,000)				
Funding Total	(1,600,000)		(1,600,000)				

City of Kenora

Capital Projects

Project	23-832-002 Whitecap Pavilion		
Department	Tourism Facilities		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Whitecap Pavilion floor is unlevel due to dissimilar materials and poor substrate. Whitecap Pavilion roof and side panel replacement is needed.
PROJECT JUSTIFICATION
Brick sections of flooring have shifted due to high water causing multiple trip hazards on walking areas of the floor. The roof covering is near the end of its life. This is a custom cover with limited manufacturing alternatives. The sidewalls of the Whitecap Pavilion were installed in 2012 and will need to be replaced. There are 20 doors in total with each door being unique.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	779,500		29,500		200,000		550,000
	779,500		29,500		200,000		550,000
Expenditures Total	779,500		29,500		200,000		550,000
Funding							
700							
700 Pavilion Reserve	(279,500)		(29,500)		(200,000)		(50,000)
	(279,500)		(29,500)		(200,000)		(50,000)
All							
Debt Financing	(500,000)						(500,000)
	(500,000)						(500,000)
Funding Total	(779,500)		(29,500)		(200,000)		(550,000)



City of Kenora Capital Projects

Project	23-832-003 Thistle Pavilion Stairs Repair		
Department	Tourism Facilities		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Thistle Pavilion Stairs Repair.
PROJECT JUSTIFICATION
Currently the stairs leading up to the Thistle Pavilion viewing deck are rotten and unusable resulting in the closure of the viewing deck. The wooden treads will be replaced, bringing the stairs to a safe standard. Once completed, the viewing deck will be opened.
ADDITIONAL COMMENTS / NOTES
The viewing deck is at the top of the pavilion and a popular area for visitors and locals alike to enjoy the Harbourfront.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	10,000		10,000				
	10,000		10,000				
Expenditures Total	10,000		10,000				
Funding							
700							
700 Pavilion Reserve	(10,000)		(10,000)				
	(10,000)		(10,000)				
Funding Total	(10,000)		(10,000)				



City of Kenora Capital Projects

Project	23-851-001 Chipman Lot Redevelopment - Pocket Park		
Department	Infrastructure		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Chipman lot redevelopment which includes both the installation of a washroom and park enhancements
PROJECT JUSTIFICATION
Delivery of a new public washroom to address existing demand. Envisioned as the pedestrian friendly space that is a component of downtown revitalization phase IV.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	106,969	106,969					
	106,969	106,969					
Expenditures Total	106,969	106,969					
Funding							
Other							
Future Land Development Reserve	(6,969)	(6,969)					
	(6,969)	(6,969)					
All							
MAT	(100,000)	(100,000)					
	(100,000)	(100,000)					
Funding Total	(106,969)	(106,969)					



City of Kenora

Capital Projects

Project	25-851-001 DTR Matheson & First Street South-Construction Surface and Storm Works		
Department	Infrastructure		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
This DTR project involves the surface and storm reconstruction of Matheson Street South from Second Street South to the Matheson Street Bridge and First Street South from Matheson Street South to Main Street South.
PROJECT JUSTIFICATION
This next phase of DTR is required to renew and beautify the downtown core that will unify the previous areas completed related to Main Street South (2008), Second Street South (2014) and Chipman Street (2019).
ADDITIONAL COMMENTS / NOTES
2026 to update tender and drawings from previous years and 2027 for construction work. Sewer and water scopes of work are included in the Utility budgets.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	5,525,000					25,000	5,500,000
	5,525,000					25,000	5,500,000
Expenditures Total	5,525,000					25,000	5,500,000
Funding							
All							
Debt Financing	(5,525,000)					(25,000)	(5,500,000)
	(5,525,000)					(25,000)	(5,500,000)
Funding Total	(5,525,000)					(25,000)	(5,500,000)



City of Kenora Capital Projects

Project	23-851-003 Harbourfront Business Development Plan-Design		
Department	Infrastructure		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
This project is the next step for Harbourfront redevelopment and includes detailed design and tender specifications for the zones in the master plan.
PROJECT JUSTIFICATION
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	793,753	793,753					
	793,753	793,753					
Expenditures Total	793,753	793,753					
Funding							
All							
MAT	(40,718)	(40,718)					
FEDNOR	(279,046)	(279,046)					
NOHFC	(279,046)	(279,046)					
Debt Financing	(194,943)	(194,943)					
	(793,753)	(793,753)					
Funding Total	(793,753)	(793,753)					

