



THE CORPORATION OF THE TOWN OF LATCHFORD

BY-LAW No.: 2026-038

Being a By-Law to enter into an agreement with Minister of Northern Economic Development and Growth for the NORDS Funding Stream.

Whereas, pursuant to Section 9 of the Municipal Act, 2001, S.O. 2001, c 25, a Council may enter into Agreements;

And further that the Council for the Town of Latchford deems it expedient to enter into an agreement with Minister of Northern Economic Development and Growth for the NORDS Funding Stream.

Now therefore, the Council of the Corporation of the Town of Latchford hereby enacts as follows:

1. **That**, authority is hereby granted to the Mayor and Clerk to enter into an agreement with the Minister of Northern Economic Development and Growth.
2. **And that**, the agreement attached as Schedule A forms part of the by-law.
3. **And that**, any and all actions taken and required to be taken by the Mayor and Clerk on behalf of the Corporation of the Town of Latchford to complete this matter including the execution of the Agreement and any other associated documentation are hereby authorized, confirmed and ratified.
4. **And further that**, this by-law shall come into force and take effect immediately upon the approval of Council.
5. **And finally**, the Clerk for the Corporation of the Town of Latchford is hereby authorized to make minor modifications or corrections of a grammatical or typographical nature to the By-law, after the passage of this By-law, where such modifications or corrections do not alter the intent of the By-law or its associated schedule.

Read a first, second and third time and finally passed on the 13th day of October, 2026.

Sharon Gadoury-East, Mayor

Malorie Robinson, Clerk

ONTARIO TRANSFER PAYMENT AGREEMENT

THE AGREEMENT is effective as of the date of execution by the Province

BETWEEN:

**His Majesty the King in right of Ontario as represented by the
Minister of Northern Economic Development and Growth**

(the "Province")

- and -

Corporation of the Town of Latchford

(the "Recipient")

CONSIDERATION 294000.79

In consideration of the mutual covenants and agreements contained in the Agreement and for other good and valuable consideration, the receipt and sufficiency of which are expressly acknowledged, the Province and the Recipient agree as follows:

1.0 1.0 ENTIRE AGREEMENT

1.1 Schedules to the Agreement. The following schedules form part of the Agreement:

- Schedule "A" - General Terms and Conditions**
- Schedule "B" - Project Specific Information and Additional Provisions**
- Schedule "C" - Project and Budget**
- Schedule "D" - (LEFT INTENTIONALLY BLANK)**
- Schedule "E" - Payment Plan**
- Schedule "F" - Reports.**

1.2 Entire Agreement. The Agreement constitutes the entire agreement between the Parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and agreements.

2.0 2.0 CONFLICT OR INCONSISTENCY

2.1 Conflict or Inconsistency. In the event of a conflict or inconsistency between the Additional Provisions and the provisions in Schedule "A", the following rules will apply:

- (a)** the Parties will interpret any Additional Provisions in so far as possible, in a way that preserves the intention of the Parties as expressed in Schedule "A"; and
- (b)** where it is not possible to interpret the Additional Provisions in a way that is consistent with the provisions in Schedule "A", the Additional Provisions will prevail over the provisions in Schedule "A" to the extent of the inconsistency.

3.0 3.0 COUNTERPARTS

3.1 One and the Same Agreement. The Agreement may be executed in any number of counterparts, each of which will be deemed an original, but all of which together will constitute one and the same instrument.

4.0 4.0 AMENDING THE AGREEMENT

4.1 Amending the Agreement. The Agreement may only be amended by a written agreement duly executed by the Parties.

5.0 5.0 ACKNOWLEDGEMENT

5.1 Acknowledgement. The Recipient acknowledges that:

- (a) by receiving Funds it may become subject to legislation applicable to organizations that receive funding from the Government of Ontario, including the *Buy Ontario Act (Public Sector Procurement), 2025* (Ontario), *Broader Public Sector Accountability Act, 2010* (Ontario), the *Public Sector Salary Disclosure Act, 1996* (Ontario), and the *Auditor General Act* (Ontario);
- (b) His Majesty the King in right of Ontario has issued expenses, perquisites, and procurement directives and guidelines pursuant to the *Broader Public Sector Accountability Act, 2010* (Ontario) and the *Buy Ontario Act (Public Sector Procurement), 2025* (Ontario);
- (c) the Funds are:
 - (i) to assist the Recipient to carry out the Project and not to provide goods or services to the Province;
 - (ii) funding for the purposes of the *Public Sector Salary Disclosure Act, 1996* (Ontario);
- (d) the Province is not responsible for carrying out the Project;
- (e) the Province is bound by the *Freedom of Information and Protection of Privacy Act* (Ontario) and that any information provided to the Province in connection with the Project or otherwise in connection with the Agreement may be subject to disclosure in accordance with that Act; and
- (f) the Province is bound by the *Financial Administration Act* (Ontario) ("FAA") and, pursuant to subsection 11.3(2) of the FAA, payment by the Province of Funds under the Agreement will be subject to,
 - (i) an appropriation, as that term is defined in subsection 1(1) of the FAA, to which that payment can be charged being available in the Funding Year in which the payment becomes due; or
 - (ii) the payment having been charged to an appropriation for a previous fiscal year.

SIGNATURE PAGE FOLLOWS

The Parties have executed the Agreement on the dates set out below.

**HIS MAJESTY THE KING IN RIGHT OF ONTARIO
as represented by the Minister of Northern
Economic Development and Growth**

Date

Name: Tracey Dawson-Kinnonen

Title: Director

Corporation of the Town of Latchford

Date

Name: Malorie Robinson

Title: CAO/Clerk-Treasurer

I have authority to bind the Recipient

SCHEDULE "A"
GENERAL TERMS AND CONDITIONS

A1.0 INTERPRETATION AND DEFINITIONS

A1.1 Interpretation. For the purposes of interpretation:

- (a) words in the singular include the plural and vice-versa;
- (b) words in one gender include all genders;
- (c) the headings do not form part of the Agreement; they are for reference only and will not affect the interpretation of the Agreement;
- (d) any reference to dollars or currency will be in Canadian dollars and currency; and
- (e) "include", "includes" and "including" denote that the subsequent list is not exhaustive.

A1.2 Definitions. In the Agreement, the following terms will have the following meanings:

"Additional Provisions" means the terms and conditions set out in Schedule "B".

"Agreement" means this agreement entered into between the Province and the Recipient, all of the schedules listed in section 1.1, and any amending agreement entered into pursuant to section 4.1.

"Budget" means the budget attached to the Agreement as Schedule "D".

"Business Day" means any working day, Monday to Friday inclusive, excluding statutory and other holidays, namely: New Year's Day; Family Day; Good Friday; Easter Monday; Victoria Day; Canada Day; Civic Holiday; Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day and any other day on which the Province has elected to be closed for business.

"Effective Date" means the date set out at the top of the Agreement.

"Event of Default" has the meaning ascribed to it in section A12.1.

"Expiry Date" means the expiry date set out in Schedule "B".

"Funding Year" means:

- (a) in the case of the first Funding Year, the period commencing on the Effective Date and ending on the following March 31; and**
- (b) in the case of Funding Years subsequent to the first Funding Year, the period commencing on April 1 following the end of the previous Funding Year and ending on the following March 31 or the Expiry Date, whichever is first.**

"Funds" means the money the Province provides to the Recipient pursuant to the Agreement.

"Indemnified Parties" means His Majesty the King in right of Ontario, and includes His ministers, agents, appointees, and employees.

"Loss" means any cause of action, liability, loss, cost, damage, or expense (including legal, expert and consultant fees) that anyone incurs or sustains as a result of or in connection with the Project or any other part of the Agreement.

"Maximum Funds" means the maximum set out in Schedule "B".

"Notice" means any communication given or required to be given pursuant to the Agreement.

"Notice Period" means the period of time within which the Recipient is required to remedy an Event of Default pursuant to section A12.3(b), and includes any such period or periods of time by which the Province extends that time pursuant to section A12.4.

"Parties" means the Province and the Recipient.

"Party" means either the Province or the Recipient.

"Proceeding" means any action, claim, demand, lawsuit, or other proceeding that anyone makes, brings or prosecutes as a result of or in connection with the Project or with any other part of the Agreement.

"Project" means the undertaking described in Schedule "C".

"Records Review" means any assessment the Province conducts pursuant to section A7.4.

"Reports" means the reports described in Schedule "F".

A2.0 REPRESENTATIONS, WARRANTIES, AND COVENANTS

A2.1 General. The Recipient represents, warrants, and covenants that:

- (a) it is, and will continue to be, a validly existing legal entity with full power to fulfill its obligations under the Agreement;**
- (b) it has, and will continue to have, the experience and expertise necessary to carry out the Project;**
- (c) it is in compliance with, and will continue to comply with, all federal and provincial laws and regulations, all municipal by-laws, and any other orders, rules, and by-laws related to any aspect of the Project, the Funds, or both; and**
- (d) unless otherwise provided for in the Agreement, any information the Recipient provided to the Province in support of its request for funds (including information relating to any eligibility requirements) was true and complete at the time the Recipient provided it and will continue to be true and complete.**

A2.2 Execution of Agreement. The Recipient represents and warrants that it has:

- (a) the full power and capacity to enter into the Agreement; and**
- (b) taken all necessary actions to authorize the execution of the Agreement.**

A2.3 Governance. The Recipient represents, warrants, and covenants that it has, will maintain in writing, and will follow:

- (a) a code of conduct and ethical responsibilities for all persons at all levels of the Recipient's organization;**
- (b) procedures to enable the Recipient's ongoing effective functioning;**
- (c) decision-making mechanisms for the Recipient;**
- (d) procedures to enable the Recipient to manage Funds prudently and effectively;**
- (e) procedures to enable the Recipient to complete the Project**

successfully;

- (f) procedures to enable the Recipient to identify risks to the completion of the Project and strategies to address the identified risks, all in a timely manner;**
- (g) procedures to enable the preparation and submission of all Reports required pursuant to Article A7.0; and**
- (h) procedures to enable the Recipient to address such other matters as the Recipient considers necessary to enable the Recipient to carry out its obligations under the Agreement.**

A2.4 Supporting Proof. Upon the request of the Province, the Recipient will provide the Province with proof of the matters referred to in Article A2.0.

A3.0 TERM OF THE AGREEMENT

A3.1 Term. The term of the Agreement will commence on the Effective Date and will expire on the Expiry Date unless terminated earlier pursuant to Article A11.0 or Article A12.0.