City of Kenora

Capital Projects

Project	23-851-005 Harbourfront Business Development Plan - Implementation		
Department	Infrastructure		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
This project includes capital implementation of the Harbourfront Business Development Plan to be delivered in phases.
PROJECT JUSTIFICATION
Work will include the continued refurbishment of McLeod Park initiated in 2022 and will complete Zones 1 and 2 of the master plan. The larger scale capital phase is anticipated to include Zones 3,4,5,7,8,10,11 and 12 - greenbelt, Lakeview Drive, docks, Whitecap Pavilion, gathering circle and picnic area, forest and play area, parking lot and woonerf. Implementation of the Harbourfront Business Development Plan has been identified as a priority in the Strategic Plan, Five Year Economic Development and Tourism Strategy, Kenora's Economic Recovery Plan and Parks and Recreation Master Plan. This project aligns with detailed design work and tender specification development initiated in 2021.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	6,300,000	300,000			6,000,000		
	6,300,000	300,000			6,000,000		
Expenditures Total	6,300,000	300,000			6,000,000		
Funding							
All							
FEDNOR	(2,000,000)				(2,000,000)		
NOHFC	(2,300,000)	(300,000)			(2,000,000)		
Debt Financing	(2,000,000)				(2,000,000)		
	(6,300,000)	(300,000)			(6,000,000)		
Funding Total	(6,300,000)	(300,000)			(6,000,000)		

Attributes		
Attribute	Value	Comment
Project Major		
Project Type	Capital Project	
Year of Initiation	2023	
Department	Infrastructure	
Activity		
Project Category	City Capital / Unusual Spend	

Priority		
Category	Priority	Comment
Strategic Plan	9	Project aligns with strategic plan, five year economic development and tourism strategy and Kenora's Economic Recovery Plan.
Health and Safety	2	No direct health and safety impacts but accessibility will be improved through this project.
Areas of Need	7	Project has been prioritized in multiple City strategic documents.
Total Weight	4875	



City of Kenora

Capital Projects

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Project	23-411-01 Wastewater Collection Program		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacement and rehabilitation of sanitary linear assets and associated point assets.
PROJECT JUSTIFICATION
There has been a long time neglect of sanitary sewer main assets and divergent correlation between the work being done on these assets versus their condition and age related to the infrastructure deficit. In the last few years both funding amounts and work have increased to start closing this gap and this initiative needs to be maintained to make head way in keeping the sanitary sewer system in an acceptable state of repair.
ADDITIONAL COMMENTS / NOTES
2023: Location 1: 5th Street S from 6th Avenue S to A & W Ball Fields The project proposed in 2023 is a high traffic roadway with medium to high asset risk ratings and very poor asphalt condition ratings. 2024: Location 1: Park Street from 10th Ave S Intersection to Maple Street Location 2: Preston Street Location 3: Mikado Ave N of 10th Street N and 10th Street N from Mikado Ave to Rupert Road The project areas proposed in 2024 are residential areas with medium to high sanitary asset risk ratings and very poor asphalt condition ratings. These locations contain large volume of Operations Service calls. 2025: Location 1: Rupert Road from 9th Street N to Dead End and 10th Street N to Mellick Ave Location 2: Laneway between 3rd and 4th Ave s and 7th and 5th Street S 2025 locations are areas with atypical infrastructure design, high asset risk ratings and large volumes of service calls. 2026: Location 1: River Drive from 7th Ave S to 9th Ave S Location 2: 13th Ave N from Dead end to Ninth Street N and 8th Street N from 14th Ave west 2026 planned locations contain very poor asset condition ratings and major sanitary infrastructure due for replacement. 2027: Location 1: Mascott Ave from Veterans Drive to Dead end and 10th Street N to Mikado Ave 2027 planned locations contain very poor asset condition ratings and major sanitary infrastructure due for replacement.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	7,081,000	80,000	1,100,000	1,415,500	1,495,500	1,340,000	1,650,000
	7,081,000	80,000	1,100,000	1,415,500	1,495,500	1,340,000	1,650,000
Expenditures Total	7,081,000	80,000	1,100,000	1,415,500	1,495,500	1,340,000	1,650,000
Funding							
400							
400 Sewer/Water	(7,081,000)	(80,000)	(1,100,000)	(1,415,500)	(1,495,500)	(1,340,000)	(1,650,000)
	(7,081,000)	(80,000)	(1,100,000)	(1,415,500)	(1,495,500)	(1,340,000)	(1,650,000)
Funding Total	(7,081,000)	(80,000)	(1,100,000)	(1,415,500)	(1,495,500)	(1,340,000)	(1,650,000)



City of Kenora
Capital Projects

Project	23-411-01 Wastewater Collection Program		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2023



Project	23-411-01 Wastewater Collection Program		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2024



Project	23-411-01 Wastewater Collection Program		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2025



Project
Department
Version

23-411-01 Wastewater Collection Program		
Sanitary System		
2023-2027 Adopted Budget	Year	2023

Gallery

2026



Project	23-411-01 Wastewater Collection Program		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2027





City of Kenora

Capital Projects

Project	23-411-02 Replace and Inspect Forcemain on the Marine Line		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

Replacement of 400 m of sanitary sewer force main along the south - east shore of Tunnel Island.