A4.0 FUNDS AND CARRYING OUT THE PROJECT

A4.1 Funds Provided. The Province will:

- (a) provide the Recipient with Funds up to the Maximum Funds for the purpose of carrying out the Project;**
- (b) provide the Funds to the Recipient in accordance with the payment plan attached to the Agreement as Schedule "E"; and**
- (c) deposit the Funds into an account the Recipient designates provided that the account:**
 - (i) resides at a Canadian financial institution; and**
 - (ii) is in the name of the Recipient.**

A4.2 Limitation on Payment of Funds. Despite section A4.1:

- (a) the Province is not obligated to provide any Funds to the Recipient until the Recipient provides the certificates of insurance or other proof required pursuant to section A10.2;**

- (b) the Province is not obligated to provide instalments of Funds until it is satisfied with the progress of the Project; and**
- (c) the Province may adjust the amount of Funds it provides to the Recipient for any Funding Year based upon the Province's assessment of the information the Recipient provides to the Province pursuant to section A7.2.**

A4.3 Use of Funds and Carry Out the Project. The Recipient will do all of the following:

- (a) carry out the Project in accordance with the Agreement;**
- (b) use the Funds only for the purpose of carrying out the Project;**
- (c) spend the Funds only in accordance with the Budget;**
- (d) not use the Funds to cover any cost that has been or will be funded or reimbursed by one or more of any third party, ministry, agency, or organization of the Government of Ontario.**

A4.4 Interest-Bearing Account. If the Province provides Funds before the Recipient's immediate need for the Funds, the Recipient will place the Funds in an interest-bearing account in the name of the Recipient at a Canadian financial institution.

A4.5 Interest. If the Recipient earns any interest on the Funds, the Province may do either or both of the following:

- (a) deduct an amount equal to the interest from any further instalments of Funds;**
- (b) demand from the Recipient the payment of an amount equal to the interest.**

A4.6 Rebates, Credits, and Refunds. The Province will calculate Funds based on the actual costs to the Recipient to carry out the Project, less any costs (including taxes) for which the Recipient has received, will receive, or is eligible to receive, a rebate, credit, or refund.

A5.0 RECIPIENT'S ACQUISITION OF GOODS OR SERVICES, AND DISPOSAL OF ASSETS

A5.1 Acquisition. If the Recipient acquires goods, services, or both with the Funds, it will do so through a process that promotes the best value for money.

A5.2 Disposal. The Recipient will not, without the Province's prior consent, sell, lease, or otherwise dispose of any asset purchased or created with the Funds or for which Funds were provided, the cost of which exceeded the amount as set out in Schedule "B" at the time of purchase.

A6.0 CONFLICT OF INTEREST

A6.1 Conflict of Interest Includes. For the purposes of Article A6.0, a conflict of interest includes any circumstances where:

- (a) the Recipient; or
- (b) any person who has the capacity to influence the Recipient's decisions,

has outside commitments, relationships, or financial interests that could, or could be seen by a reasonable person to, interfere with the Recipient's objective, unbiased, and impartial judgment relating to the Project, the use of the Funds, or both.

A6.2 No Conflict of Interest. The Recipient will carry out the Project and use the Funds without an actual, potential, or perceived conflict of interest unless:

- (a) the Recipient:
 - (i) provides Notice to the Province disclosing the details of the actual, potential, or perceived conflict of interest; and
 - (ii) requests the consent of the Province to carry out the Project with an actual, potential, or perceived conflict of interest;
- (b) the Province provides its consent to the Recipient carrying out the

**Project with an actual, potential, or perceived conflict of interest;
and**

- (c) the Recipient complies with any terms and conditions the Province may prescribe in its consent.**

A7.0 REPORTS, ACCOUNTING, AND REVIEW

A7.1 Province Includes. For the purposes of sections A7.4, A7.5 and A7.6, "Province" includes any auditor or representative the Province may identify.

A7.2 Preparation and Submission. The Recipient will:

- (a) submit to the Province at the address set out in Schedule "B" :**
 - (i) all Reports in accordance with the timelines and content requirements set out in Schedule "F";**
 - (ii) any other reports in accordance with any timelines and content requirements the Province may specify from time to time;**
- (b) ensure that all Reports and other reports are:**
 - (i) completed to the satisfaction of the Province; and**
 - (ii) signed by an authorized signing officer of the Recipient.**

A7.3 Record Maintenance. The Recipient will keep and maintain for a period of seven years from their creation:

- (a) all financial records (including invoices and evidence of payment) relating to the Funds or otherwise to the Project in a manner consistent with either international financial reporting standards or generally accepted accounting principles or any comparable accounting standards that apply to the Recipient; and**
- (b) all non-financial records and documents relating to the Funds or otherwise to the Project.**

A7.4 Records Review. The Province may, at its own expense, upon twenty-four hours' Notice to the Recipient and during normal business hours enter

upon the Recipient's premises to conduct an audit or investigation of the Recipient regarding the Recipient's compliance with the Agreement, including assessing any of the following:

- (a) the truth of any of the Recipient's representations and warranties;
- (b) the progress of the Project;
- (c) the Recipient's allocation and expenditure of the Funds.

A7.5 Inspection and Removal. For the purposes of any Records Review, the Province may take one or both of the following actions:

- (a) inspect and copy any records and documents referred to in section A7.3;
- (b) remove any copies the Province makes pursuant to section A7.5(a).

A7.6 Cooperation. To assist the Province in respect of its rights provided for in section A7.5, the Recipient will cooperate with the Province by:

- (a) ensuring that the Province has access to the records and documents wherever they are located;
- (b) assisting the Province to copy records and documents;
- (c) providing to the Province, in the form the Province specifies, any information the Province identifies; and
- (d) carrying out any other activities the Province requests.

A7.7 No Control of Records. No provision of the Agreement will be construed to give the Province any control whatsoever over any of the Recipient's records.

A7.8 Auditor General. The Province's rights under Article A7.0 are in addition to any rights provided to the Auditor General pursuant to section 9.1 of the *Auditor General Act* (Ontario).

A8.0 COMMUNICATIONS REQUIREMENTS

A8.1 Acknowledge Support. Unless the Province directs the Recipient to do otherwise, the Recipient will in each of its Project-related publications, whether written, oral, or visual:

- (a) acknowledge the support of the Province for the Project;
- (b) ensure that any acknowledgement is in a form and manner as the Province directs; and
- (c) indicate that the views expressed in the publication are the views of the Recipient and do not necessarily reflect those of the Province.

A9.0 INDEMNITY

A9.1 Indemnify. The Recipient will indemnify and hold harmless the Indemnified Parties from and against any Loss and any Proceeding, unless solely caused by the gross negligence or wilful misconduct of the Indemnified Parties.

A10.0 INSURANCE

A10.1 Insurance. The Recipient represents, warrants, and covenants that it has, and will maintain, at its own cost and expense, with insurers having a secure A.M. Best rating of B+ or greater, or the equivalent, all the necessary and appropriate insurance that a prudent person carrying out a project similar to the Project would maintain, including commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury, and property damage, to an inclusive limit of not less than the amount set out in Schedule "B" per occurrence, which commercial general liability insurance policy will include the following:

- (a) the Indemnified Parties as additional insureds with respect to liability arising in the course of performance of the Recipient's obligations under, or otherwise in connection with, the Agreement;
- (b) a cross-liability clause;
- (c) contractual liability coverage; and
- (d) at least 30 days' written notice of cancellation.

A10.2 Proof of Insurance. The Recipient will:

- (a) provide to the Province, either:
 - (i) certificates of insurance that confirm the insurance coverage required by section A10.1; or

- (ii) other proof that confirms the insurance coverage required by section A10.1; and
- (b) in the event of a Proceeding, and upon the Province's request, the Recipient will provide to the Province a copy of any of the Recipient's insurance policies that relate to the Project or otherwise to the Agreement, or both.

A11.0 TERMINATION ON NOTICE

A11.1 Termination on Notice. The Province may terminate the Agreement at any time without liability, penalty, or costs upon giving 30 days' Notice to the Recipient.

A11.2 Consequences of Termination on Notice by the Province. If the Province terminates the Agreement pursuant to section A11.1, the Province may take one or more of the following actions:

- (a) cancel further instalments of Funds;
- (b) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient; and
- (c) determine the reasonable costs for the Recipient to wind down the Project, and do either or both of the following:
 - (i) permit the Recipient to offset such costs against the amount the Recipient owes pursuant to section A11.2(b); and
 - (ii) subject to section A4.1(a), provide Funds to the Recipient to cover such costs.

A12.0 EVENT OF DEFAULT, CORRECTIVE ACTION, AND TERMINATION FOR DEFAULT

A12.1 Events of Default. Each of the following events will constitute an Event of Default:

- (a) in the opinion of the Province, the Recipient breaches any representation, warranty, covenant, or other term of the Agreement, including failing to do any of the following in accordance with the terms and conditions of the Agreement:
 - (i) carry out the Project;

~~(i)~~ use or spend Funds; or

~~(ii)~~ provide, in accordance with section A7.2, Reports or such other reports as the Province may have requested pursuant to section A7.2(a)(ii);

- (b) the Recipient's operations, its financial condition, its organizational structure or its control changes such that it no longer meets one or more of the eligibility requirements of the program under which the Province provides the Funds;
- (c) the Recipient makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or a creditor makes an application for an order adjudging the Recipient bankrupt, or applies for the appointment of a receiver;
- (d) the Recipient ceases to operate.

A12.2 Consequences of Events of Default and Corrective Action. If an Event of Default occurs, the Province may, at any time, take one or more of the following actions:

- (a) initiate any action the Province considers necessary in order to facilitate the successful continuation or completion of the Project;
- (b) provide the Recipient with an opportunity to remedy the Event of Default;
- (c) suspend the payment of Funds for such period as the Province determines appropriate;
- (d) reduce the amount of the Funds;
- (e) cancel further instalments of Funds;
- (f) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient;
- (g) demand from the Recipient the payment of an amount equal to any Funds the Recipient used, but did not use in accordance with the Agreement;
- (h) demand from the Recipient the payment of an amount equal to any

Funds the Province provided to the Recipient;

- (i) demand from the Recipient the payment of an amount equal to the costs the Province incurred or incurs to enforce its rights under the Agreement, including the costs of any Records Review and the costs it incurs to collect any amounts the Recipient owes to the Province; and**
- (j) upon giving Notice to the Recipient, terminate the Agreement at any time, including immediately, without liability, penalty or costs to the Province.**