PROJECT JUSTIFICATION

The sanitary force main services all sewage produced by tunnel island and the north shore of Coney Island. The force main originally installed in 1970 has undergone numerous repairs due to main breaks. Both in 2021 and 2022 the sanitary line underwent emergency repairs by City Staff and Professional Divers at a substantial cost to the City. Each repair further weakens the pipe structure and creates more risk for a break to occur in the future.

Risk in violation of Ministry of Environment Provincial Regulations is elevated whenever a break occurs and the risk of breakage is elevated.

ADDITIONAL COMMENTS / NOTES

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	500,000	135,000	365,000				
	500,000	135,000	365,000				
Expenditures Total	500,000	135,000	365,000				
Funding							
400							
400 Sewer/Water	(500,000)	(135,000)	(365,000)				
	(500,000)	(135,000)	(365,000)				
Funding Total	(500,000)	(135,000)	(365,000)				

Project
Department
Version

23-411-02 Replace and Inspect Forcemain on the Marine Line		
Sanitary System		
2023-2027 Adopted Budget	Year	2023

Gallery

N:\Capital Budgets\2023\Project Mapping\Sewer Water\2023 Marine Line Replacement.JPG





City of Kenora

Capital Projects

Project	24-411-002 Sanitary Relining Program		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Project to reline 1.3 km of sanitary linear collection mains.
PROJECT JUSTIFICATION
There has been a long time neglect of sanitary sewer main assets and divergent correlation between the work being done on these assets versus their condition and age related to the infrastructure deficit. There are numerous sanitary collection mains that are deteriorated however, a typical excavation replacement is not of good value. The areas selected are typically under streets with good surface condition ratings, in close proximity to structures or private property or are not easily accessible for typical excavation.
ADDITIONAL COMMENTS / NOTES
Location 1: 315 m From Round About through 7 Generation Property to 3rd Street N Location 2: 258 m 7th Ave S to 8th Ave S through backyards south of 2nd Street S and across the Laurens Creek. Location 3: 235 m South of 3rd Street S from 450 Laresens Ln to 603 3rd Street S Location 4: 75 m Pedestrian Stairs on 3rd Street N to Laneway between Matheson Street and Main Street N Location 5: 263 m North of CP Tracks from Norman Drive to First Ave W Location 6: 200 m of Sanitary line in Easements/ Private Property

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	400,000			400,000			
	400,000			400,000			
Expenditures Total	400,000			400,000			
Funding							
400							
400 Sewer/Water	(400,000)			(400,000)			
	(400,000)			(400,000)			
Funding Total	(400,000)			(400,000)			



City of Kenora

Capital Projects

Project	27-411-001 DTR Matheson & First St S Sewer Main Renewal		
Department	Sanitary System		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

The DTR project involves the replacement of sewer infrastructure located on Matheson St S from Second St S to McClellan Ave and First St S from Matheson St S to Main St S.

PROJECT JUSTIFICATION

This is the next phase of DTR related to replace some of the oldest sanitary infrastructure in the City.

ADDITIONAL COMMENTS / NOTES

Council has deferred this project from 2024 to 2027 as per the set Tax Levy Capital budget process. This project is linked and coordinated with projects 27-431-002 and 27-851 Infrastructure DTR for a complete project.

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	500,000						500,000
	500,000						500,000
Expenditures Total	500,000						500,000
Funding							
400							
400 Sewer/Water	(500,000)						(500,000)
	(500,000)						(500,000)
Funding Total	(500,000)						(500,000)



City of Kenora

Capital Projects

Project	23-412-03 Replacement of Wastewater Pumps		
Department	Sewer Lift Station		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Portions of our system are in excess of 100 years old and require continued repair and rehabilitation.
PROJECT JUSTIFICATION
Annual capital for recapitalization of existing sewage pumps so they may be rebuilt or replaced upon failure.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	375,000		75,000	75,000	75,000	75,000	75,000
	375,000		75,000	75,000	75,000	75,000	75,000
Expenditures Total	375,000		75,000	75,000	75,000	75,000	75,000
Funding							
400							
400 Sewer/Water	(375,000)		(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
	(375,000)		(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
Funding Total	(375,000)		(75,000)	(75,000)	(75,000)	(75,000)	(75,000)



City of Kenora

Capital Projects

Project	23-412-01 Roof Replacement on Pumping Stations		
Department	Sewer Lift Station		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Multi-year plan to replace roof structures on multiple lift and pumping stations.
PROJECT JUSTIFICATION
We have 70 Sewer Lift and Water Booster Stations with 28 of them having buildings with roofs. Multiple buildings have not had maintenance in many years therefore, we are catching up on needed repairs. We have at least six that have roof leaks above electrical panels which we are prioritizing
ADDITIONAL COMMENTS / NOTES
Oakwood Roofing is providing a no charge roof inspection of all roofs to assist in prioritizing which roofs to address first. In 2021, work began on this project.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	373,731	53,731	80,000	80,000	80,000	80,000	
	373,731	53,731	80,000	80,000	80,000	80,000	
Expenditures Total	373,731	53,731	80,000	80,000	80,000	80,000	
Funding							
400							
400 Sewer/Water	(373,731)	(53,731)	(80,000)	(80,000)	(80,000)	(80,000)	
	(373,731)	(53,731)	(80,000)	(80,000)	(80,000)	(80,000)	
Funding Total	(373,731)	(53,731)	(80,000)	(80,000)	(80,000)	(80,000)	