A12.3 Opportunity to Remedy. If, pursuant to section A12.2(b), the Province provides the Recipient with an opportunity to remedy the Event of Default, the Province will give Notice to the Recipient of:

- (a) the particulars of the Event of Default; and**
- (b) the Notice Period.**

A12.4 Recipient not Remediating. If the Province provides the Recipient with an opportunity to remedy the Event of Default pursuant to section A12.2(b), and:

- (a) the Recipient does not remedy the Event of Default within the Notice Period;**
- (b) it becomes apparent to the Province that the Recipient cannot completely remedy the Event of Default within the Notice Period; or**
- (c) the Recipient is not proceeding to remedy the Event of Default in a way that is satisfactory to the Province,**

the Province may extend the Notice Period, or initiate any one or more of the actions provided for in sections A12.2(a), (c), (d), (e), (f), (g), (h), (i) and (j).

A12.5 When Termination Effective. Termination under Article A12.0 will take effect as provided for in the Notice.

A13.0 FUNDS AT THE END OF A FUNDING YEAR

A13.1 Funds at the End of a Funding Year. Without limiting any rights of the Province under Article A12.0, if, by the end of a Funding Year, the Recipient has not spent all of the Funds allocated for that Funding Year as provided for in the Budget, the Province may take one or both of the following actions:

- (a) demand from the Recipient payment of the unspent Funds;
- (b) adjust the amount of any further instalments of Funds accordingly.

A14.0 FUNDS UPON EXPIRY

A14.1 Funds Upon Expiry. Upon expiry of the Agreement, the Recipient will pay to the Province any Funds remaining in its possession, under its control, or both.

A15.0 DEBT DUE AND PAYMENT

A15.1 Payment of Overpayment. If at any time the Province provides Funds in excess of the amount to which the Recipient is entitled under the Agreement, the Province may:

- (a) deduct an amount equal to the excess Funds from any further instalments of Funds; or
- (b) demand that the Recipient pay to the Province an amount equal to the excess Funds.

A15.2 Debt Due. If, pursuant to the Agreement:

- (a) the Province demands from the Recipient the payment of any Funds, an amount equal to any Funds or any other amounts owing under the Agreement; or
- (b) the Recipient owes to the Province any Funds, an amount equal to any Funds or any other amounts owing under the Agreement, whether or not the Province has demanded their payment,

such amounts will be deemed to be debts due and owing to the Province by the Recipient, and the Recipient will pay the amounts to the Province immediately, unless the Province directs otherwise.

A15.3 Interest Rate. The Province may charge the Recipient interest on any money owing to the Province by the Recipient under the Agreement at the then current interest rate charged by the Province of Ontario on accounts receivable.

A15.4 **Payment of Money to Province.** The Recipient will pay any money owing to the Province by cheque payable to the "Ontario Minister of Finance" and delivered to the Province at the address set out in Schedule "B".

A15.5 Fails to Pay. Without limiting the application of section 43 of the *Financial Administration Act* (Ontario), if the Recipient fails to pay any amount owing under the Agreement, His Majesty the King in right of Ontario may deduct any unpaid amount from any money payable to the Recipient by His Majesty the King in right of Ontario.

A16.0 NOTICE

A16.1 Notice in Writing and Addressed. Notice will be:

- (a) in writing;
- (b) delivered by email, postage-prepaid mail, personal delivery, courier or fax; and
- (c) addressed to the Province or the Recipient as set out in Schedule "B", or as either Party later designates to the other by Notice.

A16.2 Notice Given. Notice will be deemed to have been given:

- (a) in the case of postage-prepaid mail, five Business Days after the Notice is mailed; or
- (b) in the case of fax, one Business Day after the Notice is delivered; and
- (c) in the case of email, personal delivery or courier on the date on which the Notice is delivered.

A16.3 Postal Disruption. Despite section A16.2(a), in the event of a postal disruption:

- (a) Notice by postage-prepaid mail will not be deemed to be given; and

- (b) the Party giving Notice will give Notice by email, personal delivery, courier or fax.

A17.0 CONSENT BY PROVINCE AND COMPLIANCE BY RECIPIENT

A17.1 Consent. When the Province provides its consent pursuant to the Agreement:

- (a) it will do so by Notice;
- (b) it may attach any terms and conditions to the consent; and
- (c) the Recipient may rely on the consent only if the Recipient complies with any terms and conditions the Province may have attached to the consent.

A18.0 SEVERABILITY OF PROVISIONS

A18.1 Invalidity or Unenforceability of Any Provision. The invalidity or unenforceability of any provision of the Agreement will not affect the validity or enforceability of any other provision of the Agreement.

A19.0 WAIVER

A19.1 Condonation not a waiver. Failure or delay by the either Party to exercise any of its rights, powers or remedies under the Agreement will not constitute a waiver of those rights, powers or remedies and the obligations of the Parties with respect to such rights, powers or remedies will continue in full force and effect.

A19.2 Waiver. Either Party may waive any of its rights, powers or remedies under the Agreement by providing Notice to the other Party. A waiver will apply only to the specific rights, powers or remedies identified in the Notice and the Party providing the waiver may attach terms and conditions to the waiver.

A20.0 INDEPENDENT PARTIES

A20.1 Parties Independent. The Recipient is not an agent, joint venturer, partner, or employee of the Province, and the Recipient will not represent itself in any way that might be taken by a reasonable person to suggest that it is or take any actions that could establish or imply such a relationship.

A21.0 ASSIGNMENT OF AGREEMENT OR FUNDS

A21.1 No Assignment. The Recipient will not, without the prior written consent of the Province, assign any of its rights or obligations under the Agreement.

A21.2 Agreement Binding. All rights and obligations contained in the Agreement will extend to and be binding on:

- (a) the Recipient's heirs, executors, administrators, successors, and permitted assigns; and**
- (b) the successors to His Majesty the King in right of Ontario.**

A22.0 GOVERNING LAW

A22.1 Governing Law. The Agreement and the rights, obligations, and relations of the Parties will be governed by and construed in accordance with the laws of the Province of Ontario and the applicable federal laws of Canada. Any actions or proceedings arising in connection with the Agreement will be conducted in the courts of Ontario, which will have exclusive jurisdiction over such proceedings.

A23.0 FURTHER ASSURANCES

A23.1 Agreement into Effect. The Recipient will:

- (a) provide such further assurances as the Province may request from time to time with respect to any matter to which the Agreement pertains; and
- (b) do or cause to be done all acts or things necessary to implement and carry into effect the terms and conditions of the Agreement to their full extent.

A24.0 JOINT AND SEVERAL LIABILITY

A24.1 Joint and Several Liability. Where the Recipient comprises more than one entity, each entity will be jointly and severally liable to the Province for the fulfillment of the obligations of the Recipient under the Agreement.

A25.0 RIGHTS AND REMEDIES CUMULATIVE

A25.1 Rights and Remedies Cumulative. The rights and remedies of the Province under the Agreement are cumulative and are in addition to, and not in substitution for, any of its rights and remedies provided by law or in equity.

A26.0 FAILURE TO COMPLY WITH OTHER AGREEMENTS

A26.1 Other Agreements. If the Recipient:

- (a) has failed to comply with any term, condition, or obligation under any other agreement with His Majesty the King in right of Ontario or one of Her agencies (a "Failure");
- (b) has been provided with notice of such Failure in accordance with the requirements of such other agreement;
- (c) has, if applicable, failed to rectify such Failure in accordance with

the requirements of such other agreement; and

(d) such Failure is continuing,

the Province may suspend the payment of Funds for such period as the Province determines appropriate.

A27.0 SURVIVAL

A27.1 Survival. The following Articles and sections, and all applicable cross-referenced Articles, sections and schedules, will continue in full force and effect for a period of seven years from the date of expiry or termination of the Agreement: Article 1.0, Article 2.0, Article A1.0 and any other applicable definitions, section A2.1(a), sections A4.4, A4.5, A4.6, section A5.2, section A7.1, section A7.2 (to the extent that the Recipient has not provided the Reports or other reports as the Province may have requested and to the satisfaction of the Province), sections A7.3, A7.4, A7.5, A7.6, A7.7, A7.8, Article A8.0, Article A9.0, section A11.2, section A12.1, sections A12.2(d), (e), (f), (g), (h), (i) and (j), Article A13.0, Article A14.0, Article A15.0, Article A16.0, Article A18.0, section A21.2, Article A22.0, Article A24.0, Article A25.0 and Article A27.0.

END OF GENERAL TERMS AND CONDITIONS

SCHEDULE "B"
PROJECT SPECIFIC INFORMATION AND ADDITIONAL PROVISIONS

Maximum Funds	\$294,000.79
Expiry Date	August 31, 2031
Amount for the purposes of section A5.2 (Disposal) of Schedule "A"	\$1,000
Insurance	\$ 2,000,000
Contact information for the purposes of Notice to the Province	Position: Tracey Dawson-Kinnonen, Director Transportation, Trade and Investment Branch Northern Development Division Ministry of Northern Economic Development and Growth Fax: 705-541-2140 Email: Tracey.Dawson-Kinnonen@ontario.ca
Contact information for the purposes of Notice to the Recipient	Position: Malorie Robinson Address: , , , , Fax: Email: mrobinson@latchford.ca
Contact information for the senior financial person in the Recipient organization (e.g., CFO, CAO) – to respond as required to requests from the Province related to the Agreement	Position: Malorie Robinson Address: , , , , Fax: Email: mrobinson@latchford.ca

Additional Provisions:

B1: Definitions. The following additional definitions are added to Schedule "A" as follows:

"Eligible Costs" means those eligible expenses set out in the Program Guidelines, as may be amended from time to time, subject to the sole discretion of the Province.

"Funding Period" means the period from April 1, 2026 to March 31, 2031.

"Program" means the Northern Ontario Resource Development Support Fund

Program.

"Program Guidelines" means the Northern Ontario Resource Development Support Fund Program Guidelines, as amended from time to time by the Province.

"Project Information Form" means the form attached as Appendix I, as amended from time to time by the Province, submitted to the Province by the Recipient that describes the undertakings being proposed to be undertaken by the Recipient.

B2: Definitions: The definition of "Budget" is deleted and replaced with the following:

"Budget" means all "PIF Budgets" in Schedule "C"

B3: Definitions: The definition of "Project" is deleted and replaced with the following:

"Project" has the meaning set out in Schedule "C".