City of Kenora

Capital Projects

Project	24-412-002 Delta to Wye Conversion		
Department	Sewer Lift Station		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Delta to Wye conversion on lift stations.
PROJECT JUSTIFICATION
This is to correct a grounding problem with the original transformers at the Pole as they have no ground. Therefore, we have problems with our equipment failing as we can't have any ground fault protection on our control system equipment until the old style transformers are replaced with newer Delta Y configured grounded transformers.
ADDITIONAL COMMENTS / NOTES
There are still approximately 20 lift stations to upgrade.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	250,000	50,000		50,000	50,000	50,000	50,000
	250,000	50,000		50,000	50,000	50,000	50,000
Expenditures Total	250,000	50,000		50,000	50,000	50,000	50,000
Funding							
400							
400 Sewer/Water	(250,000)	(50,000)		(50,000)	(50,000)	(50,000)	(50,000)
	(250,000)	(50,000)		(50,000)	(50,000)	(50,000)	(50,000)
Funding Total	(250,000)	(50,000)		(50,000)	(50,000)	(50,000)	(50,000)



City of Kenora Capital Projects

Project	23-412-001 Lift Station Upgrades		
Department	Sewer Lift Station		
Version	Reporting	Year	2023

Description
PROJECT DESCRIPTION
Consulting services to evaluate the mechanical systems of the pumping stations, upgrade generators, repair mechanical systems.
PROJECT JUSTIFICATION
Stations are beginning to show their age and require rehabilitation and maintenance.
ADDITIONAL COMMENTS / NOTES
2023 - \$25,000 Consulting investigation for North Hamilton \$62,000 North Hamilton generator replacement 2024 - \$375,000 North Hamilton Mechanical systems rehabilitation \$62,000 Preston Street 2025 - \$62,000 Crawford generator replacement

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	586,000		87,000	437,000	62,000		
	586,000		87,000	437,000	62,000		
Expenditures Total	586,000		87,000	437,000	62,000		
Funding							
400							
400 Sewer/Water	(211,000)		(87,000)	(62,000)	(62,000)		
	(211,000)		(87,000)	(62,000)	(62,000)		
All							
Debt Financing	(375,000)			(375,000)			
	(375,000)			(375,000)			
Funding Total	(586,000)		(87,000)	(437,000)	(62,000)		



City of Kenora

Capital Projects

Project	23-413-01 Building Renovation		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Repairs to the front entrance of the Sewer Treatment Plant 500 Building office.
PROJECT JUSTIFICATION
Repairs are needed to the building envelope. Several of the entryway windows have broken seals and the upper canopy has rotten sections that require replacement.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	100,000		100,000				
	100,000		100,000				
Expenditures Total	100,000		100,000				
Funding							
400							
400 Sewer/Water	(100,000)		(100,000)				
	(100,000)		(100,000)				
Funding Total	(100,000)		(100,000)				

Project	23-413-01 Building Renovation		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Gallery





City of Kenora

Capital Projects

Project	23-413-002 Replace MCC Panel In 100 Building		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace electrical MCC Panel in the 100 Building.
PROJECT JUSTIFICATION
This is an original panel that needs to be replaced as it is approaching the end of its useful life and the wiring is becoming brittle with the likelihood of panel failure.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	100,000		100,000				
	100,000		100,000				
Expenditures Total	100,000		100,000				
Funding							
400							
400 Sewer/Water	(100,000)		(100,000)				
	(100,000)		(100,000)				
Funding Total	(100,000)		(100,000)				



City of Kenora

Capital Projects

Project	23-413-001 Bottom Bearing North Screw Pump		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacement of bottom bearing of north screw pump.
PROJECT JUSTIFICATION
The bearing is coming to the end of its useful life and is required to be replace prior to failure as obtaining parts and installation require planning and failure would only leave one screw pump in service.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	75,000		75,000				
	75,000		75,000				
Expenditures Total	75,000		75,000				
Funding							
400							
400 Sewer/Water	(75,000)		(75,000)				
	(75,000)		(75,000)				
Funding Total	(75,000)		(75,000)				



City of Kenora

Capital Projects

Project	23-413-003 Clarifier Fall Arrest System		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Installation of fall arrest apparatus in both sewage treatment plant clarifiers.
PROJECT JUSTIFICATION
Plant operators are exposed to the potential of falling into the clarifiers when performing cleaning and maintenance of the clarifiers. The fall arrest system will provide a safer work environment when the clarifiers are entered and worked upon.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	40,000		40,000				
	40,000		40,000				
Expenditures Total	40,000		40,000				
Funding							
400							
400 Sewer/Water	(40,000)		(40,000)				
	(40,000)		(40,000)				
Funding Total	(40,000)		(40,000)				



City of Kenora

Capital Projects

Project	24-413-001 Repair Air Leaks to Aeration Tanks			
Department	Sewage Treatment Plant			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Repair air leaks to feeder pipes to aeration tanks.
PROJECT JUSTIFICATION
There is a loss of air to the aeration tanks from the aeration feeder pipes that is creating a loss of efficiency and can potentially lead to failure and loss of air to the aeration tanks greatly affecting the process of the plant.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	250,000			250,000			
	250,000			250,000			
Expenditures Total	250,000			250,000			
Funding							
400							
400 Sewer/Water	(250,000)			(250,000)			
	(250,000)			(250,000)			
Funding Total	(250,000)			(250,000)			



City of Kenora

Capital Projects

Project	27-413-001 Replace MCC Electrical Panel in 400 Building		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace electrical MCC Panel in the 400 Building.
PROJECT JUSTIFICATION
This is an original panel that needs to be replaced as it is approaching the end of its useful life and the wiring is becoming brittle with the likelihood of panel failure.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	100,000						100,000
	100,000						100,000
Expenditures Total	100,000						100,000
Funding							
400							
400 Sewer/Water	(100,000)						(100,000)
	(100,000)						(100,000)
Funding Total	(100,000)						(100,000)



City of Kenora

Capital Projects

Project	27-413-002 Replace Scum Box East Clarifier			
Department	Sewage Treatment Plant			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Replace scum box for east clarifier.
PROJECT JUSTIFICATION
It is anticipated this scum box will need replacement as the west one was replaced in 2022.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	25,000						25,000
	25,000						25,000
Expenditures Total	25,000						25,000
Funding							
400							
400 Sewer/Water	(25,000)						(25,000)
	(25,000)						(25,000)
Funding Total	(25,000)						(25,000)



City of Kenora Capital Projects

Project	25-413-001 SCADA Update/Replacement		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Update and or replace SCADA (supervisory control and data acquisition) systems within the plant.
PROJECT JUSTIFICATION
With the change in instrumentation, technology and communications systems the SCADA system will need to be improved with the possibility of additional remote observation and or control of the plant.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	50,000				50,000		
	50,000				50,000		
Expenditures Total	50,000				50,000		
Funding							
400							
400 Sewer/Water	(50,000)				(50,000)		
	(50,000)				(50,000)		
Funding Total	(50,000)				(50,000)		



City of Kenora Capital Projects

Project	26-413-001 Replace Bent Sluice Gate and Valve Stem		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace/repair clarifier sluice gate and valve stem.
PROJECT JUSTIFICATION
In order to control flow into the clarifiers and to be able to perform a draining and thorough cleaning of the clarifiers this work is required to be conducted.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	200,000					200,000	
	200,000					200,000	
Expenditures Total	200,000					200,000	
Funding							
400							
Debt Financing	(200,000)					(200,000)	
	(200,000)					(200,000)	
Funding Total	(200,000)					(200,000)	



City of Kenora Capital Projects

Project	26-413-002 Replace Screw Pump Generator		
Department	Sewage Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace screw pump generator.
PROJECT JUSTIFICATION
The screw pump generator will be approaching the end of its useful life and is critical in keeping the plant functioning during grid power interruptions.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	500,000					500,000	
	500,000					500,000	
Expenditures Total	500,000					500,000	
Funding							
400							
Debt Financing	(500,000)					(500,000)	
	(500,000)					(500,000)	
Funding Total	(500,000)					(500,000)	



City of Kenora

Capital Projects

Project	23-414-01 Water & Wastewater Vehicles and Equipment		
Department	W&S Vehicles & Equip		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Fleet vehicles
PROJECT JUSTIFICATION
2023-2027 - Fleet light and medium vehicles 2024 - Vac-All 2025 - Walk-in Van 2026 - Boat 2027 - Pickup with Hoist
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
	1,031,000	122,000	241,000	325,000	92,000	146,000	105,000
	1,031,000	122,000	241,000	325,000	92,000	146,000	105,000
Expenditures Total	1,031,000	122,000	241,000	325,000	92,000	146,000	105,000
Funding							
400							
400 Sewer/Water	(1,031,000)	(122,000)	(241,000)	(325,000)	(92,000)	(146,000)	(105,000)
	(1,031,000)	(122,000)	(241,000)	(325,000)	(92,000)	(146,000)	(105,000)
Funding Total	(1,031,000)	(122,000)	(241,000)	(325,000)	(92,000)	(146,000)	(105,000)



City of Kenora

Capital Projects

Project	23-431-01 Watermain Program		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replacement and rehabilitation of water linear assets and associated point assets.
PROJECT JUSTIFICATION
There has been a long time neglect of watermain assets and divergent correlation between the work being done on these assets versus their condition and age related to the infrastructure deficit. In the last few years, both funding amounts and work have increased to start closing the gap and this initiative needs to be maintained to make head way in keeping the water system in an acceptable state of repair. The project proposed in 2023 is a high traffic roadway with medium to high water asset risk ratings and very poor asphalt condition ratings.
ADDITIONAL COMMENTS / NOTES
2023: Location 1: 5th Street S from 6th Avenue S to A & W Ball Fields The project proposed in 2023 is a high traffic roadways with medium to high asset risk ratings and very poor asphalt condition ratings. 2024: Location 1: Park Street from 10th Ave S Intersection to Maple Street Location 2: Preston Street Location 3: Mikado Ave N of 10th Street N and 10th Street N from Mikado Ave to Rupert Road The project areas proposed in 2024 are residential areas with medium to high sanitary asset risk ratings and very poor asphalt condition ratings. These locations contain large volume of Operations Service calls. 2025: Location 1: Rupert Road from 9th Street N to Dead End and 10th Street N to Mellick Ave Location 2: Laneway between 3rd and 4th Ave s and 7th and 5th Street S 2025 locations are areas with atypical infrastructure design, high asset risk ratings and large volumes of service calls. 2026: Location 1: River Drive from 7th Ave S to 9th Ave S Location 2: 13th Ave N from Dead end to Ninth Street N and 8th Street N from 14th Ave west 2026 planned locations contain very poor asset condition ratings and major sanitary infrastructure due for replacement. 2027: Location 1: Mascott Ave from Veterans Drive to Dead end and 10th Street N to Mikado Ave 2027 planned locations contain very poor asset condition ratings and major sanitary infrastructure due for replacement.

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	7,001,000	220,000	880,000	1,415,500	1,495,500	1,340,000	1,650,000
	7,001,000	220,000	880,000	1,415,500	1,495,500	1,340,000	1,650,000
Expenditures Total	7,001,000	220,000	880,000	1,415,500	1,495,500	1,340,000	1,650,000
Funding							
400							
400 Sewer/Water	(7,001,000)	(220,000)	(880,000)	(1,415,500)	(1,495,500)	(1,340,000)	(1,650,000)
	(7,001,000)	(220,000)	(880,000)	(1,415,500)	(1,495,500)	(1,340,000)	(1,650,000)
Funding Total	(7,001,000)	(220,000)	(880,000)	(1,415,500)	(1,495,500)	(1,340,000)	(1,650,000)



City of Kenora
Capital Projects

Project	23-431-01 Watermain Program		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2023



Project	24-431-01 Water Main Program		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2024



Project	25-431-01 Watermain Program		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2025



Project	26-431-01 Watermain Program		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2026



Project	27-431-003 Watermain Program		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Gallery

2027





City of Kenora

Capital Projects

Project	23-431-002 Coney Island Water Main Replacement Phases #1-5		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Replace above ground water main on Coney Island.
PROJECT JUSTIFICATION
Water distribution line approaching end of life span. Replacement required to ensure health and safety of water quality as line is above ground.
ADDITIONAL COMMENTS / NOTES
2023: From Coney Island foot bridge to Camp #850 2024: From camp #850 to #776 2025: From camp #776 to #668 2026: From camp #668 to #380 2027: From camp #380 to #242

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
FT Wages	80,000		16,000	16,000	16,000	16,000	16,000
Materials & Supplies	170,000		34,000	34,000	34,000	34,000	34,000
	250,000		50,000	50,000	50,000	50,000	50,000
Expenditures Total	250,000		50,000	50,000	50,000	50,000	50,000
Funding							
400							
400 Sewer/Water	(250,000)		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
	(250,000)		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Funding Total	(250,000)		(50,000)	(50,000)	(50,000)	(50,000)	(50,000)



City of Kenora

Capital Projects

Project	27-431-002 DTR Matheson First St S Watermain Renewal		
Department	Waterworks		
Version	2023-2027 Adopted Budget	Year	2023

Description

PROJECT DESCRIPTION

The DTR project involves the replacement of water infrastructure located on Matheson St S from Second St S to McClellan Ave and First St S from Matheson St S to Main St S.

PROJECT JUSTIFICATION

This is the next phase of DTR related to replace some of the oldest sanitary infrastructure in the City.

ADDITIONAL COMMENTS / NOTES

Council has deferred this project from 2024 to 2027 as per the Capital Net Tax Levy budget process. This project is linked and coordinated with project 27-411-011 and 27-851 Infrastructure (DTR) for a complete project.

Budget

	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	650,000						650,000
	650,000						650,000
Expenditures Total	650,000						650,000
Funding							
400							
400 Sewer/Water	(650,000)						(650,000)
	(650,000)						(650,000)
Funding Total	(650,000)						(650,000)



City of Kenora

Capital Projects

Project	23-432-001 Paint Maintenance for Standpipes		
Department	Standpipe & Booster		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Isolated interior and exterior spot repainting of Standpipe water tanks.
PROJECT JUSTIFICATION
Previous inspections of the Standpipe water tanks has identified specific interior and exterior areas of failing paint that need to be addressed prior to rusting and corrosion progressing, which would lead to more substantial steel repairs and Standpipe down time.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	175,000		100,000	75,000			
	175,000		100,000	75,000			
Expenditures Total	175,000		100,000	75,000			
Funding							
400							
400 Sewer/Water	(175,000)		(100,000)	(75,000)			
	(175,000)		(100,000)	(75,000)			
Funding Total	(175,000)		(100,000)	(75,000)			



City of Kenora Capital Projects

Project	24-432-01 Upgrading Brinkman and Crawford Water Dispensers		
Department	Standpipe & Booster		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Upgrading to water fill stations at Crawford pumping station and Brinkman booster station.
PROJECT JUSTIFICATION
Upgrading and recapitalization of filling station equipment that has be in service for several years and will be becoming redundant and problematic.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	80,000			80,000			
	80,000			80,000			
Expenditures Total	80,000			80,000			
Funding							
400							
400 Sewer/Water	(80,000)			(80,000)			
	(80,000)			(80,000)			
Funding Total	(80,000)			(80,000)			



City of Kenora

Capital Projects

Project	23-433-001 Roof and Window Repairs		
Department	Water Treatment Plant		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Roof and window corrective measures.
PROJECT JUSTIFICATION
During the roof replacement in 2020 a number of deficiencies were discovered. This year the intention is to address the flashing and window issues that are of concern around the up flow clarifier. This room has three glass walls that we have previously had some repairs however there are a number of issues remaining that need to be addressed. Some of the glass panels may have to be replaced and most of the flashing requires replacement.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	140,000	40,000		100,000			
	140,000	40,000		100,000			
Expenditures Total	140,000	40,000		100,000			
Funding							
400							
400 Sewer/Water	(140,000)	(40,000)		(100,000)			
	(140,000)	(40,000)		(100,000)			
Funding Total	(140,000)	(40,000)		(100,000)			



City of Kenora

Capital Projects

Project	23-433-01 Pump Replacement			
Department	Water Treatment Plant			
Version	2023-2027 Adopted Budget	Year	2023	

Description
PROJECT DESCRIPTION
Replacement of high lift or low lift pump as part of a 5 year 2023 to 2027 change out of a total of 6 pumps.
PROJECT JUSTIFICATION
All high lift and low lift pumps at the Water Treatment Plant are original and over 40 years old and beyond their life cycle. High lift pumps have packing leaks which are difficult to repair due to age and condition of packing glands. Low lift pumps have seen a drop in efficiency over time, and have similar issues with leakage.
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Contract Services	600,000		200,000	100,000	100,000	100,000	100,000
	600,000		200,000	100,000	100,000	100,000	100,000
Expenditures Total	600,000		200,000	100,000	100,000	100,000	100,000
Funding							
400							
400 Sewer/Water	(600,000)		(200,000)	(100,000)	(100,000)	(100,000)	(100,000)
	(600,000)		(200,000)	(100,000)	(100,000)	(100,000)	(100,000)
Funding Total	(600,000)		(200,000)	(100,000)	(100,000)	(100,000)	(100,000)



City of Kenora

Capital Projects

Project

23-450-001 Peripheral Road with Settling Basin Phase 2

Department

Jones Road Landfill

Version

2023-2027 Adopted Budget

Year

2023

Description

PROJECT DESCRIPTION

As per the landfill master plan, a peripheral road with settling basin is required to be constructed at the landfill. The first phase has been completed. It will help drain surface water from the landfill as per designed.

PROJECT JUSTIFICATION

The Master plan of the landfill requires City to construct surface water management system at the landfill . The MECF has requested City to construct so that the surface water can be managed as per design of the landfill . The first phase was completed in 2022 and the second phase is plan to completed in 2023.

ADDITIONAL COMMENTS / NOTES

This project is a major capital project of the department and has been initiated so the landfill functions as designed.

Budget

Expenditures

Capital

Contract Services

800,000 800,000

800,000 800,000

Expenditures Total

800,000 800,000

Funding

400

400 Solid Waste Reserve

(800,000) (800,000)

(800,000) (800,000)

Funding Total

(800,000) (800,000)



City of Kenora

Capital Projects

Project	23-453-01 Solid Waste Vehicles and Equipment		
Department	SW Vehicles & Equip		
Version	2023-2027 Adopted Budget	Year	2023

Description
PROJECT DESCRIPTION
Solid Waste Fleet.
PROJECT JUSTIFICATION
2023 - Transfer Station Loader; Landfill Loader 2024 - Light Fleet - Pickup Trucks 2025 - Landfill Packer 2026 - Roll-off Truck 2027 - Co-mingle Truck (Solid Waste portion)
ADDITIONAL COMMENTS / NOTES

Budget							
	Total	Carry	2023	2024	2025	2026	2027
Expenditures							
Capital							
Fleet	1,952,000	275,000	360,000	127,000	600,000	400,000	190,000
	1,952,000	275,000	360,000	127,000	600,000	400,000	190,000
Expenditures Total	1,952,000	275,000	360,000	127,000	600,000	400,000	190,000
Funding							
400							
400 Solid Waste Reserve	(1,952,000)	(275,000)	(360,000)	(127,000)	(600,000)	(400,000)	(190,000)
	(1,952,000)	(275,000)	(360,000)	(127,000)	(600,000)	(400,000)	(190,000)
Funding Total	(1,952,000)	(275,000)	(360,000)	(127,000)	(600,000)	(400,000)	(190,000)

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Summary of Long Term Debt - Principle and Interest Payments

	2022		2023	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
Fire Hall	285,260	27,604	290,576	27,604
Discovery Centre	77,452	3,581	78,637	3,581
Pavilion	55,066	3,977	56,032	3,977
Hwy 17 East & West	120,999	22,935	123,671	22,935
KMA 2015	75,018	17,034	76,759	17,034
KMA Roofing	17,212	4,620	17,632	4,620
Aerial Truck	81,289	1,123	82,403	1,123
Street Lighting	108,884	1,505	111,881	1,505
Downtown Revitalization	141,630	30,724	145,833	30,724
Tax Supported	962,810	113,103	983,424	113,103
Sewer - Downtown Revitalization	16,765	14,441	17,262	13,944
Water - Downtown Revitalization	20,176	17,379	20,774	16,781
Water - Generator Replacement	-	-	72,056	24,871
Utilities Debt	36,941	31,820	110,092	55,596
Total Debt	999,751	144,923	1,093,516	168,699

Annual Repayment Limit (ARL) is provided by the Ministry of Municipal Affairs and Housing under the Ontario Regulation 403/02. The amount is calculated based on the Financial Information Return (FIR). The ARL for 2022 is \$13,799,780 and is calculated at 25% of Net Revenues as per the 2020 FIR.

City of Kenora
Schedule of Reserve Funds
2023

	Opening Forecasted Reserve Balance*	Transfers To Reserves	Transfers From Reserves	Capital Fund Contributions From Reserves	Closing Reserve Balance 2023
GENERAL GOVERNMENT					
Special Purpose	367,475	80,000	106,999	38,666	301,810
Fiscal Stabilization	9,805,419	-	1,106,666	45,000	8,653,753
Capital IT	38,593	80,000	-	39,000	79,593
Capital Facility	831,708	76,885	30,000	600,000	278,593
	11,043,195	236,885	1,243,665	722,666	9,313,749
PROTECTION TO PERSONS					
Capital Fire	639,319	45,000	-	70,000	614,319
TRANSPORTATION SERVICES					
Special Purpose	831,975	100,000	-	-	931,975
Capital Roads	678,474	48,856	40,000	377,945	309,385
Capital Parking	1,612,935	26,923	20,000	30,000	1,589,858
Capital Fleet	1,520,812	650,000	25,000	819,700	1,326,112
Capital Facility	49,741	25,000	-	70,000	4,741
	4,693,937	850,779	85,000	1,297,645	4,162,071
ENVIRONMENTAL SERVICES					
Capital Storm Sewers	84,036	-	(455,000)	420,000	119,036
ENVIRONMENTAL / RECYCLING					
Capital Recycling	10,000	-	-	-	10,000
HEALTH SERVICES					
Capital Cemetery	97,118	-	-	-	97,118
RECREATION & CULTURAL					
Capital Parking	66,272	-	-	-	66,272
Special Purpose Museum	354,485	37,500	-	70,000	321,985
Special Purpose Library	105,725	37,500	25,000	50,000	68,225
Capital Facility	772,099	291,000	-	501,500	561,599
Special Purpose Arts Centre	52,828	37,500	42,000	10,000	38,328
	1,351,409	403,500	67,000	631,500	1,056,409
PLANNING & DEVELOPMENT					
Special Purpose Future Land Development	4,788,829	-	-	1,600,000	3,188,829
Special Purpose	463,744	-	105,101	4,507	354,136
Capital Facility	32,503	-	-	-	32,503
	5,285,076	-	105,101	1,604,507	3,575,468
OPERATING RESERVES	23,204,090	1,536,164	1,045,766	4,746,318	18,948,170
ENVIRONMENTAL / WATER AND WASTEWATER					
Water and Wastewater	4,382,464	3,413,455	-	4,290,568	3,505,351
ENVIRONMENTAL / SOLID WASTE					
Solid Waste	3,140,677	744,059	-	1,435,000	2,449,736
UTILITY RESERVES	7,523,141	4,157,514	-	5,725,568	5,955,087

* includes 2022 carry forward project contributions from reserve