B4: Section A4.3 is amended by adding the following as A4.3(e):

(e) only use the Funds for Eligible Costs.

B5: Section A7.2(a) is deleted and replaced with the following:

- (a) submit to the Province at the address set out in Schedule "B", or through the Transfer Payment Ontario system, as applicable:
 - (i) all Reports in accordance with the timelines and content requirements set out in Schedule "F";
 - (ii) any other reports in accordance with any timelines and content requirements the Province may specify from time to time, which for greater certainty may include a report to be submitted by the Recipient from time to time on 30 days notice from the Province;

B6: Section A13.1 is deleted and replaced with the following:

A13.1 Funds at the End of Funding Period. Without limiting any rights of the Province under Article A12.0, if the Recipient has not spent all of the Funds allocated for the Funding Period as provided for in the Budget, unspent Funds form a debt due immediately repayable without any further action or demand from the Province.

SCHEDULE "C"
PROJECT AND BUDGET

The Recipient will carry out all undertakings as described in each Project Information Form in accordance with the budget in each such Project Information Form (each a "PIF Budget"), as approved by the Province in its sole discretion, and in accordance with the timelines of Schedule "E" (the "Project"). The Province will only provide Funds towards Eligible Costs in the Budget.

For clarity, the first Project Information Form for Agreement is the Project Information Form submitted with the Recipient's application for funding, provided it has been approved by the Province in its sole discretion.

The submission and approval of the Project Information Form(s) will be through the Transfer Payment Ontario system.

SCHEDULE "D"

LEFT INTENTIONALLY BLANK.

SCHEDULE "E"
PAYMENT PLAN

Payment Schedule:

Milestone	Milestone Due Date	Payment Date	Amount
Agreement fully executed by both Parties	Not applicable	Within 30 days after Agreement fully executed by both Parties	\$58,800.16
Delivery of the following: <ul style="list-style-type: none">• Project Information Form for 2027-28; and• Annual Report for 2026-27	March 31, 2027	Within 30 days after written approval of the Project Information Form for 2027-28 and Annual Report for 2026-27 by the Province, but no earlier than April 1, 2027	\$58,800.16
Delivery of the following: <ul style="list-style-type: none">• Project Information Form for 2028-29; and• Annual Report for 2027-28	March 31, 2028	Within 30 days after written approval of the Project Information Form for 2028-29 and Annual Report for 2027-28 by the Province, but no earlier than April 1, 2028	\$58,800.16
Delivery of the following: <ul style="list-style-type: none">• Project Information Form for 2029-30; and• Annual Report for 2028-29	March 31, 2029	Within 30 days after written approval of the Project Information Form for 2029-30 and Annual Report for 2028-29 by the Province, but no earlier than April 1, 2029	\$58,800.16
Delivery of the following: <ul style="list-style-type: none">• Project Information Form for 2030-	March 31, 2030	Within 30 days after written approval of the Project Information Form for 2030-31 and Annual	\$58,800.16

31; and <ul style="list-style-type: none"> Annual Report for 2029-30 		Report for 2029-30 by the Province, but no earlier than April 1, 2030	
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SCHEDULE "F"

REPORTS

The Recipient will submit Annual Reports by the dates indicated in the Report Schedule chart below.

Report Schedule	
Name of Report	Due Date
2026-2027 Annual Report	March 31, 2027
2027-2028 Annual Report	March 31, 2028
2028-2029 Annual Report	March 31, 2029
2029-2030 Annual Report	March 31, 2030
2030-2031 Annual Report	March 31, 2031

Report Details:

Each Annual Report must be submitted in the format attached in Appendix II to this Schedule "F", and will include, but will not be limited to, the following information:

1. Provide an accounting of all Funds used during the Funding Year, including with reference to the Budget;
2. Include a declaration signed by an authorized signing authority of the Recipient confirming current year expenditures; and
3. Include an accounting of any unspent Funds, including any interest earned on those Funds.

The completion, submission and approval of the Project Information Form will be through the Transfer Payment Ontario system, unless otherwise specified by the Province.

Appendix I Form of Project Information Form

		Expand	Validate
Instructions	A - Organization Information	B - Organization Address Information	
C - Contact Information	D - Grant Payment Information	E - Project Information Form(s)	
F - Certification	G - Declaration and Signing		

E - Project Information Form(s)

For more information and guidance, hover your cursor over each question below. A pop-up box with helpful tips or additional information will appear to assist you in completing the form.

Additional projects can be submitted by clicking the "ADD" button below. A new series of fields will appear, allowing you to enter information on your additional project(s).

Add		Remove
Project Name: *	Project Type: *	
Project Description: *		
Resource Development Sector: *	Type of Resource Development Impact:	
Resource Development Impacts: *		
Is the project aligned with an existing municipal planning document? Planning Documents: Check all that apply		
Asset Management Plan	Official Plan	Strategic Plan
☐	☐	☐
Project Start Date (mm/dd/yyyy) *		Project End Date (mm/dd/yyyy) *
Partnership Type (Select One) *		

If you are the lead partner, please indicate that you own the asset. If you are a supporting municipality, please identify the project lead and confirm the amount of NORDS funding that is to be transferred to the lead municipality.

Note that supporting municipalities must submit a Council resolution confirming your support.

Total Project Costs *	Eligible Project Costs (e.g. capital costs) *

Project Expenditure Forecast

Year	Expenditure Amount	NORDS Allocation(s) to be utilized towards the project
2026-27 - Year 1		
2027-28 - Year 2		

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E - Project Information Form(s) Page 1 of 2

2028-29 - Year 3		
2029-30 - Year 4		
2030-31 - Year 5		
Total		

Other Funding Sources

Identify all other funding sources related to the proposed project.

Funding Source Include:

1. Ontario Community Infrastructure Fund (OCIF)
2. Build Communities Strong Fund (BCSF) Community Stream
3. Investing in Canada Infrastructure Program (ICIP)
4. Connecting Links Program
5. Northern Ontario Heritage Fund Corporation (NOHFC)
6. Municipality,
7. other

Name of Funding Source - 1	Funding Amount - 1	Status - 1
Name of Funding Source - 2	Funding Amount - 2	Status - 2
Name of Funding Source - 3	Funding Amount - 3	Status - 3

Appendix II
Form of Annual Report

Parts A – C: Organization Information

Part D:

NORDS FUNDS TO BE UTILIZED	
Funds from 2026-27 Funding Year unspent	
Funds from 2027-28 Funding Year unspent	
Funds from 2028-29 Funding Year unspent	
Funds from 2029-30 Funding Year unspent	
Funds for 20XX-XX Funding Year	
TOTAL NORDS FUNDS TO BE UTILIZED IN 20XX-XX FUNDING YEAR	
TOTAL OF 20XX-XX NORDS EXPENDITURES FROM PROJECT(S) BELOW	
VARIANCE (CARRY FORWARD TO 20XX-XX FUNDING YEAR)	
INTEREST EARNED	
20XX-XX Funding Year interest earned (at year-end only)	
20XX-XX NORDS FUNDS AMOUNT	

Part E: Project Updates (complete for each approved project)

Project Name

Project Type

Status

Construction Start Date

Construction Completion Date

Project Description (max 4000 characters): *Please describe the key Project activities that were completed and explain in detail how the NORDS Funds were utilized during the Fiscal Year (April 1 to March 31).*

Total Project Costs:

Previous Funding Years expenditures

Year	Total Project Cost	NORDS Funds utilized towards the Project
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2026-27	\$	\$
2027-28	\$	\$
2028-29	\$	\$
2029-30	\$	\$

20XX-XX Funding Year expenditures

Year	Total Project Costs	NORDS Funds spent on the Project
20XX-XX	\$	\$

Future years expenditure forecast

Year	Total Project Costs	NORDS Funds to be utilized towards the Project
2027-28	\$	
2028-29	\$	
2029-30	\$	
2030-31	\$	
Total	\$	\$

Project Update

1. Provide an update on the progress achieved on the Project during the Funding Year and the remaining activities to be completed.(max 4,000 characters)

Project Outcomes

1. Did the Project extend the service life of a municipal asset(s)? (Click Yes or No)
2. What is the estimated extension of the asset life (checkboxes)
 - < 5 years
 - 5 – 10 years
 - > 10 years
3. Identify municipal documentation to support the estimates (checkboxes)
 - Engineering Assessment
 - Industry Standards

- Other: _____

4. What type of benefit was achieved as a direct result of the Project? (select one option)

- Mitigated resource development impacts
- Prepare for future resource development opportunities
- Other _____

5. How many municipal assets report an improvement in condition or capacity due to the Project? (enter total number of assets)

6. Identify the type of condition or capacity improvements experienced due to the Project?

- Road or bridge load
- Traffic volume
- Water or Wastewater
- Industrial / Resource Site Access
- Other _____

7. Indicate specific measurable improvements as a direct result of the Project

Measurable Improvements	Result	Applicable to Project Type
Kilometers of road rehabilitated		Road Rehabilitation
Number of bridges improved		Bridge Improvements
Number of bridges replaced		Bridge Replacements
Square metres (m ²) of bridge deck rehabilitated		Bridge Improvements & Bridge Replacements
Linear metres (m) or kilometres (km) of pipe replaced or installed		Water/Wastewater
Cubic metres per day		Water/Wastewater

(m³/day) capacity supported		
Number of municipal buildings improved		Municipal Infrastructure
Square metres (m²) of building improved		Municipal Infrastructure
Cubic metres (m³) of landfill capacity constructed		Landfill
Square metres (m²) of runway/taxiway/apron surface improved		Airport Improvements
Other measurable improvements		Available for all project types

8. Identify municipal documentation to support the improvement estimates (checkboxes)

- Engineering Assessment
- Industry Standards
- Other: _____

Part F: Declaration / Signing

The Recipient hereby certifies that any information provided in this Annual Report is true, correct and complete, including but not limited to:

- the financial data in Section D – NORDS Funds Utilized, and that it agrees with the records of the Recipient,
- that all costs described are Eligible Costs in accordance with the NORDS Fund program guidelines;
- The representations and warranties set out in the Agreement with the Province in connection with this Project are true and correct in all material respects;
- No event of default has occurred and is continuing under the Agreement with the Province in connection with this project; and
- All of the Recipient's obligations to date, as set out in the Agreement, have been satisfied.

Recipient

Date:

Name: _____

Position: